BULKY DOCUMENTS

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Title: Transcript of Testimony Deposition of

Derek Flint; and Exhibits

Part 1 of 4

IN THE UNITED STATES PATENT AND TRADEMARK OFFICE BEFORE THE TRADEMARK TRIAL AND APPEAL BOARD

THE RITZ-CARLTON HOTEL COMPANY, L.L.C.,

Opposer

v.

Opp. No. 91161969

ROBERT B. WILCOX,

Applicant.

OPPOSER'S CERTIFICATE OF FILING

It is hereby certified that the attached original transcript of the testimony deposition of Derek Flint with exhibits is being filed with the Trademark Trial and Appeal Board, by first class mail, postage prepaid on April 30, 2007.

THE RITZ-CARLTON HOTEL COMPANY, L.L.C.

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CERTIFICATE OF SERVICE

It is hereby certified that a copy of the foregoing has been served on Applicant's counsel Richard D. Clarke of the Law Office of Richard D. Clarke, 3755 Avocado Boulevard, #1000, La Mesa, CA 91941-7301 by first class mail, postage prepaid, on April 30, 2007.

	Page 1
1	IN THE UNITED STATES
2	PATENT AND TRADEMARK OFFICE
3	BEFORE THE TRADEMARK TRIAL AND APPEAL BOARD
4	THE RITZ-CARLTON HOTEL:
5	COMPANY, L.L.C., : ORIGINAL
6	Opposer :
7	V. : Opp. No. 91161969
8	ROBERT B. WILCOX, :
9	Applicant :
10	TELEPHONIC DEPOSITION OF DEREK FLINT
11	Wednesday, December 13, 2006
12	Washington, D.C.
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18	
19	Job No.: 178330
20	Pages 1 - 129
21	Reported by: Kathy Savich, RPR
22	

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Page 2
                   Wednesday, December 13, 2006
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                                      6:07 p.m.
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4
5 Deposition of DEREK FLINT, held at the law
6 offices of:
7
 8
          Arent Fox, PLLC
          1050 Connecticut Avenue, NW
 9
          Washington, D.C. 20036-5339
10
11
             Pursuant to agreement of counsel,
12
13 before Kathy Savich, Registered Professional
14 Reporter and Notary Public for the District of
15 Columbia.
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Page 7 PROCEEDINGS 1 2 Thereupon, DEREK ANDREW FLINT, 3 4 the Witness, called for examination by counsel 5 for the Opposer, and, after having been sworn 6 by the notary, was examined and testified as 7 follows: MR. GROW: Let's go ahead and get 8 9 started. DIRECT EXAMINATION 10 11 BY MR. GROW: Q. Mr. Flint, could you state your 12 13 full name and address for the record, please. Certainly. It's Derek Andrew Α. 14 15 Flint. My address is 8 Walshe Road, 16 Number 0501, Chelsea Gardens, Singapore, 17 257652. O. And by whom are you employed? 18 The Ritz-Carlton Millenia Α. 19 20 Singapore. What is your position with The 21 Q. 22 Ritz-Carlton?

	Page 8
1	A. I'm the hotel manager of The
2	Ritz-Carlton Millenia Singapore.
3	Q. And you understand you're
4	participating here today to provide a
5	testimony deposition in the litigation pending
6	between The Ritz-Carlton Company, LLC, and
7	Robert B. Wilcox, Opposition Number 91161969,
8	correct?
9	A. Correct.
10	Q. Okay. How long have you been
11	employed with The Ritz-Carlton organization?
12	A. Since 2000, so for seven years.
13	Q. All right. And what are the
14	current responsibilities that you hold in your
15	position?
16	A. I'm the hotel manager of the hotel,
17	which means I'm in charge of all hotel
18	operations, to include food, beverage, room
19	security, retail shops, all that.
20	Q. And this is The Ritz-Carlton Hotel
21	Millenia Singapore, in Singapore, correct?
22	A That's correct.

Page
1 Q. And how long have you actually been
2 in that position?
3 A. For about fifteen months.
Q. And did you what was the
5 position you had with Ritz-Carlton prior to
6 that time?
7 A. I was at the corporate office. I
8 was the senior corporate director of rooms.
9 Q. Where is the corporate office for
10 Ritz-Carlton?
11 A. Chevy Chase, Maryland.
12 Q. And how long did you hold that
13 position as senior corporate director of
14 rooms?
15 A. About three years.
16 Q. And can you tell us what your
17 responsibilities were as senior corporate
18 director of rooms.
19 A. Certainly. I was in charge of all
20 of the rooms divisions within all of our
21 hotels worldwide, and it was basically
22 overseeing brand standards of the hotels.

- 1 Q. And in the course of your
- 2 employment in that position, did you have an
- 3 opportunity to visit various Ritz-Carlton
- 4 hotels?
- 5 A. I, in fact, visited the majority of
- 6 them. I think of the 62, I think there were
- 7 only four that I did not visit.
- 8 Q. Okay. So you've physically been in
- 9 virtually all of The Ritz-Carlton hotels?
- 10 A. The majority, yes.
- 11 Q. Okay. And did you have any
- 12 involvement in opening any new Ritz-Carlton
- 13 hotels during the time you were at the
- 14 corporate office?
- 15 A. Yes. I have been involved in a
- 16 number of openings. I mean, I've done 22
- 17 openings for the hotel company.
- 18 Q. And that means 22 new Ritz-Carlton
- 19 hotels that were opened?
- 20 A. Or reopened. One, in the case of
- 21 Boston, we reopened it. We closed it for
- 22 renovations and we reopened it.

Page 11 0. 1 I see. But the majority were new builds. 2 Α. So you held that position as senior 3 Q. 4 corporate director of rooms for what period of 5 time? For three years. 6 Α. Starting when and ending when? 7 Q. Oh, ended -- let's see, 2006 --Α. 8 9 probably August of last year and started in 10 2002. Okay. So in that period you were Q. 11 12 senior corporate director of rooms? Correct. Α. 13 Did you have any position with 14 Q. 15 Ritz-Carlton prior to that time, prior to 16 2002? I was the opening rooms Α. Yes. 17 18 executive at The Ritz-Carlton, New York 19 Central Park. Q. Okay. 20 Prior to that, I was the rooms 21 Α. 22 executive at The Ritz-Carlton, San Francisco.

- 1 I actually started my career as a desk clerk
- 2 back in 1989, at the old Ritz-Carlton, New
- 3 York Central Park.
- Q. I see. And did you have some other
- 5 employment between 1989 and when you came back
- 6 to Ritz-Carlton?
- 7 A. Yes. I moved back to California.
- 8 There wasn't a Ritz-Carlton in San Francisco
- 9 at the time, so I worked for Four Seasons,
- 10 then Park Hyatt, and then rejoined San
- 11 Francisco.
- 12 Q. So when you say you've been with
- 13 Ritz-Carlton for seven years, you actually had
- 14 some employment prior to that?
- 15 A. Two years.
- 16 Q. Could you describe for us in
- 17 general terms the nature of The Ritz-Carlton
- 18 business?
- 19 A. Well, you know, we're more than
- 20 just a hotel company. You know, we have
- 21 fractional ownership, we have residences, we
- 22 have golf clubs, we have spa services,

- Page 13
- 1 educational services in the form of Ritz Kids,
- 2 retail stores, and retail mail-order catalogs.
- 3 Q. Okay. So in addition to operating
- 4 hotels, you also operate retail stores?
- 5 A. Correct.
- 6 Q. And you have, you say, a retail
- 7 mail-order catalog service. Could you
- 8 describe that in a little more detail.
- 9 A. Absolutely. We have a catalog
- 10 that's placed in every room domestically and
- 11 in the Caribbean, in every room. And from
- 12 that we do sales of retail through that.
- We also have an online website
- 14 called theshopsofritzcarlton.com, I think,
- 15 where we also sell merchandise.
- 16 O. So if someone were to stay in a
- 17 Ritz-Carlton hotel, they would see a
- 18 mail-order catalog in the hotel?
- 19 A. Correct. Domestically and in the
- 20 Caribbean, correct.
- Q. When you say "domestically," you
- 22 mean the United States?

- 1 A. Yes, I do.
- Q. And also, anyone, whether they stay
- 3 at The Ritz-Carlton Hotel or not, they could
- 4 order online?
- 5 A. As long as they knew the website,
- 6 yes.
- 7 Q. Now, could you tell us -- you're in
- 8 Singapore, obviously.
- 9 A. Yes.
- 10 O. You mentioned that Ritz Carlton's
- 11 headquarters is in the United States. Where
- 12 does Ritz-Carlton operate, what countries or
- 13 parts of the world does it operate?
- 14 A. We're all over the world: North
- 15 America; we have a property in Chile,
- 16 Santiago, in South America. We're all over
- 17 the Middle East. We're in Asia. We're in
- 18 Europe. I mean we're a global brand.
- 19 Q. Okay. How many Ritz-Carlton hotels
- 20 are there in the United States?
- A. About 60 -- in the United States?
- 22 Q. Yes.

Page 15 1 A. I think there is about 24. 2 **Q**. And how about worldwide? How many 3 would you say there are? 4 Α. Right about 62, the last count I 5 took. Q. 62 includes the 24 in the United 6 7 States? 8 Α. Correct. Okay. And how about in California? 9 Q. 10 Are there Ritz-Carlton hotels or resorts in 11 California? Α. Yes, there are. There's one, two, 12 13 three, four, five -- five. Okay. Now, you've mentioned a 14 Q. 15 Ritz-Carlton website a moment ago, I believe. Α. Yes. 16 Are you familiar with that website? 17 Q. A. I am. 18 And that's something you use in the 19 Q.

Α.

21

20 ordinary course of your business?

22 need to call one of our hotels.

I do. I use it every time that I

Page 16 Okay. Well, we have a -- we have a 1 Q. 2 set of documents that we've marked as 3 exhibits. Α. Okay. 4 And I think you have those, 5 6 correct, Mr. Flint? That's correct, I have them. 7 Α. All right. And the opposing lawyer Q. 9 has them as well, I believe? This is Richard MR. CLARKE: Yes. 10 11 Clarke, and I do have both copies. BY MR. GROW: 12 Mr. Flint, what we're going to do Q. 13 14 is have you look at these exhibits which have 15 been numbered, and we're going to ask you a 16 few questions about them. Absolutely. 17 Α. And I'd like you to turn, first of Q. 18 19 all, to the exhibit that is marked Number 1. Okay. Α. 20

22 should see the designation RC 1835.

At the bottom of the first page you

21

Page 17 1 Α. Okay. 2 And it continues to RC 1845. Do 0. 3 you have that document? I do. Α. 4 Okay. Could you tell us what that 5 0. 6 is, please. It's a document that is sort of our 8 fact sheet. It tells us about our history, it 9 tells us about our awards, all sorts of stuff, 10 so it's really a fact sheet. And does that come from your 11 Q. 12 Ritz-Carlton website? Yes, sir. 13 Α. If you look at the bottom left, 14 0. 15 there's a legend printed there. It says: 16 Ritz-Carlton, www.ritzcarlton.com? 17 Α. Yup. Is that the Internet address for 0. 19 The Ritz-Carlton website? It is. 20 Α. And the -- as you said, this 21 Q.

22 contains various facts relating to

- 1 Ritz-Carlton.
- 2 A. Yes.
- 3 Q. If you turn over to the third page
- 4 of this exhibit, which should be marked 1837,
- 5 I believe --
- 6 A. I'm there.
- 7 Q. -- you will see something that
- 8 says: Current locations.
- 9 A. Uh-huh.
- 10 Q. And the first heading under that is
- 11 Caribbean/Mexico. Would that give us the
- 12 locations of the various Ritz-Carlton hotels
- 13 in the United States?
- 14 A. Yes, sir.
- 15 Q. So for California, for example, it
- 16 says: Laguna Niguel, Marina del Ray,
- 17 Huntington Hotel, San Francisco, and Half Moon
- 18 Bay, that means there are Ritz-Carlton hotels
- 19 in each of those locations?
- 20 A. Yes, sir.
- 21 Q. And then if you turn over to --
- 22 well, I guess if you look at the bottom of

- 1 that same page, RC 1837, it talks about
- 2 something called spa development, and it says:
- 3 Plans for more than 20 spas at new or existing
- 4 hotel locations.
- 5 A. Right.
- 6 Q. What does that mean exactly,
- 7 "spa -- new spas"?
- 8 A. Well, the spas have come a long
- 9 way. You know, when we first started the
- 10 hotel company in 1983, spa experience wasn't
- 11 such a big thing. It is now. And some of our
- 12 older properties are in the process of
- 13 implementing a new spa, so they're renovating
- 14 and building out new spas, and in every new
- 15 hotel that we have, we have a major spa in
- 16 those builds.
- Q. And when you say "a spa," that
- 18 would be -- that would include a health club
- 19 and other amenities that someone would look
- 20 for if they wanted to be --
- 21 A. Correct. In order for it to be
- 22 considered a spa, it has to have all sorts of

Page 20 1 water treatments, Jacuzzis, saunas, steam 2 rooms, as well as massage rooms. But a fitness center is part of 3 4 every spa that we do at least. Do you have those because you want 6 to attract a particular type of customer, or 7 what is the motivation of having spas? It's an expectation now in the Α. 9 Luxury tier segment of hotels. When you say luxury tier hotels, 10 Q. 11 what do you mean? The top-end that goes after the top 12 Α. 13 five percent of business travellers. Excuse me. I'm going to just tell 14 15 them to turn off the vacuum, okay? Q. Sure. 16 17 Α. One moment. Okay. 18 So you were saying that --19 Q. 20 something about the top five percent of 21 business travellers. Does that mean --

Luxury travellers, actually.

Α.

2.2

- 1 Q. Okay.
- A. And that's what we're geared for or
- 3 going for.
- 4 Q. So Ritz-Carlton targets a
- 5 particular segment of the hotel-purchasing
- 6 public; is that fair to say?
- 7 A. That's fair to say.
- Q. And when you say it's the top tier
- 9 or top five percent, what does that mean in
- 10 terms of...
- 11 A. Those that can afford really luxury
- 12 hotels, the luxury experience. There's not a
- 13 lot of people who could.
- 14 O. I understand. So in other words,
- 15 your customers typically would pay more than
- 16 the average hotel customer?
- 17 A. Correct.
- 18 O. They would be in the upper five
- 19 percent in that regard; is that what you're
- 20 saying?
- 21 A. That is correct.
- 22 Q. And I guess the use of -- or the

- 1 use of spa facilities is something that would
- 2 attract that type of customer?
- 3 A. Correct. And as I said, it's
- 4 become an expectation now.
- 5 Q. I see. And are there other things
- 6 or amenities that you provide in order to
- 7 attract those types of customers?
- 8 A. Absolutely. I mean, really --
- 9 really everything within the hotel is geared
- 10 towards attracting that, so we have to have
- 11 the best technology in our rooms, we have to
- 12 have the best furnishings in our rooms, we
- 13 have to have really the best sleep experience
- 14 in our rooms and throughout the hotel.
- 15 There's an expectation of what the hotel is
- 16 supposed to look like.
- 17 Q. And does the display of fine art
- 18 have anything to do with this expectation or
- 19 this...
- 20 A. Absolutely. I think that for
- 21 Ritz-Carlton -- again, it's an expectation.
- 22 We started it when we first formed the

- 1 company, and we continue to do it when we open
- 2 up a new hotel.
- Q. When you say "it," what are you
- 4 referring to? You do it?
- 5 A. Artwork.
- 6 Q. Okay. So you display fine art --
- 7 A. An extensive array of artwork. I
- 8 mean, I know that in most of our -- in all of
- 9 our hotels, our artwork is valued at billions
- 10 of dollars.
- 11 Q. Are you saying that each
- 12 Ritz-Carlton hotel displays fine art?
- 13 A. Yes. In all of the public areas
- 14 and even in the rooms.
- Q. All right. Well, we'll come back
- 16 to that in a minute, but are you familiar with
- 17 the manner in which Ritz-Carlton displays its
- 18 trademarks?
- 19 A. Yes.
- 20 Q. And do you know whether or not the
- 21 Ritz or Ritz-Carlton, the words "Ritz" or
- 22 "Ritz-Carlton" are among those trademarks?

Page 24 A. Yes, they are, both "Ritz" and 2 "Ritz-Carlton." And how are those trademarks 3 0. 4 displayed by the company in the course of its 5 business? It's displayed on all of our 7 collateral. It's displayed really everywhere. 8 It's on our front doors. It's on placards and 9 at the front door. It's displayed over our 10 retail shops. I mean, it's displayed 11 throughout our hotel. (Exhibit No. 1 was marked for 12 13 identification.) 14 BY MR. GROW: Okay. I suppose we could look at 15 Q. 16 Exhibit 1, and it's displayed on your website 17 there from -- evidently from this exhibit? Yes, on the first page. 1.8 It seems to appear on every page of 19 Q. 20 Exhibit 1, correct? Α. Yes. 21 And does it appear on the catalogs 22 Q.

- 1 that you talked about?
- 2 A. Yes, sir.
- 3 Q. And how about brochures or
- 4 advertisements?
- 5 A. All of our collateral.
- 6 Q. Okay. Have you ever -- in the
- 7 course of your employment with the company,
- 8 have you seen or heard the word "Ritz" used
- 9 alone?
- 10 A. Every day.
- 11 Q. And how is it used?
- 12 A. Well, most people say: Hey, we're
- 13 meeting at The Ritz. Or: We're staying at
- 14 The Ritz.
- So the majority of people only use
- 16 the word "Ritz" when referring to us.
- 17 Q. All right. Well, let's go back now
- 18 to the question of art.
- 19 A. Okay.
- 20 Q. Does Ritz-Carlton -- you mentioned
- 21 that art, fine art is displayed in the hotels,
- 22 in all of The Ritz-Carlton hotels. Does

1 Ritz-Carlton sell art?

- 2 A. Yeah. A lot of our retail shops
- 3 sell objects of art. There are some hotels
- 4 that actually display art of local artists
- 5 that are for sale. I know that in New York
- 6 Central Park, which I opened, the entire --
- 7 our entire room was for sale. That included
- 8 the art in the room.
- 9 O. So even the artwork in the room
- 10 where you might be staying is for sale?
- 11 A. Correct.
- 12 Q. And artwork in the lobby would be
- 13 for sale also?
- 14 A. Sometimes. Not always, but
- 15 sometimes, yes.
- 16 Q. So in that sense, The Ritz-Carlton
- 17 hotels, those Ritz-Carlton hotels would be
- 18 like an art gallery?
- 19 A. Correct. And we have in Singapore
- 20 a restaurant where we display the artwork of a
- 21 local artist that is for sale.
- 22 Q. Okay.

- 1 A. If anyone is interested in buying
- 2 the artwork, we get them in contact with the
- 3 artist.
- 4 Q. All right. Let me ask you about
- 5 some of the other specific Ritz-Carlton
- 6 hotels.
- 7 There's a Ritz-Carlton in New
- 8 Orleans, correct, in the French Quarter?
- 9 A. Correct.
- 10 Q. Does that hotel -- do you know
- 11 whether that hotel sells art of local artists
- 12 or features them at the hotel?
- 13 A. Well, there's an art gallery --
- 14 there used to be an art gallery in that hotel.
- Q. An actual art gallery like a retail
- 16 art gallery?
- 17 A. Yeah. It's called Asiantiques.
- 18 But after Hurricane Katrina, the damage was so
- 19 severe, my understanding is that it had to
- 20 close down.
- Q. Do you know if there's any
- 22 intention to reopen it when the damage is

- 1 repaired?
- 2 A. I don't, sir.
- 3 Q. Okay. How about The Ritz-Carlton
- 4 in Half Moon Bay in California. Do you know
- 5 whether or not they sell artwork there?
- 6 A. There are three vitrines in the
- 7 hotel that display artwork of local galleries.
- 8 Q. When you say vitrines, that would
- 9 be like a window display case or something?
- 10 A. Yeah.
- 11 Q. Okay.
- 12 A. But they sell paintings of the
- 13 hotel in the gift shop.
- 14 Q. In addition to the three vitrines
- 15 that display?
- 16 A. Correct.
- 17 O. All right. How about The
- 18 Ritz-Carlton Hotel in Marina del Ray in
- 19 California, do you know if they sell any --
- 20 A. Yes. They display and sell
- 21 original paintings that are located in their
- 22 Lobby Lounge and their restaurant, Jer-ne.

Page 29 How about The Ritz-Carlton in San 1 Ο. 2 Juan, Puerto Rico, do you know if they sell 3 any art? There's a local artist who Α. Yes. 5 displays his artwork in the public spaces for 6 sale. So they're very similar to us in that 7 respect. How about The Ritz-Carlton in 0. 9 Kapalua, Hawaii, do they sell anything, any 10 art? There's a -- I think there's a Α. 11 12 gallery called Village Gallery that has a 13 retail space and sells artwork in the public 14 spaces. How about Ritz-Carlton in Laguna 15

- 16 Niguel in California, do they sell any art?
- 17 A. They do. They sell it in their
- 18 gift shop.
- 19 Q. Okay.
- 20 A. And I think it's by a number of
- 21 local artists, if I remember correctly.
- 22 Q. Okay. Now, do you know whether any

- 1 of your Ritz-Carlton hotels give any sort of
- 2 tours with regard to the artwork they display
- 3 in the hotel?
- 4 A. Yeah. There's -- there's a number.
- 5 I know that when I was at Central Park,
- 6 because of our collection of artwork, our GR,
- 7 our guess relations officer would conduct our
- 8 tours.
- 9 We have an extensive collection of
- 10 contemporary art here in Singapore. We've
- 11 actually got an art brochure that will guide
- 12 our guests through our hotel public spaces to
- 13 the artwork that our director of PR and a
- 14 number of people within our hotel do conduct
- 15 art tours.
- 16 In Wolfsburg they do, in San Juan
- 17 they do, Amelia Island they do, Rose Hall,
- 18 Jamaica they do, Battery Park in New York,
- 19 Huntington -- who else? --
- 20 Q. Huntington, is that in California?
- 21 A. -- Washington, D.C. does.
- 22 Georgetown has a great collection of very

- 1 contemporary art, and so they conduct it.
- 2 Q. Okay. And when you say
- 3 "Huntington," is that in California?
- 4 A. Yes, it is --
- 5 Q. And you mentioned --
- 6 A. -- that's in Southern California,
- 7 Pasadena.
- 8 Q. You mentioned Georgetown. That's
- 9 in Washington, D.C.?
- 10 A. Correct.
- 11 Q. Okay. Do any of your hotels have
- 12 any kind of room packages that have anything
- 13 to do with art?
- 14 A. Yes. I think Laguna Niguel has the
- 15 annual Pageant of the Masters package that
- 16 includes tickets to the pageant.
- 17 At Marina del Ray, I think on a
- 18 quarterly basis, they host a reception and
- 19 auction and -- in coordination with their
- 20 Masters Work gallery. Let's see, what else?
- 21 I think those are some of the only ones.
- 22 Q. Okay. Those --

Page 32 Berlin, I believe, has a Jewish 1 Α. 2 museum package. Where was that again? 3 Q. In Berlin. 4 Α. Berlin, Germany? 5 ο. 6 Α. Yes. And I think The Ritz-Carlton, 7 8 Coconut Grove had one that included a ticket 9 to the entrance into the Vizcaya. Okay. 10 Q. I don't know if you know Vizcaya. Α. 11 Actually, I've been there. 12 Q. Could you tell us for the record 13 14 what it is?

- 15 A. It's an historic home, I think of
- 16 James Derring's, that has all sorts of -- it's
- 17 an historical home, so it has artwork in it as
- 18 well.
- 19 Q. So when you use the term "art
- 20 package, " you mean people will come to your
- 21 hotel and as part of the experience they will
- 22 have an art tour or admission to some art

- 1 display or something of that type?
- 2 A. That's correct.
- 3 Q. Okay. Do you know whether or not
- 4 Ritz-Carlton ever hosts any art exhibits in
- 5 any of its hotels?
- A. Yes, in quite a few, I would say.
- 7 I know we've done it here in Singapore.
- 8 Ritz-Carlton, Reynolds Plantation has done it.
- 9 Washington, D.C., has fund-raising events that
- 10 have art as part of their auction. And a lot
- 11 of our hotels have those sort of things: San
- 12 Francisco; Rose Hall, Jamaica; Amelia Island.
- 13 They all host some sort of fund-raising that
- 14 has artwork as part of the auction.
- 15 Q. In other words, you would go there
- 16 and you would be able to buy fine art at the
- 17 hotel?
- 18 A. Correct.
- 19 **Q.** Okay.
- 20 A. Correct.
- 21 Q. Does Ritz-Carlton ever host or do
- 22 any kind of art classes in any of its hotels?

- 1 A. Yes. There are three hotels that I
- 2 know of that have done that: Ritz-Carlton,
- 3 Laguna Niguel will do it on request for
- 4 groups. The Ritz-Carlton, St. Thomas and
- 5 Ritz-Carlton, Kapalua, they have art classes
- 6 either once a month or three times a week.
- 7 Q. Okay. Now, do most of The
- 8 Ritz-Carlton hotels have restaurants in them?
- 9 A. All of them do.
- 10 Q. Okay. And is artwork displayed in
- 11 those restaurants?
- 12 A. Yes, sir.
- 13 Q. And are there some restaurants -- I
- 14 think you mentioned one, but just so the
- 15 record is clear, is the art displayed in some
- 16 of those restaurants offered for sale as well?
- 17 A. Yes. Specifically my hotel,
- 18 Ritz-Carlton, Singapore, Marina del Ray, and
- 19 Shanghai does it as well.
- Q. Okay. Does Ritz-Carlton itself
- 21 sell any kind of art through its catalog or
- 22 gift shops or website?

- 1 A. Yeah. Through our retail catalogs.
- 2 I mean, there's Luxury tier items that would
- 3 be considered art.
- 4 Q. Okay. Can you think of any
- 5 examples of art that sold through the company?
- A. Faberge eggs, you know, those sort
- 7 of things.
- 8 Q. Okay.
- 9 A. We've got glassware, bowls, music
- 10 boxes, frames. I mean, all sorts of stuff.
- 11 Q. And this would be in addition to
- 12 the paintings you've described on the walls
- 13 and that sort of thing?
- 14 A. Correct.
- 15 Q. Do you have any -- can you give us
- 16 any sense as to the price range that these
- 17 various art items are sold for?
- 18 A. Yeah. I mean, they range from a
- 19 few dollars to thousands and thousands of
- 20 dollars. I mean, I know that we have some
- 21 sculptures that are in our gift shop and on
- 22 display in our lobby that goes for thousands

- 1 of dollars.
- Q. Okay. Do you sell --
- 3 A. Thousands and thousands of dollars.
- Q. Okay. So I take it some of these
- 5 works of art, the paintings, the sculptures,
- 6 the other things you described, are they
- 7 originals as opposed to prints or copies?
- 8 A. No, they're mostly original.
- 9 Q. Okay. And again, why do you do
- 10 this? Why do you offer art for sale in the
- 11 hotels?
- 12 A. Because I think it's part of who we
- 13 are. I mean, again, I go about -- I talk
- 14 about expectations. When people walk into
- 15 Ritz-Carlton, they expect, these days, to see
- 16 artwork, to be able to purchase artwork.
- Q. Okay. Well, let's look at some
- 18 other exhibits, and these -- I'm not
- 19 necessarily going to take these in numerical
- 20 order, but --
- 21 A. Okay.
- 22 Q. -- if you could look now at what

```
Page 37
1 we have marked as Exhibits 9 through 13, 9,
2 10, 11, 12, 13.
            Okay. All right. Got them.
3
       Α.
             (Exhibit No. 9 was marked for
4
5 identification.)
6 BY MR. GROW:
            And let's take them one by one. If
        0.
8 you would look, first of all, at Exhibit 9,
9 and again the number on that, on the first
10 page should be RC 820, and it should go
11 through RC 859. If you could tell us what
12 that is, please.
             That's The Ritz-Carlton catalog for
13
        Α.
14 2001.
        O. All right. And is that one of
15
16 those catalogs you referred to earlier that
17 one would find in a Ritz-Carlton Hotel?
             Yes. We put out a catalog every
        Α.
18
19 year.
             All right. And so this would be
20
        Q.
21 available in Ritz-Carlton Hotel rooms?
             In all hotel rooms, domestically in
22
        Α.
```

- 1 the United States and in the Caribbean.
- 2 Q. And can someone get this catalog by
- 3 mail as well?
- A. Yes. We actually mail them out to
- 5 Ritz-Carlton -- to our Ritz-Carlton database.
- 6 Q. Okay. If you would look at this
- 7 Exhibit 9 for a moment. What is that on the
- 8 cover?
- 9 A. Frames.
- 10 O. Picture frames?
- 11 A. Right.
- 12 Q. If you look at the second page,
- 13 which is marked RC 821, you see photographs of
- 14 what appear to be interior rooms. Are those
- 15 rooms in the hotel?
- 16 A. They look like rooms and, I
- 17 believe, public areas, public areas within the
- 18 hotel.
- Q. And can you tell us whether or not
- 20 there are paintings on display in each of
- 21 those photographs on Page 2?
- 22 A. They're in all of the photographs

- 1 on Page 2.
- 2 Q. And would this give you sort of a
- 3 general idea of what you would find in any
- 4 Ritz-Carlton Hotel? In other words, would you
- 5 find paintings displayed in rooms and public
- 6 areas in these various hotels?
- 7 A. Yes.
- 8 Q. If you turn to the third page,
- 9 which is marked RC 822, what is shown in that
- 10 page?
- 11 A. I think it's Faberge eggs and
- 12 boxes.
- 13 Q. Okay. Would these be the type of
- 14 art you referred to earlier?
- 15 A. Yes, it would be.
- 16 Q. It looks like the top one is
- 17 referred to -- there's a description of
- 18 something called The Crystal Box 1 A. Do you
- 19 see that?
- 20 A. I do.
- 21 Q. And would you just read what it
- 22 says under that heading?

- 1 A. Sure. Crafted in Italy from the
- 2 finest hand-cut crystal, copper-wheel
- 3 engraved, songbird design with 24-carat-gold
- 4 detailing, \$3,000.
- 5 Q. Okay. And I won't have you read
- 6 all of these, but that would be -- would that
- 7 be an example of one of the art items you were
- 8 talking about earlier?
- 9 A. Yes, sir.
- 10 Q. Okay. If you would turn to -- turn
- 11 to what is marked as Page 828. Could you look
- 12 at that page please, RC 828?
- 13 A. Okay.
- 14 Q. And can you tell us what those
- 15 items are on that page?
- 16 A. Sort of picture frames, book
- 17 stands. There's a glass, an hourglass.
- 18 Q. And what's the price range on these
- 19 items?
- 20 A. They range from \$40 up to about
- 21 \$350.
- 22 Q. Okay. Turn to what's marked

Page 41 1 Page 841. 2 Α. I'm there. And tell us what's on that page. 3 0. It looks like some sort of Α. 5 glasswork by Hanna jeweler. Q. And is that what you were referring 6 7 to -- an example of what you referred to 8 earlier as glass artwork? 9 A. Correct. (Exhibit No. 10 was marked for 10 11 identification.) 12 BY MR. GROW: Okay. Turn now to what's marked as 13 Q. 14 Exhibit 10. Could you tell us what that is, 15 please. This looks like -- it looks like a Α. 16 17 collections catalog. Okay. And what does that say? 18 Q. I think it's selling the crystal Α. 19 20 glassware that's displayed. If you look at what's marked as the 21 22 first page, which is RC 605 --

Page 42 Α. Okay. 1 2 -- is that the cover page of this 0. 3 brochure? Α. It is. 4 And you referred to this as a --0. 6 did you say a special collections? Yes -- actually I said: Special Α. 8 gift collections from The Ritz-Carlton. Is this something different from Q. 10 the catalog we just looked at earlier? Α. Yes. 11 And how is this different from the 12 0. 13 catalog we looked at? Well, it's a collection of Α. 14 15 collectibles rather than retail. Is this something that's done 16 0. 17 annually or is this done every so often or --Every so often. 18 Α. Okay. And again, are the items 19 Q. 20 that are -- the items that are displayed in 21 here offered for sale to your customers? Yes. 22 Α.

Page 43 Would this be found in hotel rooms? Q. 1 2 Α. Yes. Would it also be sent through the 3 Q. 4 mail? I would think so. Α. 5 Okay. Well, turn to what's marked Q. 6 7 as Page 621. Α. Okay. 8 RC 621, which is a page from this 9 **Q.** 10 special collections catalog. Can you read -- on the left there's 11 12 a column that begins: The Tuscan Collection? 13 Α. Yes. Could you read the first sentence Q. 14 15 under that heading? Evokes the feeling of the Italian Α. 16 17 countryside in your home with these practical 18 ceramic works of art by Vitieri. V-i-t-i-e-r-i, right? 19 0. Correct. 20 Α. What is actually displayed in the Q. 21 22 photograph on that page?

```
Page 44
1
       Α.
            Plates.
        Q. And are they --
2
3
       Α.
            Display plates.
             Display plates with artistic
4
        0.
5 designs on them?
        Α.
             Right.
6
             (Exhibit No. 11 was marked for
8 identification.)
9 BY MR. GROW:
             Okay. Let's now turn to what we've
10
        0.
11 marked as Exhibit 11. Can you tell us what
12 that is, please.
             One of our catalogs.
        Α.
13
             This is one of The Ritz-Carlton
        Q.
14
15 catalogs of the type you described earlier?
        Α.
             Yes.
16
             This one is more like Exhibit 9, I
17
        0.
18 take it?
        Α.
             Yeah.
19
             Okay. And can you turn for a
20
        0.
21 moment to what is Page 742, RC 742.
             Yeah.
22
        Α.
```

- 1 Q. All right. And tell us what's on
- 2 that page.
- A. Again, glass pieces crafted by
- 4 Luigi Onesto, and I'm going to read it: Team
- 5 of artisans from the Italian line of Murano,
- 6 and they're hand blown, mouth blown.
- 7 O. The island of Murano is near
- 8 Venice, correct?
- 9 A. Correct.
- 10 Q. Have you ever been there?
- 11 A. No, sir.
- 12 Q. Do you know whether or not it's
- 13 famous for glass artwork?
- 14 A. Yes, it is.
- Q. Okay. So Murano glass, is that a
- 16 term you're familiar with?
- 17 A. Yes, sir.
- 18 Q. Turn over to the next page of this
- 19 Exhibit 11, RC 743.
- 20 A. Okay.
- Q. Can you tell us what's displayed on
- 22 that page?

- 1 A. Ornamental picture frames.
- Q. Okay. And what's the price range
- 3 on those?
- A. They go from \$95 all the way up to
- 5 \$525.
- 6 Q. Okay. Turn to Page 746 of this
- 7 same exhibit.
- 8 A. Yes, sir.
- 9 Q. And could you tell us what's
- 10 displayed on that page?
- 11 A. Yep. Hand-crafted glass pieces
- 12 from the Union Street Glass of California,
- 13 signed by the designer Guy Corrie.
- 14 Q. Turn to Page 751 of this same
- 15 exhibit and tell us what's on that page.
- 16 A. These are music boxes from Reuge,
- 17 hand-crafted in Italy.
- 18 Q. Okay. And can you -- looks like
- 19 the first one is called a large inlaid jewelry
- 20 box?
- 21 A. Uh-huh.
- 22 Q. Could you just tell us, again, what

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Page 47
1 the price range is for the items displayed on
2 this page.
             They range from $105 all the way up
       Α.
3
4 to $455.
             (Exhibit No. 12 marked for
5
6 identification.)
7 BY MR. GROW:
             Okay. Turn now to what we've
        Q.
9 marked Exhibit 12.
10
        Α.
             Okay.
       Q. And tell us what that is, please.
11
             Another one of our catalogs.
12
        Α.
             Okay. And again, this is The
13
        Q.
14 Ritz-Carlton catalog for 2002?
             Correct.
        Α.
15
        O. And it's entitled The Shops at the
16
17 Ritz-Carlton, correct?
             Correct.
18
        Α.
           Again, is this catalog used the
        0.
19
20 same way as the others you described,
21 distributed in hotel rooms and by mail to
22 customers?
```

- 1 A. Yes, sir. This is in all domestic
- 2 hotels in the Caribbean.
- Q. Okay. I'm not going to go through
- 4 each of these items, but obviously there are
- 5 various things here.
- If you look at Page RC 784, and at
- 7 the top of the page you see something that
- 8 says Oggetti, O-g-g-e-t-t-i --
- 9 A. Yup.
- 10 Q. -- could you just read what is
- 11 below that heading?
- 12 A. Sure.
- 13 Each of these stunning objects
- 14 d'art from Oggetti combining cool glimmering
- 15 colors, smooth lines, and distinctive styling.
- 16 **Q.** Okay.
- 17 A. This collection is made by hand
- 18 from penshell, natural sea shells, and natural
- 19 mother of pearl, and complemented by bee and
- 20 dragonfly indentations.
- Q. If you look at 785, these appear,
- 22 again, to be ceramic objects of art by the

Page 49 1 same Vietri, V-i-e-t-r-i, artist you mentioned 2 earlier; is that correct? That is correct. Α. 3 And Page RC 790, again there are 0. 5 Faberge items displayed on that page, correct? Α. Correct. 6 (Exhibit No. 13 marked for 7 8 identification.) 9 BY MR. GROW: Okay. Turn to what we have marked 10 Q. 11 as Exhibit 13 and tell us what that is, 12 please. It's another Ritz-Carlton catalog. Α. 13 All right. And what is displayed 14 **Q**. 15 on that -- or first of all, let's look at the 16 first page. Α. Okay. 17 Again, it's called The Shops at Q. 18 19 Ritz-Carlton; is that correct? That's correct. 20 Α. And again, this is the same type of 21 Q.

22 catalog that you described earlier that's

- 1 given to Ritz-Carlton customers in hotel rooms
- 2 and also is sent through the mail?
- 3 A. Correct.
- Q. Okay. Well, I don't think we'll go
- 5 through all of this for the sake of time, but
- 6 these are all examples of the catalogs you
- 7 referred to earlier, either special
- 8 collections catalog in the one case or annual
- 9 catalogs in the other, correct?
- 10 A. Correct.
- 11 O. Do you have any idea how many of
- 12 these catalogs are distributed each year?
- 13 A. Yeah. There's -- we place in our
- 14 hotels about 130,000 of them.
- 15 Q. Yeah?
- 16 A. And obviously they're there for
- 17 people to take, take home with them.
- 18 We also mail them to our
- 19 Ritz-Carlton database, and that email is
- 20 approximately 140,000 of them.
- Q. Okay. Does Ritz-Carlton offer any
- 22 art or art-related goods through its website?

Page 51 1 Α. Yes. (Exhibit No. 14 was marked for 2 3 identification.) 4 BY MR. GROW: Let me ask you to turn to what 0. 6 we've marked as Exhibit 14. 7 Α. Okay. O. And can you tell me what that is, 8 9 please. This looks like it's the website, Α. 10 11 ritzcarltonshops.com. Okay. So this is part of The Q. 12 13 Ritz-Carlton website, is it? Α. Yes. 14 I guess at the bottom it says: 15 Q. 16 ritzcarltonshops.com, 17 www.ritzcarltonshops.com? Yes, sir. 18 Α. And on the first page it says: 19 Q. 20 Welcome to the Shops of Ritz-Carlton. And then can you read just a little 21 22 bit under that heading?

- 1 A. Shopping with style starts with
- 2 Ritz-Carlton.
- 3 Go further?
- 4 O. Just a little further.
- 5 A. Please browse our online retail
- 6 catalog where you are sure to find a unique
- 7 gift for you or that special someone from
- 8 dazzling accessories and apparel to the
- 9 always-popular Ritz-Carlton sleep experience,
- 10 bedding. The choices range from the luxury
- 11 lifestyle to pure indulgence.
- 12 Q. Now, this exhibit should actually
- 13 be from RC 499 to RC 544. And if you look at
- 14 RC 500, does that give information as to how
- 15 one might order products from this online
- 16 site?
- 17 A. Yes. It actually does do that,
- 18 yes.
- 19 O. Just tell us for the record how
- 20 somebody would order from the -- from this
- 21 ritzcarltonshops.com website.
- 22 A. You can order by phone, you can

- 1 order by email.
- 2 Q. So someone could go to the website
- 3 and either order directly, or they can just
- 4 place an order by phone?
- 5 A. Correct.
- 6 O. Okay. And if you turn now to
- 7 what's marked as 505.
- 8 A. Yep.
- 9 Q. Again, are these examples of some
- 10 of the products that are sold online?
- 11 A. Yes, sir.
- 12 Q. Again, we see the Vietri,
- 13 V-i-e-t-r-i, material and something also
- 14 called Bulgari, B-u-l-g-a-r-i.
- 15 A. Uh-huh.
- 16 Q. Are you familiar with that company?
- 17 A. Yes, I am.
- Q. Who are they?
- 19 A. They are a jewelry, primarily a
- 20 jewelry store, design store.
- Q. Okay. We won't go through each of
- 22 these pages, but these would show the various

- 1 or at least some of things you can get online
- 2 through this online catalog, correct?
- 3 A. That's correct.
- Q. Okay. And one would not need to be
- 5 in a Ritz-Carlton Hotel to actually make these
- 6 online purchases; is that right?
- 7 A. No, sir. All you need is a
- 8 computer.
- 9 Q. Okay. Now, we may have touched on
- 10 this a little bit earlier, but you mentioned
- 11 that there are retail stores in Ritz-Carlton
- 12 hotels; is that correct?
- 13 A. In, I would say, the majority of
- 14 Ritz-Carlton hotels, 99 percent of them.
- 15 Q. Okay. And that could include
- 16 something like a hotel gift shop, I take it?
- 17 A. Correct.
- 18 O. And would all of the hotels at
- 19 least have a hotel gift shop?
- 20 A. Yes, in one form or another.
- Q. And then, do some of the hotels
- 22 also have retail shops that might be something

Page 55 1 more than a gift shop, for example? 2 Α. Yes, sir. Okay. Are there retail shops in 3 Q. 4 your hotel there in Singapore? 5 Α. Yes. And what -- can you tell me whether Q. 6 7 you have ever seen any art-related retail 8 shops in any other Ritz-Carlton hotels? There is an art gallery actually in Α. 9 10 The Ritz-Carlton in San Francisco. Okay. And when you say "an art 11 Q. 12 gallery, " what do you mean by that term? There's two galleries within the Α. 13 14 hotel, right by the front desk --Okay. 15 Q. -- that displays contemporary art. 16 Α. Do you know the name of the art 17 Q. 18 galleries or the names under which they sell? Yes. It's called Hanson Gallery. Α. 19 And I think you mentioned earlier 20 Q. 21 that there was one in the New Orleans hotel

22 before the hurricane hit, the Asian art

Page 56 1 gallery in that hotel? A. Yes, it's called Asian --3 Asiantiques. Could you spell that? 0. 4 A-s-i-a-n-t-i-q-u-e-s, Asiantiques. Α. 5 Okay. What can you tell us about Q. 7 the Hanson Gallery in The Ritz-Carlton, San 8 Francisco. Like I said there are two rather Α. 10 large galleries, like I said, right off the 11 front desk that displays a lot of 12 contemporary-looking artwork. And so someone can buy the artwork 13 0. 14 there; is that correct? Α. Yes. 15 (Exhibit No. 5 was marked for 16 17 identification.) 18 BY MR. GROW: Let me ask you to turn now to 19 20 Exhibit 5. Which one? Α. 21 Exhibit 5. 22 Q.

- 1 A. Okay. Hold on.
- Q. And this is just a single-page
- 3 exhibit with the number RC 1205 on it, 1205.
- 4 A. Okay.
- 5 Q. What is Exhibit 5?
- A. This is, I believe, the home page
- 7 for The Ritz-Carlton, San Francisco.
- 8 Q. And do you see any reference to the
- 9 Hanson Gallery on that page?
- 10 A. I do. It's the fourth from the
- 11 bottom.
- 12 Q. Under the heading Property
- 13 Features?
- 14 A. Yes, sir.
- 15 Q. Okay. It says Hanson Gallery and
- 16 Sculpture Gallery?
- 17 A. That's correct.
- 18 (Exhibit No. 6 was marked for
- 19 identification.)
- 20 BY MR. GROW:
- 21 Q. Turn to Exhibit 6 now, and this
- 22 should be a document marked RC 1126 through

- 1 1153, and can you tell us what that is,
- 2 please.
- 3 A. It looks like the website for the
- 4 Hanson Gallery.
- 5 Q. Okay. And what is -- if you look
- 6 at the first page, RC 1126 --
- 7 A. Uh-huh.
- 8 O. -- beneath the photograph, what is
- 9 written there?
- 10 A. Presenting an eclectic mix of fine
- 11 art, unique graphics and sculpture for the
- 12 discriminating client in the distinguished
- 13 surroundings in the historic Ritz-Carlton, San
- 14 Francisco.
- 15 Q. Okay. And then the remainder of
- 16 this exhibit shows examples of work that is
- 17 sold through the Hanson Gallery; is that
- 18 correct?
- 19 A. Yes, sir.
- 20 Q. If you would now turn -- before we
- 21 do that, let me just ask you a couple other
- 22 questions.

Page 59 Α. Sure. 1 The Asiantiques Gallery in The 2 3 Ritz-Carlton, New Orleans, did it have 4 anything similar in terms of artwork, do you 5 know, if it was similar to the Hanson? Yes, it was more of -- fine art Α. 6 7 from Asia. (Exhibit No. 7 was marked for 8 9 identification.) 10 BY MR. GROW: Look at what we marked as 11 0. 12 Exhibit 7, if you would. Sure. Α. 13 And this should be a document or an 14 Q. 15 exhibit beginning with RC 1163 through 16 RC 1183. Yes. 17 Α. Can you tell us what that is, 18 Q. 19 please. This is the website for the Α. 20 21 Asiantiques Gallery. Okay. And if you look at the first 22 Q.

- 1 page, there's a second paragraph. Just read
- 2 the first sentence or two of the second
- 3 paragraph there.
- 4 A. Sure.
- 5 Our gallery is located in the
- 6 Gallery of Shops at The Ritz-Carlton in New
- 7 Orleans' French Quarter. This gallery is home
- 8 to hundreds of fine and decorative works of
- 9 art. A selection of these is available to
- 10 view on our website.
- 11 Do you want me to continue?
- 12 Q. No. I think that's good enough for
- 13 now.
- Let me just ask you, if you can --
- 15 you gave us a few examples earlier, but are
- 16 there other Ritz-Carlton hotels or restaurants
- 17 that you know of that feature art galleries or
- 18 sell art from off the walls of the hotel
- 19 itself?
- 20 A. Yes. Us in Singapore, The
- 21 Ritz-Carlton, Marina del Ray has it displayed
- 22 in their restaurants, their Lobby Lounge. The

- 1 Ritz-Carlton, San Juan has local artists' work
- 2 in public areas.
- 3 There are displays in The
- 4 Ritz-Carlton Rose Hall, Jamaica, you know --
- 5 there are -- the same sort of thing that we
- 6 have in Singapore, where we have local artists
- 7 displaying their works in restaurants is done
- 8 in Shanghai.
- 9 Q. How about in South Beach, Florida?
- 10 Have you ever -- do you know anything about
- 11 that Ritz-Carlton?
- 12 A. Yeah. I opened that hotel.
- 13 **Q.** Okay.
- 14 A. The owner actually had a gallery
- 15 close to the hotel, but all of the artwork
- 16 within the hotel was part of that.
- 17 Q. Part of the art gallery?
- 18 A. Yeah.
- Q. When you say "the owner," you mean
- 20 the owner of the building that houses The
- 21 Ritz-Carlton Hotel?
- 22 A. I do.

- 1 Q. Okay. And is it typical for
- 2 Ritz-Carlton to own the real estate, or does
- 3 it operate from real estate owned by somebody
- 4 else?
- A. No, we're a management company, so
- 6 we manage hotels for owners.
- 7 O. Okay. Now, you know, based on The
- 8 Ritz-Carlton hotels you've personally visited,
- 9 how would you describe the typical art
- 10 collections that are housed in those hotels?
- 11 A. You know, in our older properties,
- 12 they're really more traditional fine works of
- 13 art, portraitures, things like that. But
- 14 within the hotels that we've open up recently,
- 15 there's more of a contemporary look, using
- 16 contemporary artists.
- 17 But in every hotel that I've
- 18 opened, there is an extensive artwork display,
- 19 whether it's paintings, sculptures, antiques,
- 20 chandeliers, carpets, you name it.
- Q. Would it include -- when you say
- 22 "antiques," would that be like antique

Page 63 1 furniture or --2 Α. Yeah --Q. Things like --3 A. -- antique furniture, figurines, 5 urns, cabinets, china, porcelain, really 6 everything. In San Francisco, there's 7 beautiful rugs. (Exhibit No. 15 was marked for 8 9 identification.) 10 BY MR. GROW: Okay. Let me ask you to turn to 11 0. 12 what we've marked as Exhibit 15. This 13 document begins with RC 7, and actually it's 14 probably not continuous. It's RC 7 through 15 10, RC 22 through 23, RC 33 through 48, RC 60 16 to 65, RC 73 to 74, RC 247 to 249, RC 1154 to 17 1157, and RC 1202 to 1203. And these, as you can tell from the 18 19 numbers, are separate printouts, but we've 20 grouped them together as one exhibit, and I'd 21 like you to go through them just one at a 22 time.

Page 64 If you would turn first to the 1 2 first page of this Exhibit 15, which is RC 7 3 and just tell us --Yes. Α. 4 Tell us what that is, please. 5 Q. It looks like a press release from Α. 6 7 The Ritz-Carlton, Palm Beach. What's the first -- if you look at Q. 8 9 the text, what does the first sentence say? There's museum-quality It says: 10 Α. 11 art and antiques at The Ritz-Carlton, Palm And then below it says: 12 Beach. 13 Museum-quality collection of art and antiques 14 graces the corridors and public areas of The 15 Ritz-Carlton, Palm Beach, creating a warm 16 residential ambiance throughout the resort. Does that, based on your having 17 0. 18 actually been to that hotel -- well, first of 19 all, have you been to that hotel? I have, sir. 20 Α.

- And does that accurately describe 21
- 22 the collection of art and antiques in that

- 1 hotel?
- 2 A. It does.
- Q. Okay. If you turn to what begins
- 4 with RC 9, tell us what that is, please.
- 5 A. It is a press release from The
- 6 Ritz-Carlton, Buckhead, Atlanta.
- 7 Q. Okay. And Buckhead is -- can you
- 8 tell us what Buckhead is?
- 9 A. Buckhead was one of our first
- 10 hotels.
- 11 O. First Ritz-Carlton hotels?
- 12 A. Yes.
- 13 Q. Okay. And at the end of the first
- 14 paragraph there, it refers to a small
- 15 collection of 19th century fine art and
- 16 antiques?
- 17 A. Right.
- 18 Q. Does that hotel in fact have such a
- 19 collection of fine art and antiques?
- 20 A. It does.
- Q. Okay. Let's turn to RC 22, if you
- 22 could tell us what that is.

- 1 A. This is a press release from The
- 2 Ritz-Carlton, South Beach, Miami.
- Q. Okay. And again, I guess we should
- 4 note that at the bottom there is an Internet
- 5 website reference: www.ritzcarlton.com.
- And the South Beach, Miami, that's
- 7 the hotel we were just talking about earlier?
- 8 A. That's correct.
- 9 Q. And if you look at the first bullet
- 10 point, what does that say?
- 11 A. It says: A multimillion dollar
- 12 original art collection features established
- 13 and emerging Latin American and European
- 14 artists.
- 15 Q. Does that accurately describe the
- 16 collection at The Ritz in South Beach?
- 17 A. Yes, it does.
- 18 O. Let's turn to what begins with
- 19 RC 33. What is that, please.
- 20 A. Okay.
- 21 Q. Can you tell us what that is,
- 22 please.

- 1 A. This is a press release from The
- 2 Ritz-Carlton, San Juan.
- Q. Okay. And if you go down to the
- 4 second paragraph from the bottom, where
- 5 there's a sentence beginning: The decor --
- 6 could you read that sentence?
- 7 A. Certainly.
- 8 The decor of The Ritz-Carlton, San
- 9 Juan, reflects the tropical elegance and
- 10 culture of Puerto Rico. It features an art
- 11 collection of renowned and local artists.
- 12 Q. Is this what you were referring to
- 13 earlier when you referenced The Ritz-Carlton,
- 14 San Juan?
- 15 A. Yes, sir.
- Q. Okay. I'm going to skip over RC 35
- 17 because that also seems to be from the --
- 18 seems to be a press release from the San Juan
- 19 Ritz-Carlton. Could you just confirm that
- 20 that's what it is?
- 21 A. Yes, sir, it is.
- Q. Okay. And it says the same thing

- 1 about the art collection, which is why I'm
- 2 just going to skip it.
- 3 A. Okay.
- Q. If you go to RC 38, could you tell
- 5 us what that is.
- 6 A. This is a press release from The
- 7 Ritz-Carlton, Boston Common.
- 8 Q. Okay. If you go to the third
- 9 paragraph, where it says "Inside," could you
- 10 just read that sentence.
- 11 A. Absolutely.
- 12 Inside a one million art collection
- 13 of contemporary sculptures, paintings, and
- 14 prints by noted New England artists sets the
- 15 stage for sanctuary of relaxed luxury.
- 16 Q. I guess for the record we should
- 17 note that it says: A one-million dollar art
- 18 collection, correct?
- 19 Inside a one million dollar,
- 20 there's a dollar sign there.
- 21 A. Yes.
- Q. You just have to confirm that.

- 1 A. Yes, that's what it says.
- 2 Q. Okay. And I think we can skip
- 3 RC 40 because -- if you will confirm that's
- 4 also a press release from the same
- 5 Ritz-Carlton, Boston Common.
- 6 A. Okay. Correct.
- 7 O. And it also references that same
- 8 "million-dollar art collection."
- 9 Let's go to what we marked as or
- 10 what's stamped as RC 44, and again, this
- 11 appears to relate to the South Beach, Miami,
- 12 Ritz; is that right?
- 13 A. Right.
- Q. And if you would look at -- if you
- 15 would just read the last sentence of that
- 16 first paragraph of RC 44.
- 17 A. The multimillion-dollar collection
- 18 will be on permanent loan from the Diana
- 19 Löwenstein fine art, which shall have a
- 20 gallery within the property.
- Q. Now, earlier when you talked about
- 22 The Ritz-Carlton, South Beach, you mentioned

- 1 that the owner of the real estate had an art
- 2 gallery. Diana Lowenstein Fine Art, is that
- 3 the fine art you were talking about?
- 4 A. Yes, sir.
- 5 Q. And let's turn now to RC 60. Tell
- 6 us what that is, please.
- 7 A. 5-0?
- 8 O. Yeah -- 6-0.
- 9 A. 6-0. Okay.
- 10 This looks to be a page of the
- 11 welcome page for The Ritz-Carlton, Washington,
- 12 D.C.
- 13 Q. And would you just read that first
- 14 paragraph under Wedding Venues?
- 15 A. Certainly.
- The hotel features a traditional
- 17 Ritz-Carlton ambiance with a contemporary
- 18 flair. Gorgeous silk wall covering with
- 19 imported marble floors are adorned with
- 20 Oriental rugs, mahogany furnishings, American
- 21 Landscape and Glassware art from The
- 22 Ritz-Carlton Art Collection.

- 1 Q. Okay. Well, let's -- we could
- 2 spend all night on this, but let's continue on
- 3 here.
- 4 A. Okay.
- 5 Q. Could you tell us whether the
- 6 employees or staff at your Ritz-Carlton hotel
- 7 receive any kind of training relating to
- 8 artwork or art?
- 9 A. Yes. As I mentioned, at The
- 10 Ritz-Carlton, New York Central Park, our guest
- 11 relations officers were trained to give art
- 12 tours of that hotel.
- In this hotel we have a number of
- 14 ladies and gentlemen who are also trained to
- 15 give art tours of this hotel, but in a lot of
- 16 our hotels, we actually have brochures where
- 17 an individual can get a self-guided tour.
- 18 Boston Common is one of them. We are one of
- 19 them here at Ritz-Carlton Millenia Singapore.
- 20 I think at Georgetown we have it.
- 21 So yeah, there are a number of
- 22 hotels that actually do have employees that

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Page 72
1 have -- that can give guided tours.
             Turn to -- I'm sorry. Go ahead and
       Q.
3 finish.
           Amelia Island.
       Α.
4
       Q. Amelia Island?
             Rose Hall, Jamaica; Battery Park;
6
       Α.
7 Huntington; Pasadena. I believe Washington
8 can do it.
        0.
             Okay.
9
             Ritz-Carlton Georgetown. And even
        Α.
10
11 our newest property Ritz-Carlton, Beijing,
12 which I just opened up.
             (Exhibit No. 19 was marked for
13
14 identification.)
15 BY MR. GROW:
             Turn to what we've marked as
16
        Q.
17 Exhibit 19, please.
             Yes, sir.
        Α.
18
             Could you tell us what that is
19
20 again? It begins with RC 1755 and it runs to
21 RC 1764.
             This is, I believe, a brochure from
22
        Α.
```

- 1 The Ritz-Carlton, Boston Common. It's titled
- 2 the Millennium Partners Collection of
- 3 Contemporary Art at The Ritz-Carlton, Boston
- 4 Common.
- 5 O. Is this one of those brochures that
- 6 one might use to do a tour and see the art on
- 7 display there?
- 8 A. Yes, sir. It actually gives you
- 9 direction of where the artwork is.
- 10 Q. And I guess those directions would
- 11 be on RC 1758; is that correct?
- 12 A. Yes, sir.
- 13 Q. And then if you turn over to 1759,
- 14 there is a list that appears to be a list of
- 15 the artists and the title of their artwork; is
- 16 that correct?
- 17 A. That is correct, sir. It actually
- 18 lists the galleries that the artwork is from.
- 19 Q. Okay. Then if you look at what
- 20 begins with RC 1760, it looks like that may be
- 21 a similar, although different --
- 22 A. Yes.

Page 74 Q. Similar in that it is also from the 1 2 collection of art at Boston Common, but the 3 contents appear to be different than the first 4 one. A. That's correct. 5 (Exhibit No. 20 was marked for 7 identification.) 8 BY MR. GROW: Okay. Let me show you what we've Q. 10 now -- or ask you to turn to what we've marked 11 as Exhibit 20. Okay. 12 Α. Could you tell us what that is, Q. 13 14 please. This looks to be -- how would I 15 Α. 16 describe it? It's a disclaimer, I guess, for 17 a tour, for The Ritz-Carlton, Amelia Island. Okay. This is RC 2168. 18 Q. Not a disclaimer. I would say an Α. 19 20 acceptance for the tour.

Okay. Could you just read that

22 paragraph that's printed on there, read it

Q.

21

- 1 into the record.
- 2 A. As you walk through the magnificent
- 3 hallways of The Ritz-Carlton, Amelia Island,
- 4 you will be introduced to a wealth of history
- 5 from the 18th and 19th century furniture to
- 6 the porcelain pieces that enhance the walls
- 7 throughout the hotel. The American and
- 8 English paintings that add to the ambiance are
- 9 all original paintings, two of which were in
- 10 the Metropolitan Museum of Art. Allow one of
- 11 our docents to lead you on an unforgettable
- 12 experience.
- 13 Q. Just so the report is clear, what
- 14 does the word "docent," d-o-c-e-n-t, mean?
- 15 A. I believe it's an employee or
- 16 someone who is -- you know, I don't know,
- 17 actually.
- 18 O. That's okay. We can always set it
- 19 straight, but from the context, it would be
- 20 someone who gives a tour of the artwork?
- 21 A. Correct, one of our employees.
- 22 Q. Could you tell us whether or not

- 1 the display of fine art has any marketing
- 2 purpose for Ritz-Carlton?
- A. Yeah. For our newer hotels, it's
- 4 used in a lot of our brochures. There's a new
- 5 thing that we've rolled out called stenography
- 6 and we use here at The Ritz-Carlton, Singapore
- 7 our artwork as part of our sales strategy.
- 8 Q. And do you know whether or not
- 9 that's part of the strategy at other
- 10 Ritz-Carlton hotels?
- 11 A. I would think that it would be a
- 12 part of strategy for a majority of our hotels.
- Q. Okay. And we've seen some examples
- 14 now of how art is referenced in advertising
- 15 materials. Do you use it in your advertising
- 16 materials at your hotel?
- 17 A. Yes, sir. Artwork is part of all
- 18 of our collateral that leads -- that goes out
- 19 of our hotels, to clients, to potential
- 20 clients, etcetera.
- 21 Q. And would someone have to
- 22 necessarily be a guest at your hotel in order

- 1 to buy artwork that's displayed on the walls
- 2 or in the shops that you've described?
- 3 A. No, sir.
- 4 Q. So anyone could walk in off the
- 5 street and buy a piece of art that was offered
- 6 for sale in the hotel?
- 7 A. Yes, sir.
- 8 Q. Okay. And as a hotel manager, are
- 9 you, like most managers, responsible for
- 10 making sure your hotel operates profitably?
- 11 A. Absolutely.
- 12 Q. And from the point of view of the
- 13 manager, how, if at all, does the display of
- 14 artwork help you meet that goal?
- 15 A. Well, there is a line item on our
- 16 P&L for retail, and we obviously want to make
- 17 sure that area is profitable, so we have -- we
- 18 have in our employ a retail manager whose sole
- 19 duty is to ensure the success of the retail
- 20 store.
- 21 Q. Okay. So these retail sales
- 22 contribute to the bottom line for the hotel

- 1 when you're looking at the performance?
- 2 A. Yes, sir.
- 3 Q. Okay. Do you -- we've seen in some
- 4 of these brochures, it actually refers to the
- 5 value of the art. One said "a million-dollar
- 6 art collection, " one said, "a
- 7 multimillion-dollar art collection."
- Do you have any sense as to what
- 9 the typical value of the art is?
- 10 A. I would say it's approximately two
- 11 to three million dollars.
- 12 O. In each hotel?
- 13 A. In each of our properties.
- 14 Q. Okay. And you referred to
- 15 something earlier, I think, called collateral.
- 16 What is "collateral" in the hotel?
- 17 A. Collateral is all the printed
- 18 material in the hotel, and that ranges from
- 19 stationery, check-out folders, folio paper,
- 20 all the way to brochures, etcetera. All the
- 21 printed material that we use.
- 22 Q. And I guess -- so that would

- 1 include those catalogs we talked about
- 2 earlier, I guess?
- 3 A. Right.
- 4 Q. And we saw that there were artworks
- 5 offered for sale in those catalogs.
- Are there any other collateral
- 7 items that feature art, collateral items from
- 8 The Ritz-Carlton Hotel that feature or refer
- 9 to art?
- 10 A. Well, everything that we do at The
- 11 Ritz-Carlton Millenia Singapore features an
- 12 art piece or another minute. It's throughout
- 13 our collateral.
- 14 Q. Okay.
- 15 A. Our in-room dining menus have
- 16 pictures of some of the artwork. Our honor
- 17 bar menus will have it. Our key card will
- 18 have it. Our check-out folder will have it.
- 19 Our key card folder will have it. We even
- 20 have the artwork on the -- you know when
- 21 you're coming out of the airport and see the
- 22 limousine driver with a board?

Page 80 1 O. Yeah. 2 Α. We even have our artwork on that 3 board. When you say "the artwork," what 5 are you talking about? A copy or a picture of a piece of 6 Α. 7 art within our hotel. Q. Could be a painting or something 9 like that? Painting, sculpture, whatever. You 10 Α. 11 know, we have an extensive collection of 12 Chihuly mouth-blown glass. So that's featured 13 in a lot of our collateral as well. It's a 14 lot. (Exhibit No. 17 was marked for 15 16 identification.) 17 BY MR. GROW: All right. Let me ask you to turn 0. 19 to what is marked Exhibit 17, if you would, 20 please. A. Certainly. Hold on. Okay. 21

Can you tell us what that is,

Q.

22

- 1 please.
- 2 A. That is a coffee table book that we
- 3 have at The Ritz-Carlton, New York Central
- 4 Park, and it's based on the paintings of
- 5 Samuel Halpert.
- 6 Q. Who is Samuel Halpert, do you know,
- 7 or who was he?
- 8 A. He was an artist that lived in the
- 9 19th century that painted impressionist
- 10 paintings. An American artist, I believe.
- 11 O. Excuse me.
- 12 A. Bless you.
- 13 Q. If you would turn to what is marked
- 14 RC 1825. This exhibit, by the way, runs from
- 15 1821 to 1834.
- 16 A. Okay.
- 17 Q. And if you would just read that
- 18 first paragraph there.
- 19 A. Certainly. It's from our owner,
- 20 Christopher Jeffries: The perfect opportunity
- 21 to display the collection has come with the
- 22 opening of the new Ritz-Carlton Hotel in

- 1 Central Park South in New York City, property
- 2 developed by our partners, Millennium
- 3 Partners.
- 4 We decided to display our Halperts
- 5 in the lobby and other public areas of the new
- 6 Ritz-Carlton. An appropriate setting
- 7 considering that Halpert chose Central Park
- 8 for at least four of his paintings.
- 9 **Q. Okay.**
- 10 A. Would you like me to continue?
- 11 Q. Yeah, go ahead.
- 12 A. At the same time, we have issued
- 13 the most comprehensive study of Samuel
- 14 Halpert's life and work today, written by art
- 15 historian Dr. Diane Hector, whose previous
- 16 publications on Halpert in the past 15 years
- 17 have fueled my own interest in the artist. I
- 18 look forward to seeing many visitors, guests,
- 19 and residents of The Ritz-Carlton taking in
- 20 the Halpert Exhibit in the coming months, and
- 21 I hope all of you enjoy the view as much as I
- 22 have.

- 1 Q. Okay. And with regard to -- is
- 2 there anything else with regard to this
- 3 exhibit that you can add -- is it Exhibit 17?
- 4 Any other information?
- 5 A. I think it's the largest collection
- 6 of Samuel Halpert's paintings anywhere, and
- 7 all of the paintings we have within that
- 8 hotel, that includes the lobby, The
- 9 Ritz-Carlton Club, are all in this book.
- 10 Now, this coffee table book is put
- 11 in every single guest room at The
- 12 Ritz-Carlton, New York Central Park, and can
- 13 be bought from the retail store.
- 14 Q. Okay.
- 15 A. At the hotel.
- 16 (Exhibit No. 21 was marked for
- 17 identification.)
- 18 BY MR. GROW:
- 19 Q. Earlier you referred to something I
- 20 think called art package or leisure package or
- 21 something that might attract a hotel guest to
- 22 a particular Ritz-Carlton with an interest in

- 1 art.
- 2 Could you turn now to what we have
- 3 marked as Exhibit 21.
- 4 A. Certainly.
- 5 Q. Here again, this document, just so
- 6 the record is clear, is not in order, not in
- 7 continuous order. It starts with RC 1 through
- 8 RC 6, then RC 28 through 32, RC 68 through 72,
- 9 and RC 2180 through 2181.
- 10 And if you would look at the first
- 11 page, which is RC 1, can you tell us what that
- 12 is, please.
- 13 A. It is a web page from The
- 14 Ritz-Carlton, Sarasota that talks about
- 15 Packages and Experiences and details out the
- 16 art lovers package.
- Q. Okay. And just tell us what that
- 18 term "art lovers package" means.
- 19 A. Well, those who book a room under
- 20 the art lovers package would get deluxe
- 21 accommodations, two tickets to the 66-acre
- 22 John and Mable Ringling Museum of Art, a

- 1 welcome amenity featuring a commemorative
- 2 Ringling museum keepsake, and overnight
- 3 parking.
- 4 Q. Okay. If you turn now to what
- 5 we've marked as RC 28, which is still part of
- 6 this Exhibit 21, tell us what that is, please.
- 7 A. It is from the welcome page from
- 8 Ritz-Carlton, Laguna Niguel. Again, it's --
- 9 the Packages and Experiences page, and it
- 10 details the pageant and the masters package
- 11 that I mentioned earlier.
- 12 O. And I think you already indicated
- 13 that someone who takes this package gets
- 14 accommodations and tickets to the Pageant of
- 15 the Masters. What is the Pageant of the
- 16 Masters?
- 17 A. It's a presentation of living
- 18 pictures. I guess the recreations of pieces
- 19 of artwork.
- Q. Okay. Let's turn to RC 30, again
- 21 part of Exhibit 21.
- 22 A. Okay.

- 1 Q. And tell us what that is, please.
- 2 A. This is from the web page for The
- 3 Ritz-Carlton, Huntington Pasadena. Again,
- 4 it's a Packages and Experiences page.
- 5 Q. All right. If you go down to
- 6 underneath the word "room," there's something
- 7 called The Ritz-Carlton Cultural Escape
- 8 Package?
- 9 A. Yes, sir.
- 10 Q. And if you would read the
- 11 description under that for us.
- 12 A. Experience the renowned art
- 13 collections and historic architecture of
- 14 Pasadena with the Ritz-Carlton Cultural Escape
- 15 Package. Tickets are included to the Norton
- 16 Simon Museum, with art by van Gogh, Picasso
- 17 and Rembrandt or to the legendary Huntington
- 18 Library & Gardens, with more than 150 acres of
- 19 landscaped gardens, three art galleries, and
- 20 an extensive library.
- Q. And if you would turn to what's
- 22 marked RC 68, what is that?

- 1 A. It is from the web page of The
- 2 Ritz-Carlton, Philadelphia. Again, the
- 3 Packages and Experiences page, and it details
- 4 the Barnes Foundation Package.
- 5 Q. If you'll just read the first
- 6 sentence of the description.
- 7 A. Enjoy some of the world's finest
- 8 impressionist and post-impressionist artwork
- 9 by such masters as Renoir, Cezanne, and
- 10 Matisse while staying at the elegant
- 11 Ritz-Carlton, Philadelphia.
- The Barnes Foundation is among the
- 13 most exclusive arts venue in the city with
- 14 breathtaking collections of art and Botanical
- 15 Gardens.
- 16 Q. Okay. And if you would turn to
- 17 RC 70?
- 18 A. Yes, sir.
- 19 Q. Tell us what that is.
- 20 A. This is from the web page for The
- 21 Ritz-Carlton, Kapalua in Maui. Again, it's a
- 22 Packages and Experiences page, and it's

- 1 detailing our Celebration of the Arts 2005.
- Q. Okay. Again, this is a similar art
- 3 package to those we saw earlier?
- 4 A. Yes, sir.
- 5 Q. And if you would turn to RC 20 --
- 6 I'm sorry, RC 72 and tell us what that is.
- 7 A. Sure. It is the web page for The
- 8 Ritz-Carlton, Downtown Atlanta. Again, the
- 9 Packages and Experiences page, and it details
- 10 out the high museum art of the Romare Bearden
- 11 package.
- 12 Q. Okay. And then if you go to
- 13 RC 2180, again, all of this is part of
- 14 Exhibit 21, tell us what that is, please.
- 15 A. It's from the web page for The
- 16 Ritz-Carlton, Laguna Niguel. It's actually a
- 17 press release: On the Road With The
- 18 Ritz-Carlton, Laguna Niguel Pageant of the
- 19 Masters package.
- 20 Q. Okay. Very good.
- 21 And are these -- would you -- these
- 22 are obviously all Internet advertisements for

- 1 the packages. Can you give us any information
- 2 as to whether or not these packages are
- 3 advertised in any other way?
- 4 A. Yes. Anyone who calls in to our
- 5 hotels, calls the 800 number, they would be
- 6 available through there. I know that we
- 7 advertise here at The Ritz-Carlton Millenia
- 8 Singapore packages that include a tour of our
- 9 hotel. We send that out via email blastout to
- 10 local guests.
- 11 Q. Okay. And how about hotel
- 12 concierges, would they have information on
- 13 these types of packages?
- 14 A. Yes, they would.
- Q. Travel agents?
- 16 A. Yep, they would. Front desk
- 17 agents, really anyone within the rooms
- 18 division.
- 19 **Q.** Okay.
- 20 A. Anyone within food and beverage
- 21 would also, if it had a food-and-beverage
- 22 component.

- 1 Q. Do you have any sense as to how
- 2 long Ritz-Carlton has been offering these
- 3 art-related packages?
- A. I would say for awhile, for a long
- 5 time.
- 6 Q. Okay. More than -- have they been
- 7 doing it all the --
- 8 A. I think at the very beginning.
- 9 We've always been known for our art collection
- 10 since we opened our first hotel.
- 11 Q. Okay.
- 12 A. So I would say it's been part of
- 13 our history since the very beginning.
- 14 Q. You mentioned earlier that some of
- 15 the Ritz-Carlton hotels will have actual art
- 16 exhibits or auctions.
- 17 A. Yes.
- 18 Q. Is that part of the marketing
- 19 strategy for the hotel as well, for the
- 20 Ritz-Carlton hotels?
- 21 A. I wouldn't know, sir.
- 22 **Q. Okay.**

- 1 A. I just know that a lot of our
- 2 hotels do, in our ballrooms, have art
- 3 auctions.
- 4 Q. Okay.
- 5 A. I don't think it's necessarily
- 6 something that we go after.
- 7 Q. The Ritz-Carlton has, of course, in
- 8 addition to rooms, conference facilities and
- 9 ballrooms and things like that, I take it,
- 10 like most hotels; is that correct?
- 11 A. That's correct. The majority, I
- 12 would say 99 percent of them, have meeting
- 13 rooms.
- 14 Q. And would these exhibits and the
- 15 auctions you referred to earlier be held in
- 16 those types of rooms?
- 17 A. Yes, sir.
- 18 Q. Okay. And so if some art gallery
- 19 wanted to rent a room in The Ritz-Carlton for
- 20 an art auction, they could do so?
- 21 A. Yes.
- Q. And apparently they -- some of them

- 1 do that from time to time?
- 2 A. Yes. Ritz-Carlton, Marina del Ray
- 3 has it. Rose Hall, Jamaica. Amelia Island.
- 4 A number of them.
- 5 (Exhibit No. 23 was marked for
- 6 identification.)
- 7 BY MR. GROW:
- 8 Q. If you could turn now to
- 9 Exhibit 23.
- 10 A. Yes, sir.
- 11 Q. Tell us what that is, please.
- 12 A. It is a press release from The
- 13 Ritz-Carlton, Kapalua, Maui. It talks about
- 14 teens and preteens embark on seven days of fun
- 15 with Adventure Southern Program.
- 16 Q. What is that talking about?
- 17 A. I believe it's talking about teens
- 18 who are looking for adventure while on
- 19 vacation.
- 20 Q. Teenagers?
- 21 A. There's activities planned around
- 22 it at the resort.

- 1 Q. If you look at the third paragraph,
- 2 the second sentence, just read what that is.
- 3 A. For those most artistically
- 4 inclined, the art school of Kapalua has
- 5 created an extensive array of classes from
- 6 designing temporary henna tattoos to painting
- 7 your own ceramics.
- 8 Q. Okay. Would this be an example of
- 9 one of the art classes you referred to
- 10 earlier?
- 11 A. Yes, sir.
- 12 O. Again, this Exhibit is RC 16 to 19,
- 13 RC 24 to 27, and RC 1284 to 1286. And if you
- 14 look at RC 24, what is that?
- 15 A. RC 24. Hold on.
- This is a press release from The
- 17 Ritz-Carlton Kapalua, Maui, detailing out the
- 18 12th Annual Celebration of Art schedule of
- 19 events.
- 20 Q. I'm not sure we're on the same
- 21 page. Does yours say RC 24?
- 22 A. You mean on the previous one?

- 1 Q. No. I would like you to turn to a
- 2 different page now, RC 24. It's still part of
- 3 Exhibit 23.
- 4 A. Okay. Thank you.
- 5 This is from The Ritz-Carlton,
- 6 Laguna Niguel.
- 7 Q. Then if you turn over to the next
- 8 page, RC 25.
- 9 A. Okay.
- 10 Q. Just look at the second paragraph
- 11 on that page.
- 12 A. Laguna Beach Art Tour?
- 13 Q. Yeah.
- 14 A. The full day?
- 15 You are invited to embark on a
- 16 journey to the coastal, cultural, and artistic
- 17 part of Southern California, Laguna Beach. As
- 18 your enthusiastic and dynamic guide, local
- 19 artist and entrepreneur, Margaret Cain, will
- 20 escort you to the discovery of both historical
- 21 and modern art community that is Laguna.
- 22 Q. And if you go over to RC 26, there

Page 95 1 is something called the Rodeo Drive Shopping 2 and J. Paul Getty Museum? Yes, sir. 3 Α. Do you know what the J. Paul Getty 5 Museum is? Yes. It's a very famous museum in 6 Α. 7 Southern California. Is that an art museum, do you know? 8 Q. A. Yes, sir. 9 Q. Okay. Well, that's enough on this 10 11 exhibit. Let's go to -- let's see -- the 12 exhibit that we just looked at was Exhibit 23. Yes, sir. 13 Α. (Exhibit No. 24 was marked for 14 15 identification.) 16 BY MR. GROW:

- 17 Q. Now I'd like you to turn to
- 18 Exhibit 24.
- 19 A. Okay.
- 20 Q. And here again, there are -- the
- 21 numbers are not necessarily consecutive, but
- 22 they go from RC 11 to 15, RC 20 to 21, RC 49

- 1 to 59, and RC 66 to 67.
- 2 Looking at RC 11, can you tell us
- 3 what that is, please.
- 4 A. It is from the web page from The
- 5 Ritz-Carlton Kapalua, Maui, a press release.
- 6 It details out the 12th Annual Celebration of
- 7 the Arts schedule of events.
- 8 Q. Okay. And this apparently contains
- 9 a fairly detailed listing of various
- 10 activities that are part of this celebration
- 11 of the arts; is that correct?
- 12 A. That's correct.
- 13 Q. If you turn over to RC 12.
- 14 A. Yes, sir.
- 15 Q. About two-thirds of the way down
- 16 there's something called A Hands-on Artist
- 17 Demonstration.
- 18 A. I see it.
- 19 Q. And at the bottom of the page,
- 20 again, Hands-on Artist Demonstration.
- 21 Actually, that appears on several portions of
- 22 this exhibit.

- 1 A. Yes. I see it four times.
- Q. And if you go now to what begins
- 3 with RC 20. Tell us what that is, please.
- 4 A. This is the web page from The
- 5 Ritz-Carlton, Naples. It says: Art Designs
- 6 in the Dining Room.
- 7 Q. If you look down to the third
- 8 paragraph, if you could just read that.
- 9 A. In partnership with galleries on
- 10 Gallery Row on Broad Avenue South, guests of
- 11 artists in the dining room will enjoy themed
- 12 series of original works of art on a monthly
- 13 rotation.
- 14 Q. Is that an example of what you
- 15 referred to earlier as art in the dining room
- 16 of the hotel?
- 17 A. Yes, sir.
- 18 Q. If you look at what's marked RC 49.
- 19 Can you tell us what that is, please.
- 20 A. It is from the web page for The
- 21 Ritz-Carlton, Half Moon Bay. It details out
- 22 The Ritz Kids program.

Page 98 Okay. There's something called 1 Q. 2 Painting By the Sea? Yes, sir. Α. 3 Can you just read the description 4 Q. 5 under that? 6 Α. Yes. Sitting by the seaside, children 7 8 can sip hot chocolate while learning the 9 intricacies of acrylic painting. Students 10 will also partake in art appreciation from 11 local artists, take home their very own 12 painted masterpiece. All supplies provided. These things we have just looked at 13 **Q.** 14 in Exhibit 24, are those typical of 15 art-related events that Ritz-Carlton Hotels 16 host or provide to their guests? Yes, sir. 17 Α. Now, do the -- do you know whether 18 **Q.** 19 The Ritz-Carlton Hotels ever provide catering 20 services? By that I mean providing food 21 services to somebody that is off the premises

22 of the hotel?

Page 99 A. Yes. We cater outside events quite 1 2 often. Q. Do you know whether or not 3 4 Ritz-Carlton ever caters at events held at art 5 galleries? A. Yes, sir. 6 Q. Okay. 7 There's a number of hotels that do. 8 Α. Q. Let me ask you now to -- if you're 9 10 familiar with something called "The 11 Ritz-Carlton Magazine." A. I am, sir. 12 (Exhibit No. 25 was marked for 13 14 identification.) 15 BY MR. GROW: If you would turn to what we have Q. 16 17 marked Exhibit 25. Yes, sir. Α. 18 This is the longest exhibit we Q. 19 20 have, and I'm not going to go through all 21 these pages, but can you tell us what 22 Exhibit 25 is.

- 1 A. It's one of our Ritz-Carlton
- 2 magazines.
- Q. I think if you look at it, again,
- 4 this is probably -- although we've marked it
- 5 as one exhibit, it's probably --
- A. It's probably a few of them.
- 7 Q. -- multiple issues of this
- 8 magazine. But could you tell us how you used
- 9 this Ritz-Carlton magazine?
- 10 A. Absolutely. There was a directive
- 11 from my office when I was at the corporate
- 12 office that this needed to be placed in every
- 13 guest room and needed to be placed prominently
- 14 just like the retail gift catalog.
- 2. And is this -- is this something
- 16 that is published periodically?
- 17 A. Yes, sir.
- 18 Q. It looks like --
- 19 A. I think it's quarterly or something
- 20 like that.
- 21 Q. The first one says summer 1999 on
- 22 RC 1289, some of them say fall and winter.

Page 101 Α. Yeah. 1 Who sees this magazine? 2 Q. Anyone who stays in our hotel. 3 Α. Okay. 4 Q. This is worldwide, sir. 5 Α. Okay. And this would be in every 6 Q. 7 single Ritz-Carlton Hotel room? Every single Ritz-Carlton Hotel Α. 8 9 room. Okay. Do you know whether or not 0. 10 11 art galleries advertise in this --12 Α. They do. -- magazine? 0. 13 Yes, sir, they do. Α. 14 There's many examples that we could 15 Q. 16 pull, but if you would turn to RC 1320, tell 17 us what that is. Α. Hold on. 18 It is a page from the magazine that 19 20 talks about the Madison Gallery. And that's in Atlanta, Georgia, 21 22 according to this page?

Page 102 Α. Yes, sir. 1 Turn to 1331 and tell us what that 2 0. 3 **is.** It is, again, an advertisement from Α. 5 the magazine called Primavera by Royo, a 6 One-Man Exhibition schedule. Okay. Are these copies that we're 0. 8 looking at copies of magazines that your 9 company has produced and distributed during 10 the time you've been with Ritz-Carlton? Yes, sir. 11 Α. And all of these documents that 12 0. 13 we've looked at today, are they either 14 advertisements or other documents that were 15 prepared in the regular course of business by 16 Ritz-Carlton and its various hotels? Α. Yes, sir. 17 MR. GROW: Okay. I don't have any 18 19 other questions at this time. CROSS EXAMINATION 20 21 BY MR. CLARKE: Mr. Flint, can you hear me? 22 Q.

Page 103 A. I can. 1 2 Thank you. 0. By the way, a docent is someone 3 4 that gives the tour because they know the 5 history of the park, etcetera. They're 6 usually used in national parks. Thank you. 7 Α. Just a term. 0. 8 A. Thank you. 9 Let's go back to Exhibit 9. Q. 10 Sure. Hold on. Α. 11 Okay. And just generally, I'm 12 Q. 13 going to talk about several of these exhibits 14 as a whole. Let me get there, hold on. 15 Α. Okay. 16 0. 17 Α. Okay. In this exhibit, I notice that 18 Q. 19 things like jewelry and clothing, key chains 20 and hats are offered for sale. What in this 21 catalog would you consider to be fine art? You know, there's a number of glass 22 Α.

- 1 pieces. There are items from Faberge, picture
- 2 frames that are decorated ornately, a whole
- 3 bunch of stuff.
- 4 Q. So you would consider a picture
- 5 frame to be a piece of fine art, correct?
- 6 A. Could be, absolutely. I mean there
- 7 are displayed plates that I would consider
- 8 art.
- 9 Q. Yes, I remember the plates, the
- 10 page for the plates.
- I quess the same question would go
- 12 for Exhibit 10. Exhibit 10 shows some Swiss
- 13 Army knives and some sunglasses, some dolls,
- 14 again, a lot of clothing and key chains,
- 15 candles and raspberry vinegar, among other
- 16 things.
- What in this catalog collection, as
- 18 you put it, would you consider to be fine art?
- 19 A. Again, the glassware, the glassware
- 20 art, those sort of things.
- 21 Q. Okay. The glassware. I also
- 22 notice that cigars are being sold in that

- 1 catalog?
- 2 A. Yes, sir, but there are display
- 3 plates being sold there as well.
- 4 Q. Exhibit 11 is actually entitled
- 5 Gift Essentials. Would you consider these
- 6 catalogs actually contain more gifts than
- 7 anything that could be classified as fine art?
- 8 A. I think it contains both gifts and
- 9 fine art.
- 10 Q. Okay. In this catalog we have mugs
- 11 and tea, handbags, again, a lot of clothing,
- 12 Swiss Army knives and clocks, key chains,
- 13 cufflinks, and various other, what I would
- 14 call gift items, not the least of which is
- 15 perfumes or fragrances.
- 16 Are perfumes and fragrances fine
- 17 art?
- 18 A. No, sir.
- 19 Q. You don't consider them to be, in
- 20 your opinion?
- 21 A. No, sir.
- Q. Okay. Exhibit 12, there's jewelry

Page 106 1 on the cover, and again, it's just entitled 2 The Shops. Do you consider jewelry to be fine 3 4 art? In some instances, yes, sir. 5 Α. What instances would those be? 6 Q. We partner with Bulgari, which is a 7 Α. 8 jewelry producer, and a lot of their jewelry 9 is considered art. Fine art. 10 Q. 11 Α. Yes, sir. Okay. Could a watch be fine art? 12 Q. I think there are clocks that could 13 Α. 14 be considered antiques that could be part of 15 art, yes. Okay. So is fine art wearable? 16 Q. I think -- absolutely. 17 Α. You could wear a piece of fine art? 18 Q. I don't see why not. 19 Α. Okay. In your opinion, you could? 20 Q. Yes, sir. 21 Α. Okay. Moving on to Exhibit 13, 22 Q.

- 1 just in general, there are books. I see foods
- 2 and lotions, sheets and linens and pillow
- 3 cases, again jewelry. I see footwear, like
- 4 diamond-studded thongs, Martini glasses,
- 5 necklaces and handbags.
- 6 What within this gift catalog
- 7 would, in your opinion, fit the category of
- 8 fine art?
- 9 A. Again, there's some pieces from
- 10 Lawrence Essentials that are unique that I
- 11 would consider art. There's glassware that I
- 12 would look at and consider art. Some of the
- 13 jewelry, as well, as I mentioned.
- Q. Okay. Exhibit 14 is the website.
- 15 A. Yes, sir.
- 16 Q. And we specifically looked at
- 17 RC 500. The Ritz-Carlton is listed all over
- 18 this website. Do you know if there are any
- 19 instances of the word "Ritz" alone on any of
- 20 the websites or any of the catalogs? Are you
- 21 aware of that?
- 22 A. When it comes to Ritz Kids, yes.

Page 108 O. Ritz Kids. Okay. And we will --1 2 we'll talk about the art classes in a minute. I notice that on this page it says, 3 4 under catalog Orders: The Ritz-Carlton 5 partners with Evigna Brand Insight for 6 ordering fulfillment billing and shipping. So actually, The Ritz is just 8 putting their name on this website, it's all 9 being administered, so to speak, by another 10 company; isn't that correct? Yes, sir. 11 Α. Okay. Turning to Exhibit 15. And 12 Q. 13 I'm going through these in order. Yes, sir. Α. 14 The third paragraph which you read 15 0. 16 about the 5,000-piece nationwide collection 17 being conserved by the company's fine art 18 advisor and curator. There's a sentence there that says: 19 20 Because each hotel exists as a separate 21 financial entity, the art and antiques belong

22 to the individual hotel.

```
Page 109
             Is it your understanding that the
1
2 art within the walls of all The Ritz-Carlton's
3 hotel facilities are owned by the company or
4 the owner of the hotel?
             Yes, sir.
       Α.
5
             They are.
       Q.
6
             So if a hotel like the one in Miami
7
8 that's owned by the person who also owns the
9 art gallery --
             Lowenstein.
        Α.
10
        Q.
             Yeah.
11
             -- that they would own all the art
12
13 and the antiques within the hotel as well?
             Correct.
        Α.
14
             In this press release, they don't
15
        0.
16 mention anywhere that any of this art in this
17 5,000-piece nationwide collection is actually
18 for sale. Do you know for a fact if any of it
19 is?
             I don't, not for Palm Beach.
20
        Α.
             So there's a lot of artwork on
21
        Q.
22 display, say, in the foyer or the hallways or
```

- 1 the spa or the dining room, but technically a
- 2 lot of it is not for sale, correct?
- 3 A. I don't know but I would assume.
- Q. Well, are there price tags on the
- 5 art in the foyer and in the hallways?
- 6 A. Not that I've seen.
- 7 Q. How about in your hotel in
- 8 Singapore, do you have any price tags anywhere
- 9 on any of the art within the walls of the
- 10 hotel, not including the separately-named or
- 11 separately-branded galleries that you may
- 12 house?
- 13 A. Yes, we do.
- 14 Q. You do.
- 15 A. Yes.
- 16 O. Okay. So I assume that would be
- 17 like for the local artist, maybe there's a
- 18 couple of pieces in the foyer and there are
- 19 actually price tags on those?
- 20 A. That's correct, sir. They're not
- 21 actually in the lobby, they're in the
- 22 restaurant, and there's more than a couple.

- 1 There's probably about 20 pieces.
- 2 Q. Okay. Okay. In your opinion, is
- 3 there a big difference between a hotel gift
- 4 shop and an art gallery?
- 5 A. Yes. We sell more than just art.
- 6 Q. No, I don't understand the answer.
- 7 I asked you, in your opinion, is
- 8 there a large difference between a gift shop
- 9 and an art gallery, and I guess you mean to
- 10 say that in a gift shop you sell a lot more
- 11 than just art?
- 12 A. That's correct.
- 13 Q. Good. In a gallery, would you
- 14 expect to find perfume, books, Swiss Army
- 15 knives?
- 16 A. I would expect to find maybe books.
- 17 I wouldn't expect Swiss Army knives or
- 18 perfumes.
- Q. Right. Okay. So for example, in
- 20 San Francisco, in the Hanson Gallery, which it
- 21 sounds like you're pretty familiar with, do
- 22 they sell objects other than what you would

- 1 consider to be fine art?
- 2 A. No.
- Q. Okay. By the way, does the Hanson
- 4 Gallery do their own advertising, apart from
- 5 Ritz-Carlton, San Francisco?
- 6 A. I believe they do.
- 7 Q. They do.
- And do they rent space within the
- 9 hotel?
- 10 A. Yes, they do.
- 11 Q. They do.
- So those galleries that are labeled
- 13 Hanson Gallery within the walls of The
- 14 Ritz-Carlton, San Francisco, it's actually
- 15 rented space, and they're actually engaging in
- 16 their own business venture under the roof of
- 17 the hotel?
- 18 A. Yes.
- 19 Q. By the way, you mentioned that a
- 20 lot of art is displayed in a lot of different
- 21 areas in The Ritz-Carlton. Do you display art
- 22 in the spas?

Page 113 We have pieces of art in the spas. 1 Α. Do you know if any artwork 2 Q. 3 displayed in the spas have a price tag, or are 4 they for sale? Not to my knowledge. 5 Α. And do you display any artwork in 6 0. 7 the restrooms? We do. Α. 8 O. You do. Okay. 9 And do you have any knowledge that 10 11 any of the -- that the artwork on display in 12 the restrooms are actually for sale? I don't. Α. 13 Q. You don't. Okay. 14 You mentioned retail shops many 15 16 times. Are there any retail shops that carry 17 the name Ritz-Carlton alone, without another 18 brand?

- Explain the question a little bit 19 Α.
- 20 more.
- Well, if I walk into -- if I walk 21 0.
- 22 into a Ritz-Carlton Hotel, would I see a

Page 114 1 Ritz-Carlton retail shop labeled as such? 2 Α. Yes. And typically, what would the name 3 Q. 4 of that be? The Ritz-Carlton Retail Shop. 5 Α. Okay. Okay. So in each Q. 6 7 Ritz-Carlton, there is at least a gift shop, 8 let's call it, that has The Ritz-Carlton name 9 on the window, on the door overhead? 10 Α. Yes. Q. Okay. 11 In some instances, there is no 12 Α. 13 sign, but yes. Okay. Do any of those, to your Q. 14 15 knowledge, of course, sell exclusively what we 16 would categorize as fine art? Exclusively? 17 Α. Yes, minus the so-called gift 18 Q. 19 items? I don't understand what you mean, 20 Α. 21 along with the gift items or just solely art 22 pieces?

- 1 Q. Yes. Do any of The Ritz-Carlton,
- 2 labeled or unlabeled, gift shops and/or
- 3 galleries sell exclusively what we would
- 4 categorize as fine art?
- 5 A. Okay. I just do not understand.
- 6 Q. I'm talking about paintings and
- 7 sculptures as opposed to candles and Swiss
- 8 Army knives.
- 9 MR. GROW: I am going to object to
- 10 the form of the question. I think he's having
- 11 a hard time understanding it, and so am I. If
- 12 you could rephrase it.
- BY MR. CLARKE:
- 14 Q. Okay. I'll rephrase it. To your
- 15 knowledge, do any of the gift shops or
- 16 galleries that are housed within the hotels
- 17 operating under The Ritz-Carlton name or with
- 18 no name, in other words, their own brand is
- 19 not present, a different brand such as Hanson,
- 20 do any of the these shops sell fine art
- 21 exclusively?
- 22 A. Again, I don't understand what you

Page 116 1 mean "exclusively." All they're doing is 2 selling artwork? Just fine art. 3 0. They are -- retail shops sell Α. No. 5 fine art and other items. Q. And other gift items --6 Α. Yes. 7 -- obviously, because you're Q. 9 concerned with the bottom line, and retailing 10 is a big part of the hotel? Α. Yes. 11 Okay. How would you define "fine 12 Q. 13 art"? How would I define "fine art." 14 Α. Yeah. And recall that you 15 Q. 16 previously explained to me your opinion that a 17 frame can be a piece of fine art, so your 18 definition wouldn't necessarily have to 19 include frames and other things. I mean, I would classify Yeah. 20 Α. 21 anything that is an antique as a work of art. Antique? Any antique? 22 Q.

- 1 A. I would consider that fine art.
- 2 Q. Yeah. Is there a value connected
- 3 with fine art? I mean, could a piece of fine
- 4 art be worth nothing?
- 5 A. I'm sorry?
- 6 Q. Could a piece of fine art be worth
- 7 nothing as much as it could be worth
- 8 priceless?
- 9 A. I think it's all subjective. I
- 10 think someone would look at something and say:
- 11 I wouldn't pay a cent for that. Someone would
- 12 look at that and say: You know, I would pay a
- 13 million dollars for it.
- Q. Would you think that there would be
- 15 some value attached to all fine art?
- 16 A. I would. I think there would at
- 17 least be someone who would look at it and
- 18 consider it valuable enough to pay money.
- 19 Q. So -- okay. I'm trying to get your
- 20 idea of fine art, kind of trying to get my
- 21 arms around it.
- 22 Antique furniture, fine art?

```
Page 118
       Α.
1
             Yes.
2
        0.
             Yes.
             Painted chinaware, fine art?
3
        Α.
             Yes.
4
             Yes. Okay.
5
        0.
             The dictionary definition of fine
6
7 art is: Creation of beautiful objects;
8 artistic work that is meant to be appreciated
 9 for its own sake rather than to serve some
10 useful function.
             Are you surprised at all by that
11
12 definition?
        Α.
             No.
13
        Q.
             No.
14
             So definitely paintings and
15
16 sculpture fall into that category?
             Absolutely.
        Α.
17
             Do you think photographs fall into
18
        Q.
19 that category?
             Certain photographs I think would.
20
        Α.
             Certain photographs with artistic
21
        Q.
22 value?
```

Page 119 Α. Correct. 1 Okay. All right. In Exhibit 20, 2 Q. 3 which is a single page --Yes, sir. Α. 4 -- this was the so-called 5 Q. 6 disclaimer, which I understand is just a --7 like a reservation acceptance. Yes. Α. 8 The Treasures of The Ritz-Carlton 0. 10 tour, this is for the Amelia Island facility, 11 but it could be for any of the facilities. In any of the facilities for any of 12 13 the tours, is any of the art for sale? I don't know, sir. Α. 14 You're not sure? 15 Q. Α. No. 16 Okay. All right. Exhibit 24, 17 Q. In partnership with galleries on 18 RC 20: 19 Gallery Row on Broad Avenue South, guests of 20 artisans in the dining room may enjoy a themed 21 series of original works of art on a monthly

22 rotation.

Page 120 This is Naples, Florida. Are you 1 2 aware of any of that artwork is for sale? MR. GROW: Before answering that 3 4 question, could you tell me what page you're 5 reading from? MR. CLARKE: Yes. I said it's 6 7 Exhibit 24, Page RC 20. MR. GROW: Okay. Go ahead. 8 BY MR. CLARKE: 9 Okay. There's a paragraph there 10 Q. 11 that you read aloud, and it's talking about 12 original works of art being on a monthly 13 rotation. Are you aware of any of those works 14 15 of art being for sale? I would assume, as they're from a Α. 16 17 gallery, that they are for sale. Okay. Let's talk about The Ritz 18 Q. 19 Kids events, and we're in the same exhibit. 20 Now we're on RC 49. I have seen great mention of the 21 22 art classes for children. Are you aware if --

Page 121 1 are you aware of any art classes that are 2 directed toward adults? A. Yes, I am. 3 Q. Could you give me an example of 5 one? Certainly. The Ritz-Carlton, Α. 6 7 St. Thomas, there were color classes that are 8 given, and we charge approximately \$65 per Those classes are held three times a 9 person. 10 week. Q. Okay. And therefore, children over 11 12 the ages of 7 to 14 years? No. This is for adults, sir. Α. 13 Okay. So it would be for adults. 14 0. 15 So it would not be for children? Α. Correct. 16 (Exhibit No. 28 was marked for 17 18 identification.) 19 BY MR. GROW: Okay. And I just have one more. 20 Q. 21 If you look at Exhibit 28, and I don't know if

22 this was actually brought up and --

- 1 A. Okay. Hold on.
- 2 Q. In Exhibit 28, which is quite
- 3 large, if you'll locate RC 1702.
- 4 A. Sorry, say that number again.
- 5 **o. 1702.**
- 6 A. 1702. Okay.
- 7 Q. What we're looking at is the
- 8 meeting room map for South Beach.
- 9 Ritz-Carlton, South Beach.
- 10 A. Okay.
- 11 Q. And in the upper part, the upper
- 12 map of meeting space, there is a long hallway
- 13 labeled: A Gallery.
- 14 A. Uh-huh.
- 15 Q. Is it common to name hallways
- 16 galleries in a hotel?
- 17 A. If I remember rightly, because I
- 18 did open up this hotel, there is a large
- 19 painting, a rather large painting on that
- 20 wall.
- Q. We're talking about the long
- 22 hallway leading from and to the steps?

Page 123 1 Α. Yes. With doorways leading to the 2 Q. 3 outdoor courtyard, Salon 3, Salon 2, and Salon 4 1? We're in RC 1702; is that right? 5 Α. Yes, uh-huh. Q. 6 And you're looking at the map, the Α. 7 8 map up there? Yes. And I'm looking specifically 9 Q. 10 at the word "gallery" and what appears to be a 11 hallway linking the different rooms. Hold on. I'm just trying to Α. 12 13 remember where this is. Okay. Okay. Q. 14 Yes, I know where it is now. 15 Α. Is it common --0. 16 A. Yeah. 17 -- in hotel maps to list a hallway Q. 18 19 as a gallery? I'm not sure. 20 Α. 21 Q. Okay. I know this one features artwork in 22 Α.

- 1 the gallery.
- 2 Q. This one features artwork on the
- 3 **wall?**
- 4 A. Correct.
- 5 Q. Okay. Is any of that artwork for
- 6 sale?
- 7 A. I'm not sure.
- 8 Q. Okay.
- 9 MR. CLARKE: I have no further
- 10 questions.
- MR. GROW: I maybe just have one or
- 12 two.
- 13 REDIRECT EXAMINATION
- 14 BY MR. GROW:
- 15 Q. Mr. Flint, have you ever heard the
- 16 phrase: Everything is for sale?
- 17 A. Yes.
- 18 Q. Where have you heard that phrase?
- 19 A. Well, everything at The
- 20 Ritz-Carlton in New York Central Park in the
- 21 room, was for sale.
- 22 Q. Does that include the artwork on

- 1 the walls?
- 2 A. Yes, sir.
- 3 Q. Okay. Have you heard that phrase
- 4 used with any other Ritz-Carlton hotels?
- 5 A. Yes. I believe The Ritz-Carlton,
- 6 Half Moon Bay was doing it, and when I was in
- 7 the corporate office on a particular
- 8 conference call, our vice president of product
- 9 brand management said: Everything in our
- 10 rooms should be for sale.
- MR. GROW: All right. I don't have
- 12 any other questions. And unless you do, I
- 13 think we can conclude the deposition today,
- 14 with just a couple of stipulations.
- 15 First of all, we are going to want
- 16 an original and one copy of the transcript,
- 17 and we would like to have a stipulation that
- 18 this can be signed before any notary since
- 19 Mr. Flint is in Singapore and may not be here
- 20 in the United States before we have to file
- 21 this. Is that okay?
- MR. CLARKE: So stipulated.

```
Page 126
            MR. GROW: Okay. Anything else we
1
2 need to talk about before we conclude?
            MR. CLARKE: Are you going to --
3
            MR. GROW: I'm going to send you
4
5 the other copy.
            MR. CLARKE: -- provide me the
6
7 other copy this time?
             MR. GROW: Yes, because this is
8
9 testimony, so we've got to send you a copy.
             MR. CLARKE: I would appreciate
10
11 that. That would be much appreciated by my
12 client.
            MR. GROW: Not at all.
13
            Okay. That's it.
14
15
16
             (Read and sign and original and two
17
18 copies ordered: Send both to Mr. Grow.
                                            He'll
19 provide Mr. Clarke a copy.)
20
21
22
```

Page 127 REPORTER'S CERTIFICATE 1 I, Kathy Savich, the undersigned 2 3 Registered Professional Reporter and Notary 4 Public in and for the District of Columbia, do 5 hereby certify that the above-named witness, 6 after having been first duly sworn to testify 7 to the truth, did testify as set forth in the 8 foregoing pages, that the testimony was 9 reported by me in stenotype and transcribed 10 under my personal direction and supervision, 11 and is a true and correct transcript. I further certify that I am not of 12 13 counsel, not related to counsel or the parties 14 hereto, and not in any way interested in the 15 outcome of this matter. SUBSCRIBED AND SWORN TO under my 16 17 hand. 18 19 My Commission Expires: 1/1/2012 20 Kath Sauch 10 21 Kathy Savich, RPR Notary Public in and for the 22 District of Columbia

-		Page 128
1	ACKNOWLEDGME	INT OF DEPONENT
2		
3	I, DEREK AN	DREW FLINT, do hereby
4	acknowledge I have re	ead and examined the
5	foregoing pages of te	estimony, and the same is
6	a true, correct and c	complete transcription of
7	the testimony given b	by me, and any changes
8	and/or corrections, i	f any, appear in the
9	attached errata sheet	signed by me.
10		
11	2/17/07	Deux Phrit
12	Date	Signature
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Page 129
1 Esquire Deposition Services
  1020 19th Street, Northwest
2 Suite 620
  Washington, D.C. 20036
3 (202) 429-0014
                   ERRATA SHEET
4
5
  Case Name: RITZ-CARLTON HOTEL V WILCOX
                   DEREK ANDREW FLINT
6 Witness Name:
  Deposition Date: December 13, 2006
 7 Job No.: 178330
8 Page No. Line No.
                               Change
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   Signature Seut Thit
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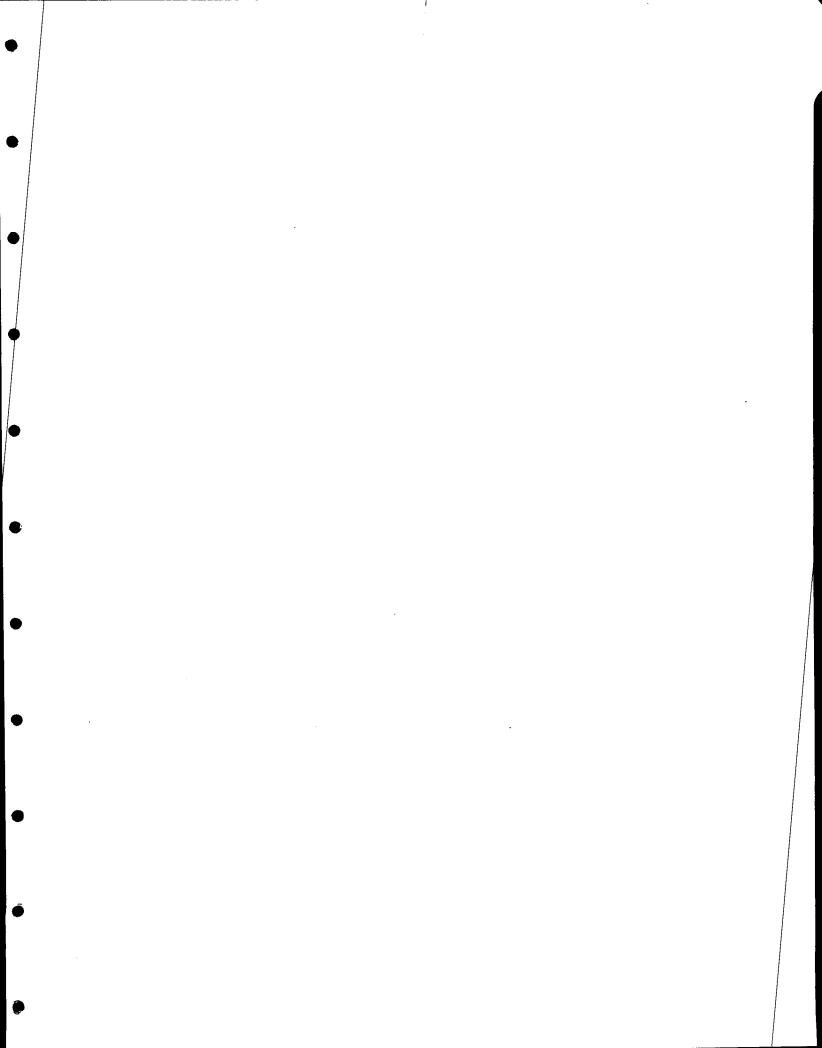
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The Ritz-Carlton Hotel Company, L.L.C. was established in 1983 with the purchase of The Ritz-Carlton, Boston and the rights to the name "Ritz-Carlton." The management company has grown from one hotel to 54 hotels worldwide with plans for major expansion in Europe, Africa, Australia, Asia, the Middle East, North America and Latin America.

view more information on history

AWARDS

The Malcolm Baldrige National Quality Award

The Ritz-Carlton Hotel Company is the first and only hotel company honored with the Malcolm Baldrige National Quality Award from the United States Department of Commerce. The Ritz-Carlton is also the only service company to receive this prestigious award two times, in 1999 and 1992.

Mobil Five Star Award 2004

4 hotels awarded Mobil Five-Star Award for Lodging 2 hotels awarded Mobil Five-Star Award for Restaurants

RC 1836

American Automobile Association (AAA) Five Diamond 2004

22 hotels awarded AAA Five Diamond for Lodging

view more awards

CURRENT LOCATIONS:

Americas/Caribbean/Mexico

ARIZONA: Phoenix

CALIFORNIA: Laguna Niquel, Marina del Rey, Huntington Hotel, San Francisco, Half Moon Bay

COLORADO: Bachelor Gulch

DISTRICT OF COLUMBIA: Washington, Georgetown

FLORIDA: Amelia Island, Coconut Grove, Key Biscayne, Naples, Naples Golf Resort, Orlando Grande

Lakes, Palm Beach, Sarasota, South Beach

GEORGIA: Atlanta, Buckhead (uptown Atlanta), Lake Oconee

HAWAII: Kapalua (Maui)

LOUISIANA: New Orleans, Maison Orleans MASSACHUSETTS: Boston, Boston Common

MICHIGAN: Dearborn MISSOURI: St. Louis NEVADA: Lake Las Vegas

NEW YORK: Battery Park, Central Park

PENNSYLVANIA: Philadelphia

OHIO: Cleveland

VIRGINIA: Pentagon City (Arlington), Tysons Corner (McLean)

U.S. VIRGIN ISLANDS: St. Thomas

CANADA: Montreal CHILE: Santiago JAMAICA: Montego Bay MEXICO: Cancun PUERTO RICO: San Juan

Asia/Europe/Middle East

BAHRAIN

CHINA: Shanghai, Hong Kong EGYPT: Sharm El Sheikh GERMANY: Berlin, Wolfsburg INDONESIA: Bali Resort & Spa

JAPAN: Osaka KOREA: Seoul

MALAYSIA: Kuala Lumpur

PORTUGAL: Sintra (Penha Longa Hotel & Golf Resort)

QATAR: Doha SINGAPORE

SPAIN: Barcelona (Hotel Arts)

TURKEY: Istanbul

UNITED ARAB EMIRATES: Dubai

Future Developments

Beijing, China *(two locations)*Dallas, Texas
Grand Cayman, Cayman Islands
Tokyo, Japan

BUSINESS EXPANSION

RC 1837

Spa Development:

Plans for more than 20 spas at new or existing hotel locations, expanding the company's leadership in the hospitality industry to include the spa component.

The Ritz-Carlton Club:

Innovative fractional home ownership concept as an alternative to a second home. Memberships are now available in Aspen, Colo.; Bachelor Gulch, Colo.; Jupiter, Fla.; and St. Thomas, U.S.V.I.

Club and Golf Division:

Partnerships with golf courses and private clubs to offer guests a superior level of customer service, dining quality and golf course conditions according to The Ritz-Carlton service standards. White Witch golf course at The Ritz-Carlton Golf & Spa Resort, Rose Hall, Jamaica was the first Ritz-Carlton managed golf course.

The Residences at The Ritz-Carlton:

Luxury residential condominiums located at Ritz-Carlton hotels and resorts. Added features include marble foyers, walk-in closets, custom kitchen cabinetry and the services of The Ritz-Carlton, including twice daily maid service, valet, 24-hour room service, access to extensive fitness facilities and services such as massages, facials and hairdressing. Locations include Washington, D.C.; New York; Boston; Sarasota, Coconut Grove and Key Biscayne, Fla.; Grand Cayman, BVI; and Berlin, Germany.

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The Ritz-Carlton Hotel Company, L.L.C. A Legacy of Service and Innovation

The history of The Ritz-Carlton Hotel Company, L.L.C. originates with the 1983 purchase of The Ritz-Carlton, Boston by William B. Johnson, and the purchase of rights to The Ritz-Carlton name. The standards of service, dining and facilities of this Boston landmark serve as a benchmark for all Ritz-Carlton hotels and resorts worldwide.

The legacy of The Ritz-Carlton, Boston begins with the celebrated hotelier César Ritz...the "king of hoteliers and hotelier to kings." His philosophy of service and innovations redefined the luxury hotel experience in Europe through his management of The Ritz in Paris and The Carlton in London.

The Ritz-Carlton, Boston revolutionized hospitality in America by creating in a luxury setting:

- Private bath in guest room
- Lighter fabrics in the guest room to allow for more thorough washing
- White tie and apron uniforms for the waitstaff, black tie for the Maitre d' and morning suits for all other staff, conducive to a formal, professional appearance
- Extensive fresh flowers throughout the public areas
- A lá carte dining, providing choices for diners
- Gourmet cuisine, utilizing the genius and cooking methods of Auguste Escoffier
- Intimate, smaller lobbies for a more personalized guest experience

César Ritz died in 1918, but his wife Marie continued the expansion of hotels bearing his name. In the United States, The Ritz-Carlton Investing Company was established by Albert Keller who bought and franchised the name. In 1927, The Ritz-Carlton, Boston, opened and other hotels followed in New York (at Madison and 54th), Philadelphia, Pittsburgh, Atlantic City and Boca Raton. However, by 1940 none of the hotels were operating except The Ritz-Carlton, Boston simply because a wealthy owner was able to maintain its operation.

The Ritz-Carlton, Boston

The Ritz-Carlton, Boston embodies the vision of César Ritz, Yankee ingenuity and Boston social sensibilities.

In 1927, Edward N. Wyner, a local Boston real estate developer, was asked by Mayor Curley to build a world-class hotel. Wyner, who was building an apartment building and was up to the second floor at the time, agreed and changed the apartment building into a hotel. Because of the reputation of The Ritz in Europe and the cosmopolitan society in Boston, Wyner knew The Ritz-Carlton name would secure immediate success. He received permission from The Ritz-Carlton Investing Company and the Paris Ritz for use of the name and set out to create luxury in the heart of Boston. The Ritz-Carlton, Boston opened on May 19, 1927 with a room rate of \$15.

In the tradition of César Ritz, Wyner was meticulous about maintaining the privacy of his guests, a policy strictly adhered to today in all Ritz-Carlton hotels. Therefore, the elite were drawn to his hotel. However, he was also very aware of the role and reputation the hotel had in the community: during the Depression, Wyner kept the lights on in vacant hotel rooms to portray an aura of success.

RC 1839

Edward Wyner died in 1961. The land developers Cabot, Cabot & Forbes and their chairman and major shareholder, Gerald W. Blakely, owned and managed the hotel. However, the Ritz legacy endured with

Charles Ritz, son of Cesar Ritz, who was an active board member of The Ritz-Carlton until his death in 1977. In 1983, Blakely sold the hotel and the rights to The Ritz-Carlton name to William B. Johnson, who established The Ritz-Carlton Hotel Company.

The Ritz-Carlton Logo

The lion and crown Ritz-Carlton logo is a combination of the British royal seal (the crown) and the logo of a financial backer (the lion). This logo was designed by César Ritz.

The Cobalt Blue Goblet

Every Dining Room and Café at Ritz-Carlton hotels and resorts worldwide set their table with the signature cobalt blue glasses. For as long as The Ritz-Carlton, Boston has been in existence, blue goblets have been part of the place setting. These goblets were designed to match the blue Czechoslovakian crystal chandeliers in The Dining Room where they still hang today. Coincidentally, blue glass was considered a status symbol in 1920s Boston. Window glass imported from Europe underwent a chemical reaction when hitting the Boston air and turned blue. Blue glass windows meant the homeowners could afford imported glass. The Ritz-Carlton, being quite fashionable, ordered glasses in this color.

The Ritz-Carlton Hotel Company, L.L.C.

The company has grown a collection of the finest hotels around the world. Several of these hotels are historic landmarks, following a commitment of The Ritz-Carlton Hotel Company to preserving architecturally important buildings. Some examples are The Ritz-Carlton, San Francisco; The Ritz-Carlton, Philadelphia; The Ritz-Carlton, New Orleans; and The Ritz-Carlton, Huntington Hotel & Spa.

In 1995, Marriott International purchased 49 percent interest in Ritz-Carlton. Three years later, that interest was increased to 99 percent.

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Awards and Honors

Since its incorporation in 1983, The Ritz-Carlton Hotel Company, L.L.C. has received all the major awards the hospitality industry and leading consumer organizations can bestow. The Ritz-Carlton Hotel Company is the first and only hotel company honored with the Malcolm Baldrige National Quality Award from the United States Department of Commerce. The Ritz-Carlton is also the only service company to receive this prestigious award two times, in 1999 and 1992. The following is a list of the principal awards won by The Ritz-Carlton in 2004 and 2005:

Mobil Five-Star Award 2005

Lodgings

The Ritz-Carlton New York, Central Park

The Ritz-Carlton, San Francisco

The Ritz-Carlton, Naples

The Ritz-Carlton, Palm Beach

Restaurants

The Dining Room at The Ritz-Carlton, Buckhead

The Dining Room at The Ritz-Carlton, San Francisco

AAA Five Diamond Award 2005

Lodgings

The Ritz-Carlton, Amelia Island

The Ritz-Carlton, Atlanta

The Ritz-Carlton, Buckhead

The Ritz-Carlton, Cancun

The Ritz-Carlton, Coconut Grove

The Ritz-Carlton, Georgetown

The Ritz-Carlton Golf & Spa Resort, Rose Hall, Jamaica

The Ritz-Carlton, Half Moon Bay

The Ritz-Carlton, Huntington Hotel & Spa

The Ritz-Carlton, Kapalua

The Ritz-Carlton, Laguna Niguel

The Ritz-Carlton, Lake Las Vegas

The Ritz-Carlton, Marina del Rey

The Ritz-Carlton, Naples

The Ritz-Carlton Golf Resort, Naples

The Ritz-Carlton, New Orleans

The Ritz-Carlton New York, Battery Park

The Ritz-Carlton New York, Central Park

The Ritz-Carlton, Palm Beach

The Ritz-Carlton, Philadelphia

The Ritz-Carlton, San Francisco

The Ritz-Carlton, Washington D.C.

Restaurants

The Dining Room at The Ritz-Carlton, San Francisco

The Grill Room at The Ritz-Carlton, Amelia Island

The Dining Room at The Ritz-Carlton, Naples

The Dining Room at The Ritz-Carlton, Buckhead

Atelier at The Ritz-Carlton New York, Central Park

Maestro at The Ritz-Carlton, Tysons Corner

The Club Grill at The Ritz-Carlton, Cancun

Condé Nast Traveler: 2005 Gold List

United States

The Ritz-Carlton, Amelia Island

The Ritz-Carlton, Atlanta

The Ritz-Carlton, Bachelor Gulch

The Ritz-Carlton, Boston

The Ritz-Carlton, Boston Common

The Ritz-Carlton, Buckhead

The Ritz-Carlton, Cleveland

The Ritz-Carlton, Coconut Grove

The Ritz-Carlton, Georgetown

The Ritz-Carlton, Half Moon Bay

The Ritz-Carlton, Huntington Hotel & Spa

The Ritz-Carlton, Kapalua

The Ritz-Carlton, Key Biscayne

The Ritz-Carlton, Laguna Niguel

The Ritz-Carlton, Marina del Rey

The Ritz-Carlton, Naples

The Ritz-Carlton Golf Resort, Naples

The Ritz-Carlton New York, Battery Park

The Ritz-Carlton New York, Central Park

The Ritz-Carlton, New Orleans

The Ritz-Carlton, Palm Beach

The Ritz-Carlton, Philadelphia

The Ritz-Carlton Lodge, Reynolds Plantation

The Ritz-Carlton, San Francisco

The Ritz-Carlton, Sarasota

The Ritz-Carlton, Washington D.C.

Europe

Hotel Arts Barcelona

The Ritz-Carlton, Istanbul

Asia/Australia/Pacific Nations

The Ritz-Carlton, Bali Resort & Spa

The Ritz-Carlton, Hong Kong

The Ritz-Carlton, Osaka

The Ritz-Carlton, Millenia Singapore

The Portman Ritz-Carlton, Shanghai

The Americas

The Ritz-Carlton, Cancun

The Ritz-Carlton, Montreal

The Ritz-Carlton Hotel, Spa & Casino, San Juan

The Ritz-Carlton, Santiago

The Ritz-Carlton Golf & Spa Resort, Rose Hall, Jamaica

The Best by Design

No. 1 in the Americas: The Ritz-Carlton, Santiago

The Best by Activities

No. 1 in Asia, Australia and Pacific Nations: The Ritz-Carlton, Bali Resort & Spa

Travel + Leisure: 500 Greatest Hotels in the World 2005

United States

The Ritz-Carlton, Amelia Island

The Ritz-Carlton, Boston

The Ritz-Carlton, Boston Common

The Ritz-Carlton, Buckhead

The Ritz-Carlton, Cleveland

The Ritz-Carlton, Coconut Grove

The Ritz-Carlton, Kapalua

The Ritz-Carlton, Key Biscayne

The Ritz-Carlton, Georgetown

The Ritz-Carlton, Half Moon Bay

The Ritz-Carlton, Laguna Niguel

Maison Orleans

http://www.ritzcarlton.com/corporate/about_us/awards.asp

The Ritz-Carlton, Marina del Rey

The Ritz-Carlton, Naples

The Ritz-Carlton Golf Resort, Naples

The Ritz-Carlton, New Orleans

The Ritz-Carlton New York, Battery Park

The Ritz-Carlton New York, Central Park

The Ritz-Carlton Orlando, Grande Lakes

The Ritz-Carlton, Pentagon City

The Ritz-Carlton, Philadelphia

The Ritz-Carlton, Phoenix

The Ritz-Carlton Lodge, Reynolds Plantation

The Ritz-Carlton, San Francisco

The Ritz-Carlton, Sarasota

The Ritz-Carlton, Tysons Corner

The Ritz-Carlton, Washington D.C.

The Caribbean and Bermuda

The Ritz-Carlton Golf & Spa Resort, Rose Hall, Jamaica

The Ritz-Carlton, St. Thomas

Mexico and South America

The Ritz-Carlton, Cancun

Europe

Hotel Arts Barcelona

Africa and the Middle East

The Ritz-Carlton, Dubai

Asia

The Ritz-Carlton, Bali Resort & Spa

The Ritz-Carlton, Hong Kong

The Ritz-Carlton, Osaka

The Portman Ritz-Carlton, Shanghai

The Ritz-Carlton, Millenia Singapore

Consumer Reports

Consumer Reports Hotels issue ranked The Ritz Carlton Hotel Company the No. 1 luxury hotel company in all areas including value, service, upkeep and problem resolution.

Travel Weekly

2005 Readers Choice Awards, Best Luxury Hotel Company/International

Forbes.com - Hottest New Business Hotels of 2004

The Ritz-Carlton, Berlin

Bulgari, Milan

Mariani's Virtual Gourmet

Best New Hotel Outside the USA - The Ritz-Carlton, Berlin

Forbes: Sure to Impress Travel Destinations

Forbes named The Ritz-Carlton Hotel Company the best Business Hotel Chain

CNN Ultimate Service Awards 2004

The Hotel Arts Barcelona, Worldwide and European Winner The Ritz-Carlton, Dubai, Middle East Winner

Gourmet: Worlds Best Hotel Dining Rooms 2004

The Dining Room at The Ritz-Carlton, Buckhead

Jasmines at The Ritz-Carlton Golf & Spa Resort, Rose Hall, Jamaica

Atelier at The Ritz-Carlton New York, Central Park

The Dining Room at The Ritz-Carlton, Huntington

Maestro at The Ritz-Carlton, Tysons Corner

Robb Report: Best of the Best 2004

Hotels

The Ritz-Carlton, Santiago

The Ritz-Carlton, South Beach

Fractional-Ownership Clubs

The Ritz-Carlton Club, Aspen Highlands

Travel + Leisure: World's Best Service Readers Survey

Overall Top 10 Hotels for Service

No. 4- The Ritz-Carlton, Hong Kong

Regional Top Ten

Hawaii

No. 4- The Ritz-Carlton, Kapalua, Maui

Mexico and Central and South America

No. 5- The Ritz-Carlton, Cancun

The Caribbean, Bermuda and the Bahamas

No. 8- The Ritz-Carlton Golf and Spa Resort, Rose Hall, Jamaica

Asia

No. 2- The Ritz-Carlton, Hong Kong

No. 7- The Ritz-Carlton, Millenia Singapore

No. 9- The Ritz-Carlton, Bali Resort and Spa

Departures: Readers Poll 2004

U.S. and Canada

No. 2- The Ritz-Carlton, San Francisco

No. 11-The Ritz-Carlton, Montreal

No. 12-The Ritz-Carlton, Atlanta

No. 21- The Ritz-Carlton, Phoenix

Ski Resorts

No. 7- The Ritz-Carlton, Bachelor Gulch

Luxury Resorts

No. 2- The Ritz-Carlton, Laguna Niguel

No. 7- The Ritz-Carlton, Naples

No. 15- The Ritz-Carlton, Half Moon Bay

Boutique Hotels

No. 21- Maison Orleans, New Orleans

Hawaii

No. 4- The Ritz-Carlton, Kapalua

Atlantic and Caribbean

No. 2- The Ritz-Carlton, St. Thomas

No. 8- The Ritz-Carlton, Rose Hall Jamaica

No. 16- The Ritz-Carlton, San Juan

Europe

No. 21- The Ritz-Carlton Hotel Arts, Barcelona

Mexico, Central America & South America

No. 1- The Ritz-Carlton, Cancun

Africa and the Middle East

No. 8- The Ritz-Carlton, Sharm El Sheikh

<u>Asia</u>

No. 15-The Ritz-Carlton, Bali Resort and Spa

Conde Nast Traveler, Hot List 2004

The Ritz-Carlton, Santiago

The Ritz-Carlton, Berlin

Travel + Leisure, World's Best Business Hotels Survey 2004

United States/Canada

The Ritz-Carlton, Buckhead

The Ritz-Carlton, Cleveland

The Ritz-Carlton, Orlando

The Ritz-Carlton, St. Louis

Africa/Middle East

The Ritz-Carlton, Dubai

Asia

The Ritz-Carlton, Osaka

The Ritz-Carlton, Millenia Singapore

Europe

Hotel Arts

Celebrated Living, Platinum List 2004

Top 20 U. S. Hotels

No. 12 - The Ritz-Carlton, Boston

Top 10 Hawaii Hotels

No. 1- The Ritz-Carlton, Kapalua, Maui

Top 5 Canada Hotels

No. 1- The Ritz-Carlton, Montreal

Top 10 Caribbean Hotels

No. 2- The Ritz-Carlton, St. Thomas

No. 5- The Ritz-Carlton, San Juan Hotel, Spa & Casino, Puerto Rico

Top 5 Asia Hotels

No. 2- The Ritz-Carlton, Bali Resort & Spa

Korean Standard Association Service Award

The Ritz-Carlton, Seoul was honored with the Korean Standard Association award which recognizes quality in the Korean service industry. It measures performance in six categories: leadership, strategy, systems, human resources, guest satisfaction and business results.

The Best Employer in Latin America

The Ritz-Carlton, Cancun was recognized as the best employer in Latin America from a study conducted by America Economia magazine and Hewitt Associates

The Best Employer Branding in Singapore Award

The Ritz-Carlton, Millenia Singapore was recognized for this award by Human Resources Magazine in Singapore

Conde Nast Traveler, Top 100 Golf Resorts in North America and the Caribbean 2004

United States

No. 2- The Ritz-Carlton, Kapalua

No. 5- The Ritz-Carlton, Lake Las Vegas

No. 26- The Ritz-Carlton, Reynolds Plantation

No. 46- The Ritz-Carlton, Naples Golf Resort

No. 53- The Ritz-Carlton, Key Biscayne

No. 57- The Ritz-Carlton, Amelia Island

No. 60- The Ritz-Carlton, Half Moon Bay

No. 79- The Ritz-Carlton, Laguna Niguel

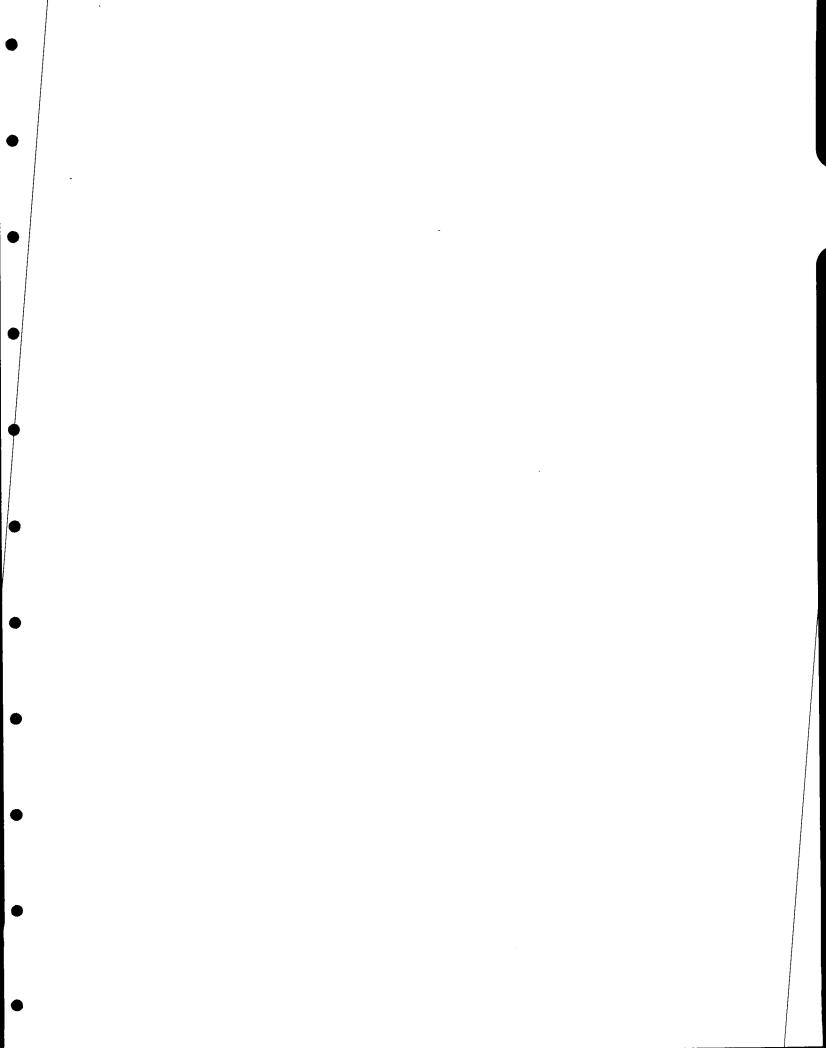
Caribbean/ Atlantic

No. 1- The Ritz-Carlton, Golf and Spa Resort Rosehall, Jamaica

Wine Spectator Award 2004

The Dining Room at The Ritz-Carlton, San Francisco The Dining Room at The Ritz-Carlton, Laguna Niguel Navio at The Ritz-Carlton, Half Moon Bay Remingtons at The Ritz-Carlton, Bachelor Gulch Bizcaya Grill at The Ritz-Carlton, Coconut Grove The Dining Room at The Ritz-Carlton, Naples The Grill at The Ritz-Carlton, Naples The Grill at The Ritz-Carlton, Amelia Island Lemonia at The Ritz-Carlton, Naples Golf Resort Norman's at The Ritz-Carlton, Orlando Grande Lakes Vernona at The Ritz-Carlton, Sarasota Atlanta Grill at The Ritz-Carlton, Atlanta The Dining Room at The Ritz-Carlton, Buckhead Atelier at The Ritz-Carlton New York, Central Park The Grill at The Ritz-Carlton, Philadelphia Maestro at The Ritz-Carlton, Tysons Corner Palladio at The Ritz-Carlton, Portman Shanghai La Baie at The Ritz-Carlton, Osaka

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The Ritz-Carlton San Francisco

600 Stockrim at California Street San Francisco, California 94108-2305 United States

Tel: (415) 296-7465 Fax: (415) 291-0288

DIRECTIONS

GUEST SERVICES

The Ritz-Carlton, San Francisco draws on a long tradition of elegance and sophistication, enhanced by first-class service, and unparalleled food and beverage presentations.

In-Room Features

- High-speed Internet port adjacent to the desk which provides Internet access at speeds 50 times faster than a 56k modem
- Two-line speakerphone with dataports and voicemail
- Feather beds, down comforter with duvet
- 300 thread count Egyptian cotton Frette linen
- Remote control 25-inch color television
- In-room safe
- Fully stocked honor bar with refrigerator
- Plush terry bathrobes
- Lodgenet pay-per-view movies
- Compact Disk player/clock with AM/FM radio, and alarm
- Hairdryer
- Italian marble bathrooms with double sinks, telephone, toiletries and separate water closet
- Ritz-Carlton logo umbrellas
- Full-size ironing board and iron

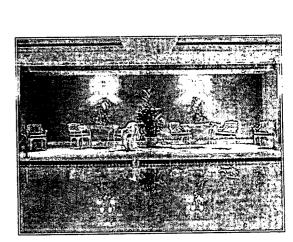
Property Features

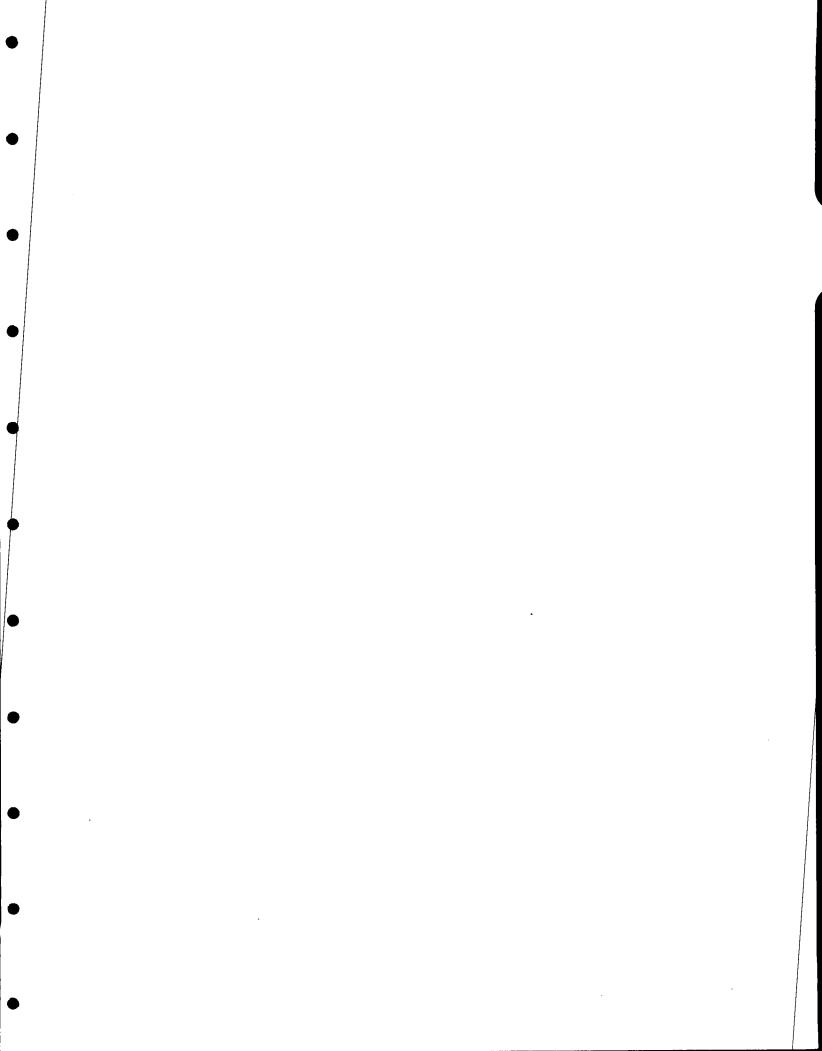
- Business Center
- Same day valet service
- 24-hour in-room dining with menu changing monthly
- Valet parking
- Multi-lingual staff
- On-property car rental
- · Gift shop
- · Complimentary overnight shoeshine
- 24-hour personal wake-up service
- Cellular phones available for rental
- Hanson Gallery and Sculpture Gallery
- Child care
- USA Today delivered daily to guest room
- Complimentary Wall Street Journal

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Presenting an eclectic mix of fine art, uniques, graphics, and sculpture for the discriminating client in the distinguished surroundings of the historic Ritz-Carlton, San Francisco.

We can be reached by phone at (415) 421-5435 Sunday and Monday from 9 am to 4 pm Tuesday 9 am to 7 pm Wedensday through Sunday 9 am to 11 pm



Gallery History

The first of two Hanson Galleries at The Ritz-Carlton, San Francisco, opened in 1994 with a mix of Fine Art, Uniques, Graphics, and Sculptures. Following the extraordinary success of the first year, The Ritz-Carlton, San Francisco asked that the Hanson Gallery fill a second space in the lobby on the main floor of the Hotel in 1995. Both Galleries serve an average of 700 new clients every three days with 20 different artists,



including Max, Hanson, Hart, and English. The galleries at The Ritz-Carlton, San Francisco have an increasing focus on original fine art according to the demand of our



clients. We accept one to three new artists each year, and change our exhibitions monthly. Our clients receive regular updates on the artists they admire as well as artists who work in the same genre. We ship our artwork to locations throughout the world from a separate warehouse and shipping location in San Francisco. Our clients always receive provenance, authentication, and valuation on

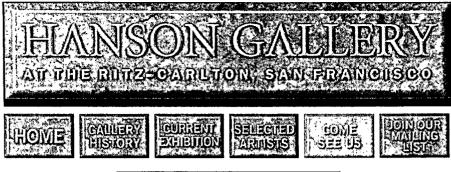
request. Our Gallery is part of a group of galleries that have built and maintained relationships with many of our artists for over 20 years. We are recognized as one of the oldest, most reliable, most accessible galleries in the United States. The Hanson Gallery at the Ritz-Carlton, San Francisco is proud to assist visitors to San Francisco who demand the exacting standards of the Ritz-Carlton and to be an essential part of that experience.

If you have any other questions, we would be happy to assist you. You can reach us by phone at (415)421-5435, from 9 am to 4 pm Sunday and Monday, 9 am to 7 pm Tuesday, 9 am to 11 pm Wednesday through Saturday.

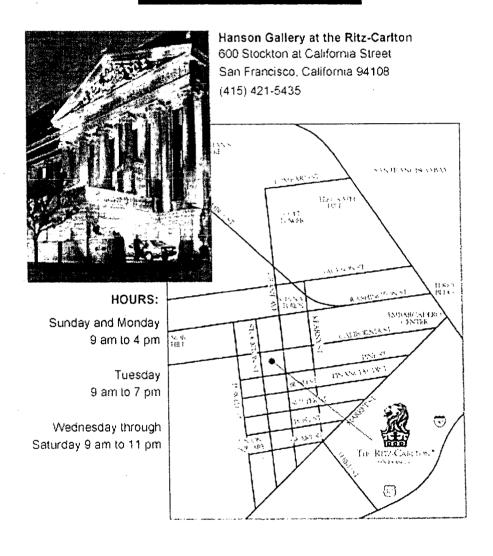


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Please contact the Hanson Gallery at (415) 421-5435, or by email at hansonritz@sbcqlobal.net for additional information



COME SEE US



Please contact the Hanson Gallery at (415)421-5435, or by email at hansonritz@sbcglobal.net, for additional information.















SELECTED ARTISTS



Frederick Hart



Peter Max



Rembrandt



Picasso



Mackenzie Thorpe



Theodore "Seuss" Geisel



Scott Hanson



Thomas Arvid



Luigi Rocca

Please contact the Hanson Gallery at (415)421-5435, or by email at hansonritz@sbcglobal.net, for additional information.

Frederick Hart - Bio Page 1 of 2



Frederick Hart

Frederick Hart (1943-1999)

Born in Atlanta, Frederick Hart garnered the traditions of Southern country living as a youth in South Carolina, and carried them with him throughout his life. As in life, it was Mr. Hart's connection to tradition that carried him through a brilliant though tragically foreshortened career.

Hart began his career as a public sculptor as a stone carver at the National Cathedral in Washington, D.C. 1967. Hart later recalled, "The Cathedral became a magical place for me, a place outside of this century. The wonderful Italian stone carvers who worked there were the last of a generation, a link back to the major American architectural works of the early 1900's, to buildings like the Supreme Court, The Federal Triangle, and Grand Central Station, as well as to the great American sculptors Augustus Saint-Gaudens and Daniel Chester French."

Beginning in 1971 Harr skerched his ideas for the Cathedral international competition to commission the design for a series of "Creation" sculptures for its main facade. Hart remembers, "It was to be a contemporary idea of Creation, a vision of an unfolding universe." Competition jurors were impressed with the power and vision of his scale model studies and in 1974 awarded him the project. He was thirty-one.



Collections and Exhibitions

The Creation Sculptures, Washington National Cathedral, Washington D.C.

Three Soldiers ,Vietnam Vererans Memorial bronze statue, , Washington D.C.

Processional Cross for Pope John Paul II Historic Mass on the Mall, Washington D.C.

Appointment to the U.S. Fine Arts Commission by President Reagan

Development of and Patent for Process of Embedding one clear acrylic sculpture within another

The Herald, commissioned bronze sculptire installed at Newington-Cropsev Foundation Gallery, New York

James Earl Carter Presidential Statue, bronze, State Capitol Grounds, Atlanta, Georgia

Richard B. Russell. Jr. Memorial Statue, white Italian marble, Rotunda, Russell Senate Office Building, Washington The Creation Sculptures were completed in 1990, almost twenty years after Hart began work on them.

Hart's career as a public sculptor continued nearly without interruption until his untimely death in 1999.

In 1979, he created the processional cross for Pope John Paul II's historic mass on the Mall in Washington.

Later, Mr. Hart received a private audience in the Vatican. In celebration of the 2000 year anniversary of Christ's birth and to honor the 50 years of his priesthood Hart presented The Cross of the Millennium to Pope John Paul II who proclaimed, "This work represents a profound theological statement for our day."

In 1984, the statue of Three Soldiers, which he created for the Vietnam Veterans Memorial in the nation's Capitol, was installed. This work, one of America's most famous sculptures was dedicated at a major ceremony attended by President Ronald Reagan and more than 100,000 veterans.

These works and others, as part of our shared cultural heritage, have secured Mr. Hart's legacy in the landscape of the American consciousness.

Honorary PhD. University of South Carolina

Lord Mountbatten, bronze, Placed by His Royal Highness, The Prince of Wales, in his private garden at Highgrove.

Senator Strom Thurmond, portrait bust, created for the U.S. Capitol Building.

The Cross of the Millemium, clear acrylic sculpture, presented in private audience with Pope John Paul II, Varican.

Daughters of Odessa, ¼ life size bronze sculpture placed by The Prince of Wales, in his private garden at Highgrove

Hanson Gallery—Sausalito, Sausalito, CA (current Memorial Exhibition).







Three Graces



Spirit Song



The Source Bust



Ex Nihilo Working Model



Ex Nihilo Figure #4



Ex Nihilo Fragment #2



Arm of Adam



Ex Nihilo Maquette, Cast Marble







Ex Nihilo Maquette: Bronze



Celebration: Head of Male



Celebration: Head of Female



Emerging Flame



Woman With Outstretched Arm



The Kiss



Divine Millieu



Daughters of Odessa Maquette: Bronze



















Prologue



Metamorphasis



Appassionata



Illuminata III



Illuminata II



Hluminata I



Destiny



Mother and Child



















Counterpoint



Enigma



Youngest Daughter



Daughter



Sisters



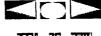
Christ Rising



Duet



Reverie















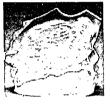




The Source



Dreamers



Winged Vision



Cross of the Millennium



Breath of Life



The Angel



Faith



Innocence



Peter Max - Works















Peter Max



Two Hearts #16

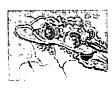




Flag With Heart - Ver. Liberty 2000 II (Blue)



Big Red Flowers #81



Friends #24



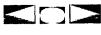
11#18



Midnight Profile - Ver. Without Borders - Ver Vase of Flowers Series 11#42



VI - Ver. II #20



DACK DIC BEXT















Peter Max



Liberty Blue #16



Better World - Ver. III Vase of Flowers Series #65



44 - Ver. II #17



Retro Suite IV: Heart #214



Retro Suite VI: Flower Blossom Lady #160



Umbrella Man on Blend - Ver. II #29



Van Gogh #64



Sage With Umbrella and Cane - Ver. II #17

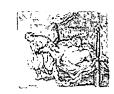




Rembrandt



Clement De Jonghe, Printseller



Joseph and Potiphar's Wife



Self Portrait in a Velvet Cap with Plume



Self Portrait in a Flat Cap



St. Jerome Reading



The Beheading of St. John the Baptist





Rembrandt



The Descent from the Cross



The Great Jewish Bride



Woman at a Door Hatch Talking to a Man and Children





Picasso



Numa Suit Le Cours de Pythagore **SOLD**



Quatre Hommes



Dos Contes

4 Mai 1945



Modele Accoude Sur Un Tableau



La Celestine



বার



Scott Hanson

Equal parts sculptor; gallery owner and philosopher, Scott Hanson is a unique figure in the field of contemporary art. An American iconographer of inspiring vision; Hanson combines tromp l'oiel realism with incisive cultural commentary, forcing us to take a second look both at his art and at our world.

Hanson's work crystallizes the symbols of our culture for discovery by some future excavator. His success lies not only in his superb craftsmanship but also is his keen selection of the icons that define our age: a selection intended as much to preserve the items represented as to critique them. These icons have included bomber jackets, old mail pouches, and dollar bills; the threads that make up the fabric of our society.



Collections and Exhibitions

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> Eagle Bank, MD Sultan Abduiaziz, Saudi Arabia



The Harmony Group, NV Burcor International, MO















Scott Hanson



Currency #1



Glory Days



One Heart, One World



Plates







bio



Thomas Arvid

With his remarkable, bold paintings of wine, Thomas Arvid is quickly earning himself a national reputationas a rising star. His work is showcased in galleries across the country and has been seen in numerous publications, including a recent spread in Wine Spectator Magazine. His paintings are found in many prominent collections, and they are a particular favorite amongst wineries and vineyard owners who acknowledge Thomas as today's preeminent painter of wine.

But it's not just the wine lovers and makers who are taken with Thomas's work. With his original, refreshing approach to the still life, and the passion he brings to it, he has captured the collective imagination of wine collectors and art collectors alike. For perhaps the first time, these diverse markets have found a common bond with Thomas's images.

But why wine? Thomas explains it himself:

"At first i focused on red. It's a universal color, the color of passion. So many of our cultural icons are red: Coca-Cola cans, Radio Flyer wagons, Campbell's Soup cans, Converse tennis shoes. I painted them all, and red wine. Lirtle did I know when I created my first painting of red wine that it would become my passion. Wine is a work of art. Winemakers are truly artists and the community amongst them is a creative, artistic community. They put the same passion into crafting wine that i put into



the composition of a painting. The more you learn about wine, the more you realize there's really no bad wine. Just like art, wine means different things to different people."

Why wine? The answer is evident. Because Arvid is, in addition to a painter of wine, a lover of wine, and his passion for his subject and the good life it evokes is written as a symphony of oil on canvas.



Thomas Arvid - Works Page 1 of 1















Thomas Arvid



Three Down



Unplugged



Good Company



Nine More



Let's Get Lost



Best for Last



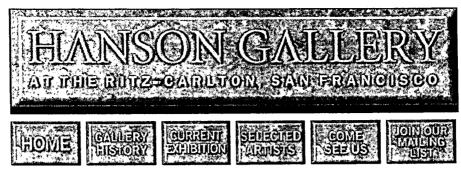
Twice the Fun



A Nice Bouquet



N/C



Luigi Rocca

Luigi Rocca was born in the province of Udine, Italy in 1952. He has been painting since the age of 13, and he was classically trained at the Licco Artistic Accademy. He also studied privately under the well known painter Luigi Casorari.

Rocca began exhibiting in 1969 and has won numerous awards, some of his awards include the "Artistical Lion" award recieved in Firenze and the title of Art Professor.

In the eighties, Rocca participated in many exhibitions on board the Costa Cruises ship lines and he won the "Costa Reeder" award, drawing even more attention to his work.

Rocca's subject matter is, in essence, imagery from the America of Jack Kerouac and Tennesee Williams, a place that literally crackles with danger and intrigue. Mysteriously empty diners and abandoned cars left ravaged by the elements, are all a part of the America that draws thousands if not millions to our shores searching for that elusive sense of place.

Rocca is not the first artist artempting to capture this view of the United States, but through his extraordinary handling of paint and dramatic use of light and color, he may very well be the most successful. Rocca's tiny, frenetic and gestrual brushstrokes at times hint at photo-realism, but more often than not surpass it in terms of sheer visual impact. What Rocca is inventing is a



strange sort of impresionism that is quite revolutionary, beautiful and unlike anything seen before.





Luigi Rocca



N.Y. Reflections



San Francisco SOLD



New York Skyline



Urban Reflections



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Scott Hanson



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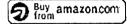
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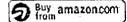
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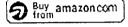
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The Sculpture Gallery at the Ritz-Carlton G 1996 November - 1996 November San Francisco

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Address

600 Stockton Street U.S.A. San Francisco

CA 94108

Contact

Telephone

+1 - 415 - 421 0677

Fax

+1 - 415 - 421 0679

Email WWW

http://www.artist-info.com/gallery/The-Sculpture-Gallery-at-the-Ritz-Carlton

Benedicenti,

Chihuly, Dale

Hanson, Scott

Kohlmeyer, Ida

Pond, Clayton

Seghi. Tom

Seghi. Tom

Popliteo (Luis Montoya / Leslie Ortiz),

O'Toole, Kevin Chihuly, Dale Fisher, Rob Graham, Robert

Hanson, Scott Kohlmeyer, Ida

Orr, Eric

Picasso, Pablo (1881 - 1973)

Reicher, Kyle Seghi, Tom S September 1997 - September 1997

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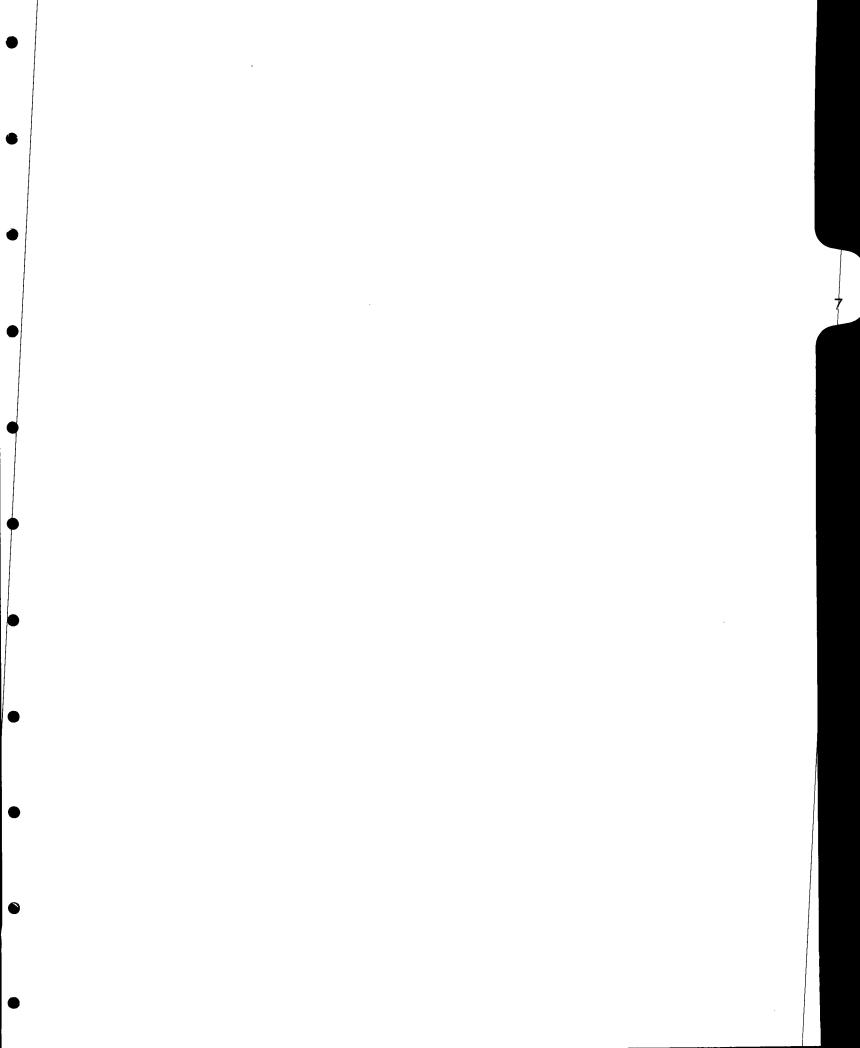
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Our gallery is located in the Gallery of Shops at The Ritz-Carlton in the New Orleans' French Quarter. The gallery is home to hundreds of fine and decorative works of art. A selection of these pieces is available to view on our website. You can browse by country or you may also view pieces most **recently listed**. A selection of **reference books for sale** is also available.

We have a variety of exhibits taking place throughout the year at our gallery and around the United States. Please click on **Special Events** for the latest information.

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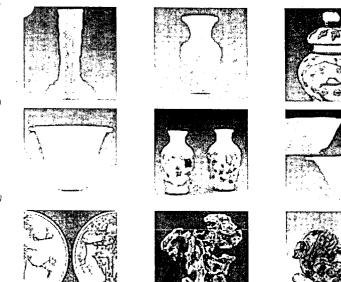
chinese art(153)

- (3) ceramics
- (3) furniture
- ③ glass

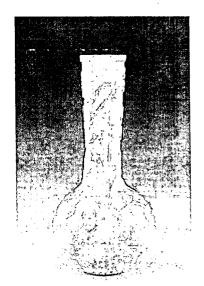
③ jade

- **⊘** metalwork
- (3) other hardstones

- ⊙ scholar's studio
- ⇒ snuff bottles



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- (3) furniture
- (3) glass

- ☼ jade
- (7) metalwork
- (3) other hardstones

- (1) scholar's studio
- nuff bottles













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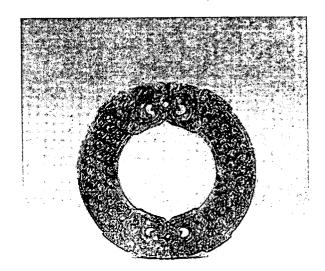








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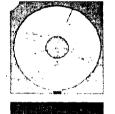
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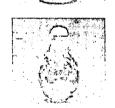
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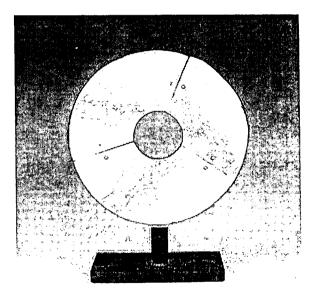








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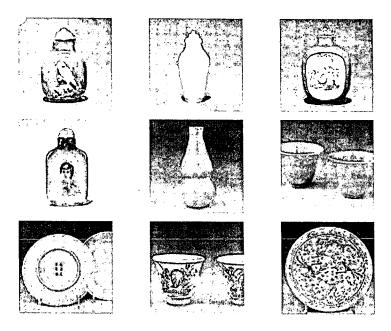
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chinese art(153)

- (3) ceramics
- (3) furniture
- (3) glass

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- (7) metalwork
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- ⊕ scholar's studio
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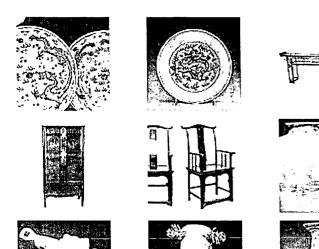
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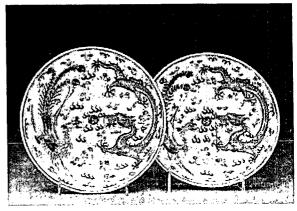
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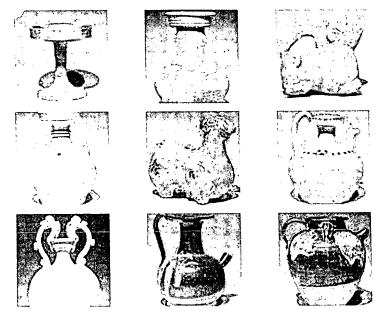
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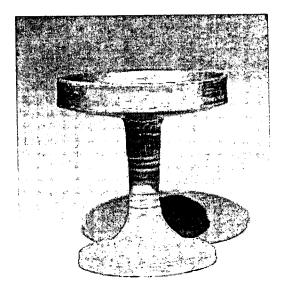
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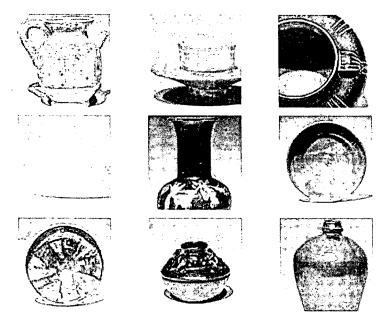
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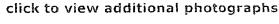
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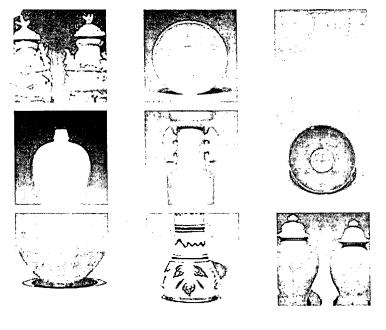
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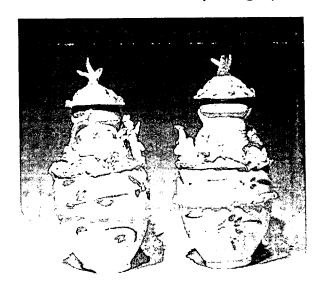
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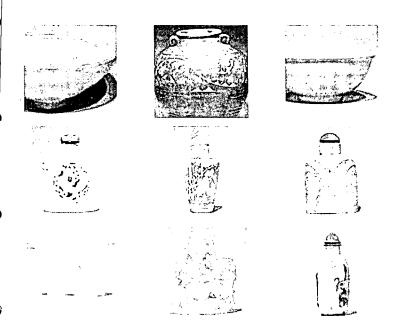
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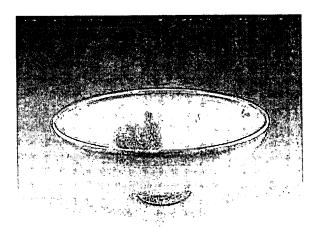
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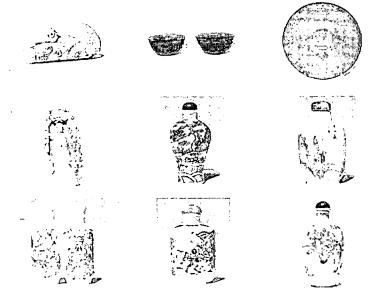
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- $\ensuremath{\mathfrak{D}}$ furniture
- **⊘** glass

(3) jade

- (2) metalwork
- 3 other hardstones

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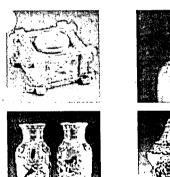
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japanese art(37)

- (2) ceramics
- (1) cloisonne and enamels
- netsuke

- Okimono
- (7) prints









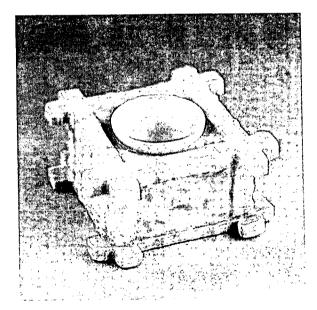




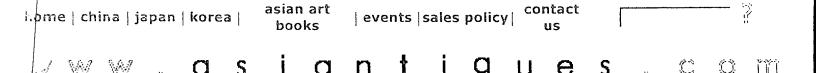




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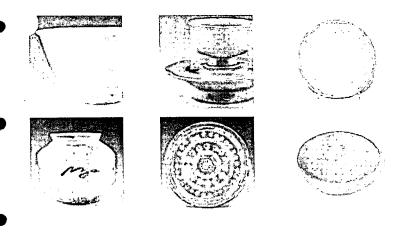


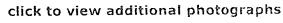
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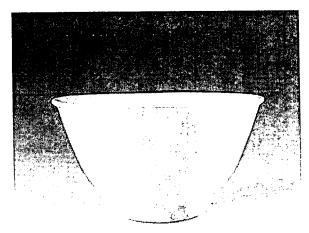


korean art(6)

(7) ceramics







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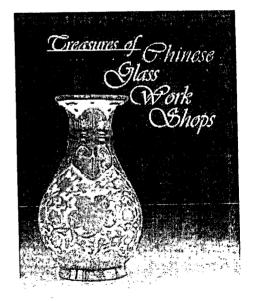








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Calendar of Events

February 18-20, 2005 23rd Annual Antiques Show and Sale at the Orlando Museum of Art Orlando Museum of Art 2416 North Mills Avenue, Orlando, Florida

March 4-6, 2005 Winnetka Antiques Show Winnetka Community House 620 Lincoln Avenue, Winnetka, Illinois

April 15-17,2005 Carnegie Museum of Art's 13th Annual Antiques Show Carnegie Museum of Art and Natural History Pitsburgh, Pennsylvania

April 29 - May 2, 2005 Chicago Antiques Fair The Merchandise Mart Chicago, Illinois



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Sales Policy

Asiantiques commits itself to offering only fine and genuine items and guarantees each of them to be correctly represented as to age, origin, and if possible, provenance. The sales description always includes any known restoration or other repair. These are part of the guarantee given.

All items are shipped Next Day or 2nd Day Air by UPS or FedEx. All insurance, shipping and handling charges are the responsibility of the purchaser and will be added to the price of the object shipped.

All sales within the states of Florida and Louisiana will be subject to sales tax unless the purchaser can submit a valid resale certificate at the time of purchase.

All sales are final with the following two exceptions:

Any item purchased from us may be unconditionally returned within 7 days of the date of receipt at the condition that the purchaser advises us of his desire to return the object after his initial inspection. The purchaser will be responsible for the payment of all packing, freight and insurance changes. Refunds will be issued after return of the object in the same condition as when it was shipped.

If any item proves not to be as described, we will refund or exchange within 30 days of purchase if returned in the same condition as sold.

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Contact Us

For all internet inquiries, please contact us by email or phone:

E-mail: questions@asiantiques.com

Phone: 504 588 9602 Fax: 504 588 9607

Contact:

Susie Lorin François Lorin Gilles Lorin

Gallery:

Gallery of Shops at The Ritz-Carlton 901 Canal Street French Quarter New Orleans, Louisiana 70112

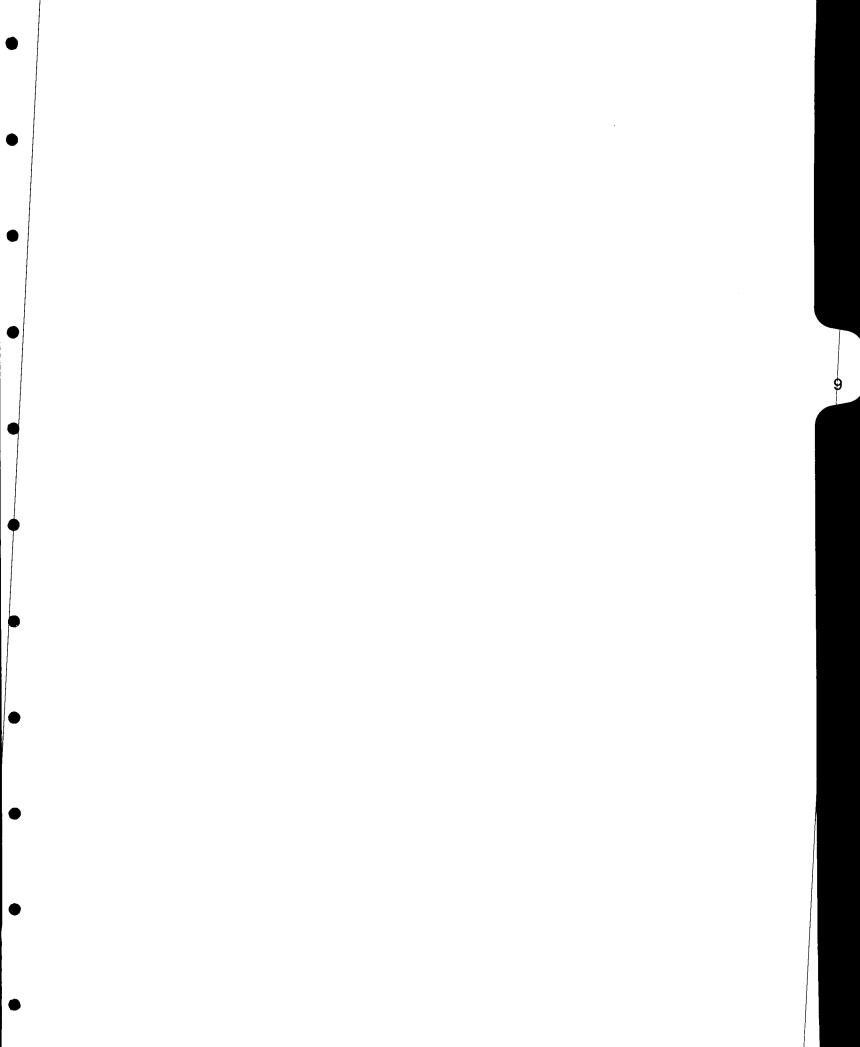
Hours of Operation:

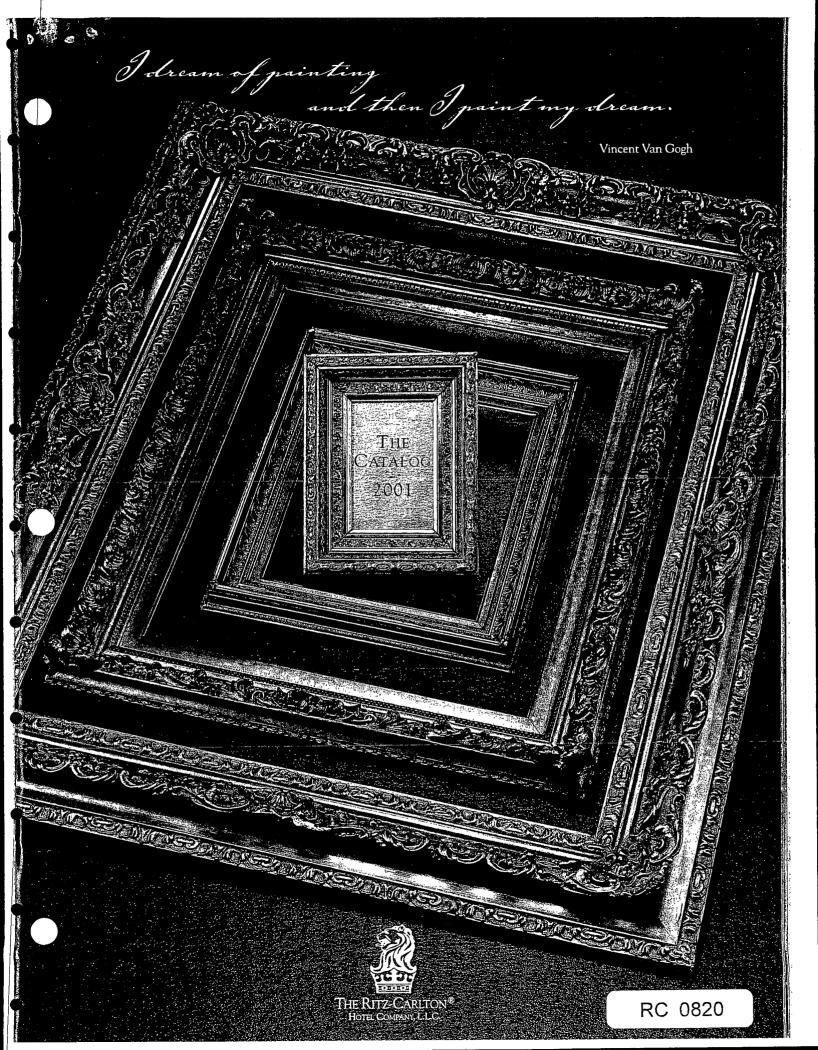
Monday - Saturday 10:30-6:30 Sunday 10:30-5:00



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A time work of art is but a shadow of the divine perfection. Michelangelo

GIFT CERTIFICATES

At The Ritz-Carlton, we pride ourselves on continually finding new ways to delight our guests—and in this catalog, you will find a refined selection of essentials from around the world, specifically chosen to suit your distinctive lifestyle. Whether you're shopping for old friends, family members, business associates—or for yourself—you will find special delights that display a vivid sense of stylish artistry. Whatever your choice, you will find gifts as memorable as they are extraordinary.

This year, we are introducing a fresh new selection of gifts, including distinguished names like Fabergé, Frette and Reuge. Of course, you'll also find the elegant signature gifts of The Ritz-Carlton, which have stood the test of time and have become classic favorites. In this catalog, you'll find a wide selection of gifts—from casual to sophisticated—that reflect the superior standards of the world's foremost hotel company.





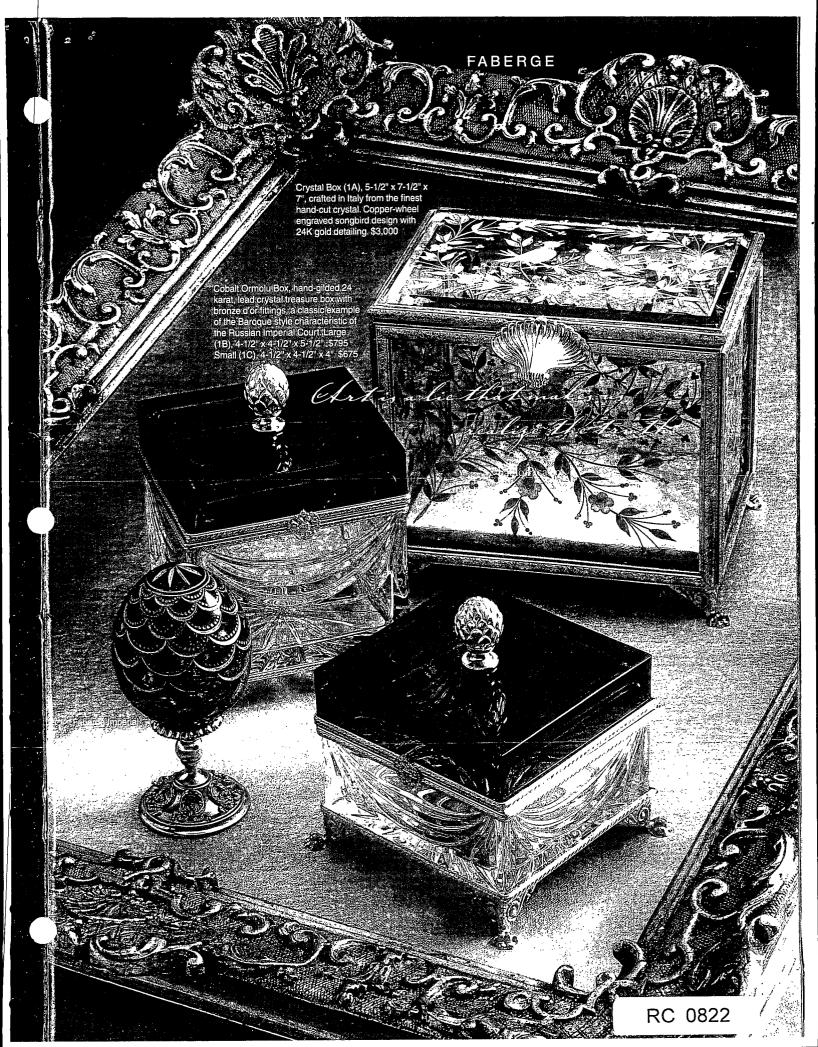




WE HOPE YOU ENJOY SHOPPING WITH THE RITZ-CARLTON.

Looking for something more elaborate for your truly special friends and associates? Let The Ritz-Carlton take them beyond their most luxuriant dreams. Spa escapes and romantic weekends make an unforgettable impression. A golf or tennis lesson can impress a business associate. And an evening of superb cuisine can delight friends old and new. You can present these imaginative choices in the form of a handsomely engraved Ritz-Carlton gift certificate.

Let your imagination be your guide, and we'll be pleased to issue a gift certificate for any specific item or service you would like to give. Customized gift certificates may be purchased directly through the individual hotel gift shops or through the website. Certificates are also available in denominations of \$25, \$50, \$100 and \$500, which may be used at any Ritz-Carlton Hotel or Resort. These may be purchased at the individual hotel gift shops or through the Gift Certificate Hotline: 800-371-GIFT.



icks up where no twee earts Marc Chagall



ix handmade (note milled \$5000 in a lilk moire gift box \$58).

Sols de Rose Eau de Cologne Spray (29), a flies impression of peach and stack currant enhanced by iris, lily ose of Anatole with just a bint of andaly cod and musik 4.2 h. oz. \$41 od. de Rose Bath Foam (20) the cent of our cologne in a bath loam, which can also be used as a shower at \$41 noz. \$23

Bois de Rose Talc (2D), presented in

Bois de Rose Talo (2D), presented ir an authentic bohemian diass, decanter i 00g 538.

Fielus Perturned Centre (2E) scented with about 10 eigenvilla nyacintis (3E) eigenvilla scented with a soft underlone of sequence in genomics (2E) se and view with a soft underlone of sequence in genomics (3E) se and view in genomics (3E).

Vero Magnetia (2E) se and view in genomics (3E) se and view in ge

over lily of the valley, jasmine, rose, violet and ylang ylang with a founda-tion of sandalwood, musk, cedar, yanilia and amber. 4.2 fl. oz. \$40

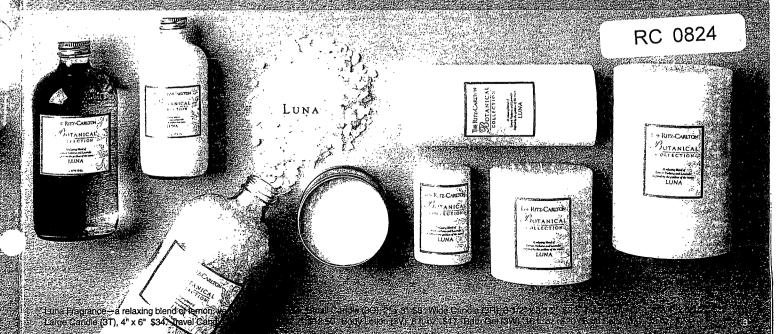
Vanilla Bath Foam (2M), a warm bland of rose, lily vanilla, ylang ylang, musk and cinnamon, which can also, be used as a showar get 8 4 11: 52.

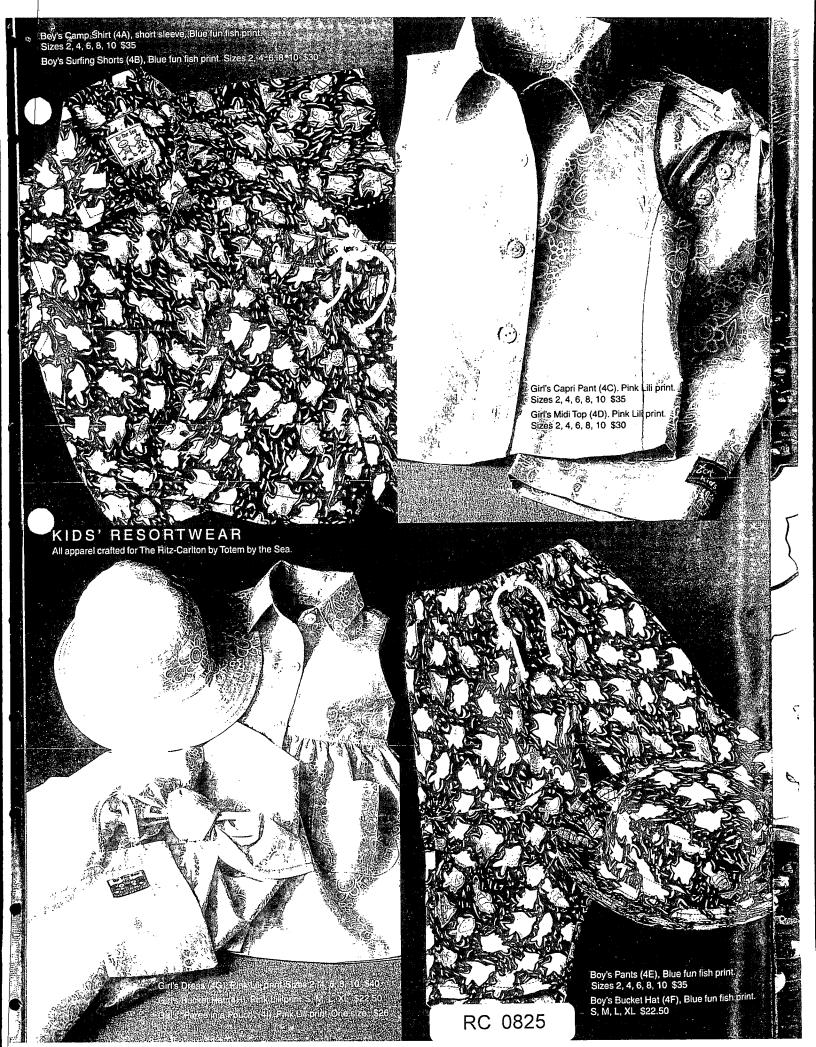
RC 0823



Enflourage Fragrance—a floral blend of French lasinine, lily of the valley and rose. Small Candle (3A): 2° × 3° 58° Wilde Candle (8B): 2° 1/2° x 3° 1/2° x 3











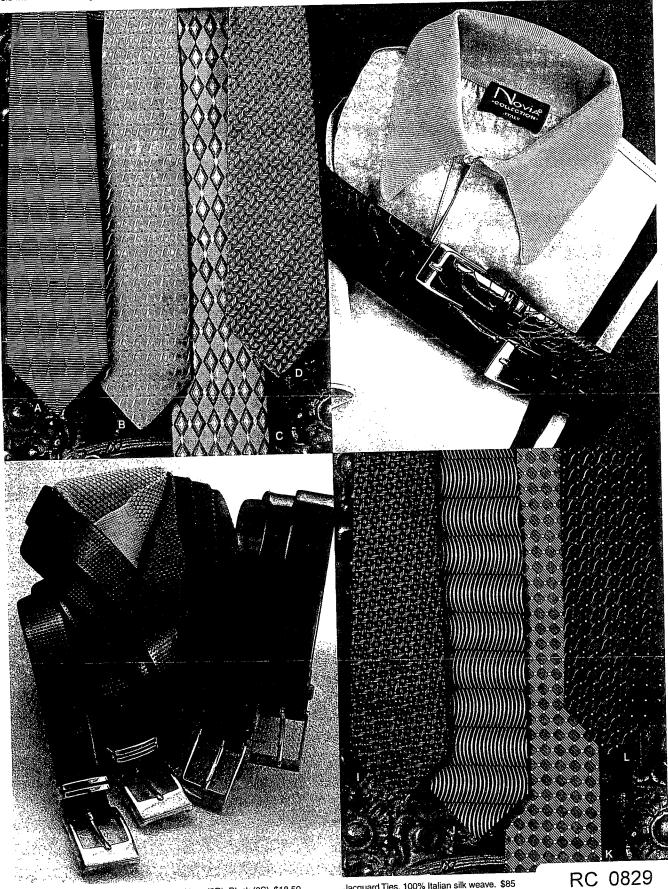


Jacquard Ties, 100% Italian silk weave. \$85 Left to right:

Blue, black, and gold diamonds (8A) Gold with blue dots and gold swirls (8B)

Gold with diamonds (8C) Gold with blue checker design (8D) Polo Knit, 100% double-mercerized cotton with gentlemen's collar-Gold (8E), Blue (8F). M, L, XL, XXL \$125

Saltwater Crocodile Dress Belt, with two buckles in brass and nickel--Brown (8G), Black (8H). Even Sizes 32-44 \$295



Laser-cut pin dot Belt, hand burnished with polished nickel buckle—Brown (8M), Black (8N). Even Sizes 32-44 \$85

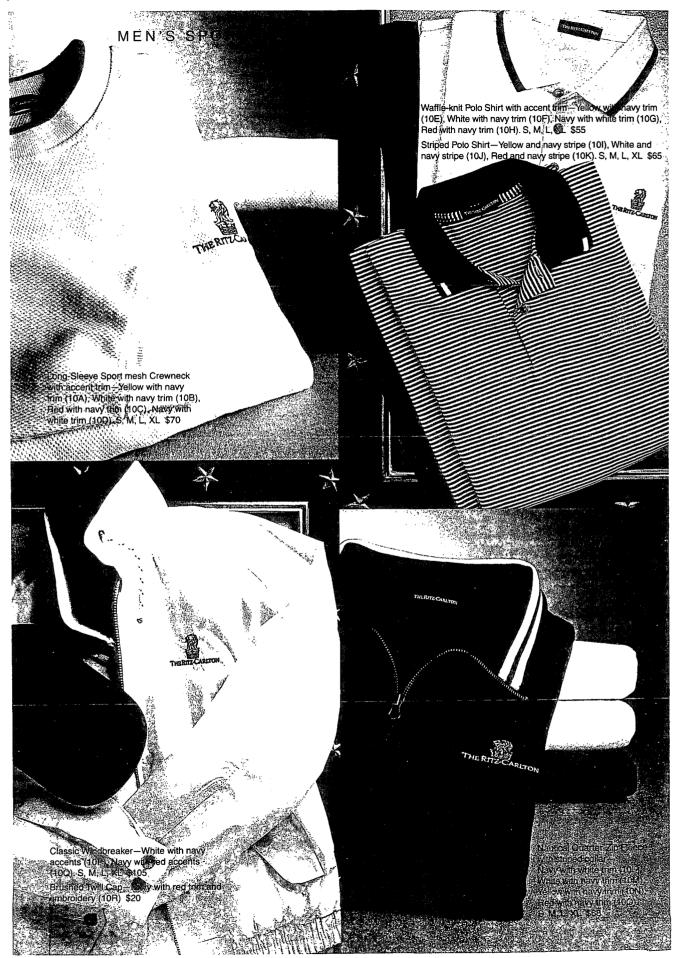
Men's "Pyramid" Socks, one size— Maize (80), Olive (8P), Brown (8Q),

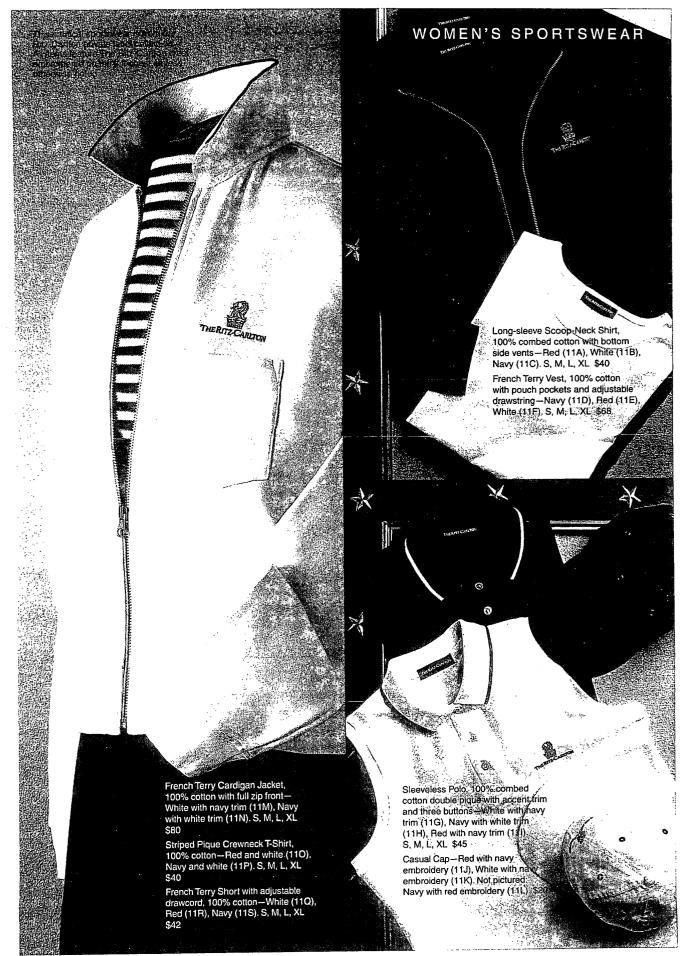
Navy (8R), Black (8S) \$18.50 Leather Dress Belt, tubular design-Brown (8T), Black (8U). Even Sizes 32-44 \$85

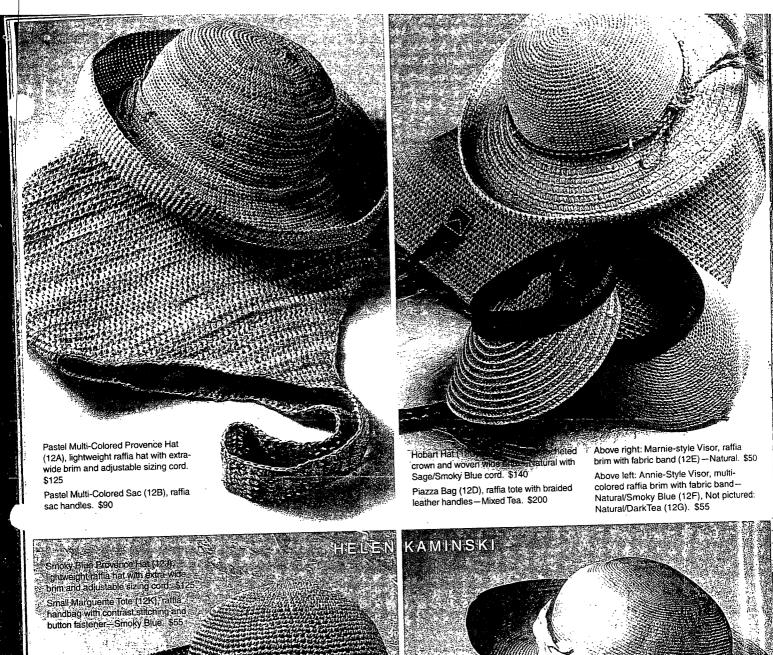
Jacquard Ties, 100% Italian silk weave. \$85 Left to right:

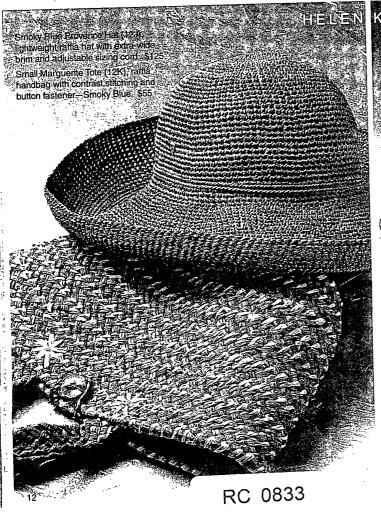
Blue with gold dots and crisscross design (8I) Blue with black and gold swirls (8J) Blue with gold dots and checkerboard design (8K)
Blue with gold dots and blue swirls (8L)

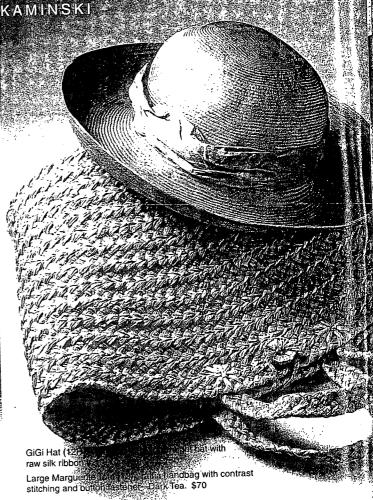


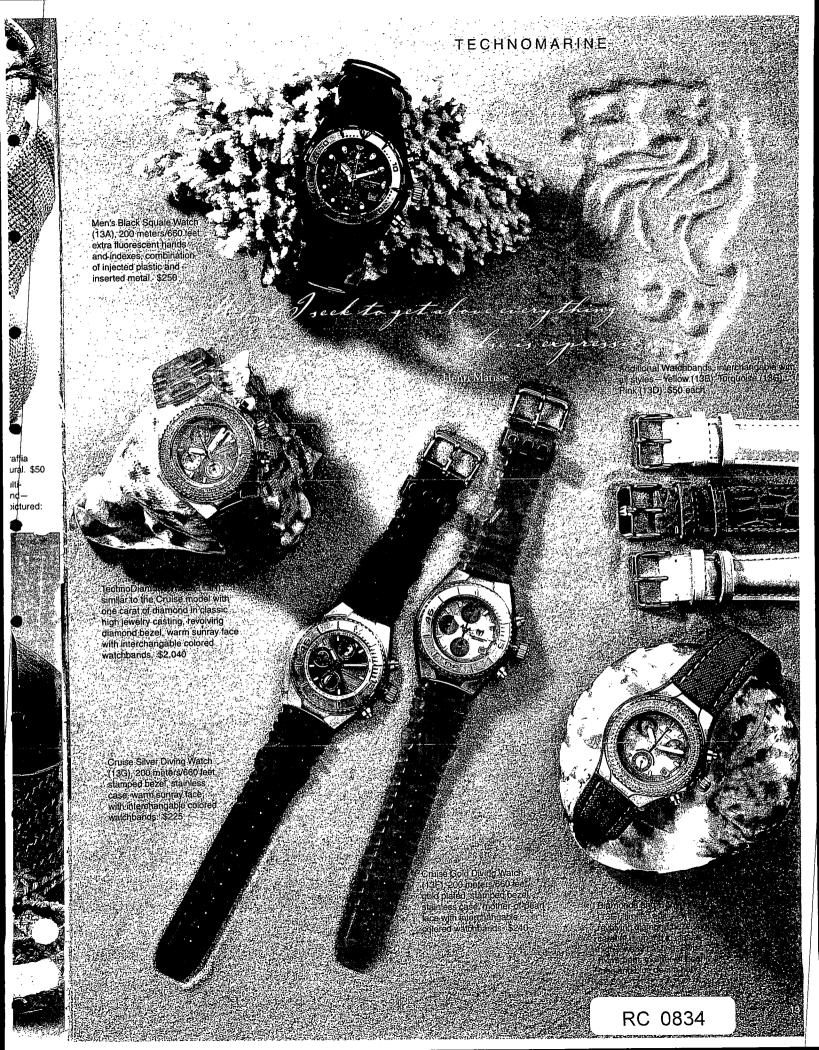


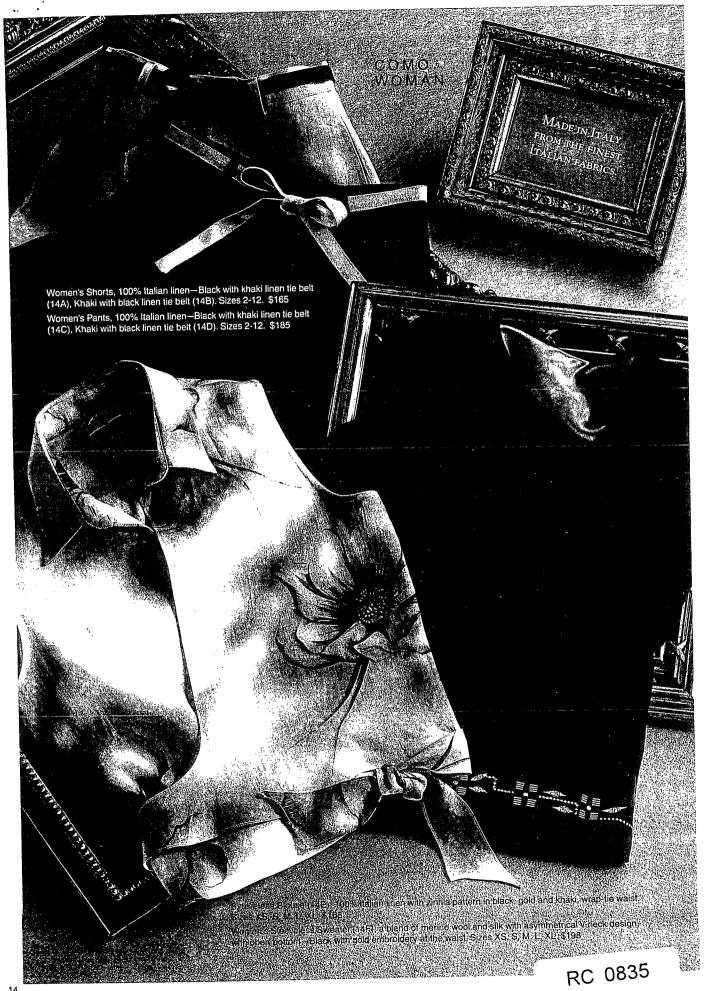












COMO MAN Exitis harmon Georges Seurat Men's Walking Shorts, a blend of linen and microfiber – Gold (15A), Not pictured: Taupe (15B). Sizes 32-42 \$165 (15B). Sizes 32-42 \$1,657

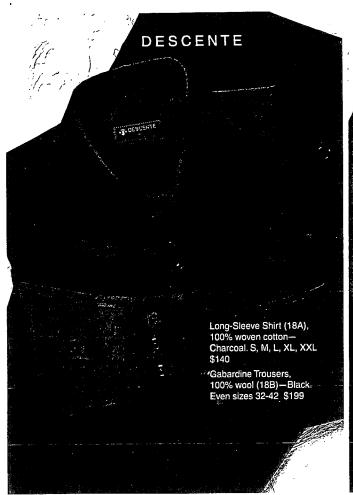
Men's Print Camp Shirt (15C), a blend of cotton and linen chintz with map print in gold taupe and sage. S, M, L, XL, XXL \$160.

Men's Zip Sweater, a blend of merino wool and silk with ribbed pocket ciew neck — Black (15D), Taupe (15E). S, M, L, XL, XXL \$245

Men's Casual Pants; a blend of linen and microfiber — Taupe (15F). Not pictured: Gold (15G). Sizes 32-42, \$198 PRESERVATION AND ADDRESS OF A SAME Men Scassic Polk (100% dooble-mercerized Sotton pique with full-last renews Gold (153), Taupe (15K); Sage (15L); Not pictured, Black (15M). S. M. L. XL. \$165 RC 0836



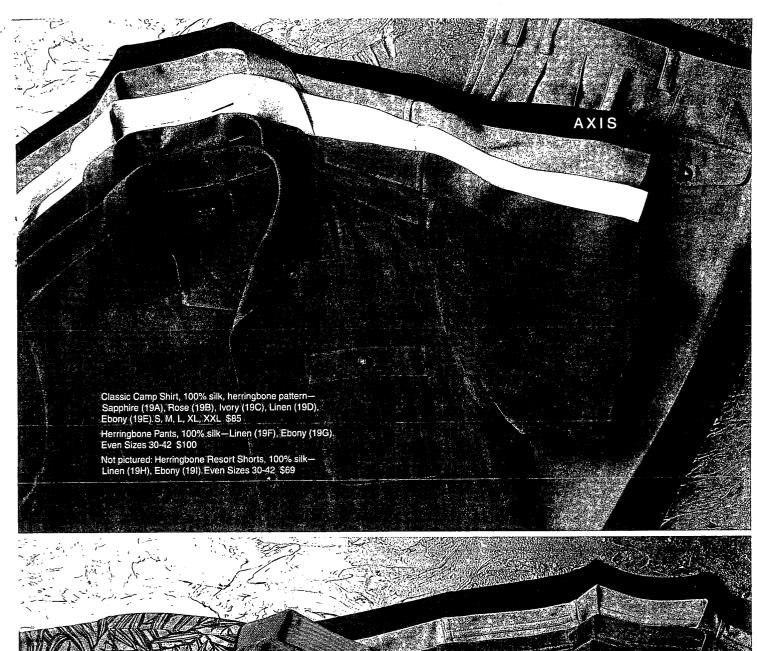




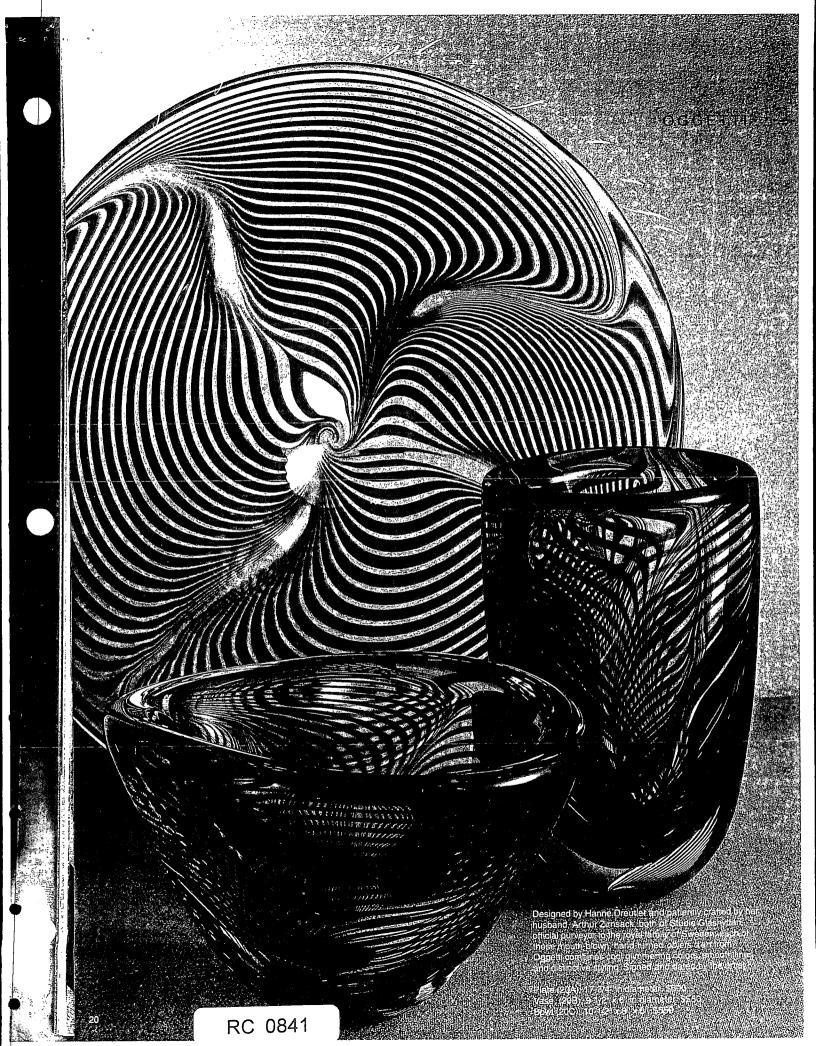






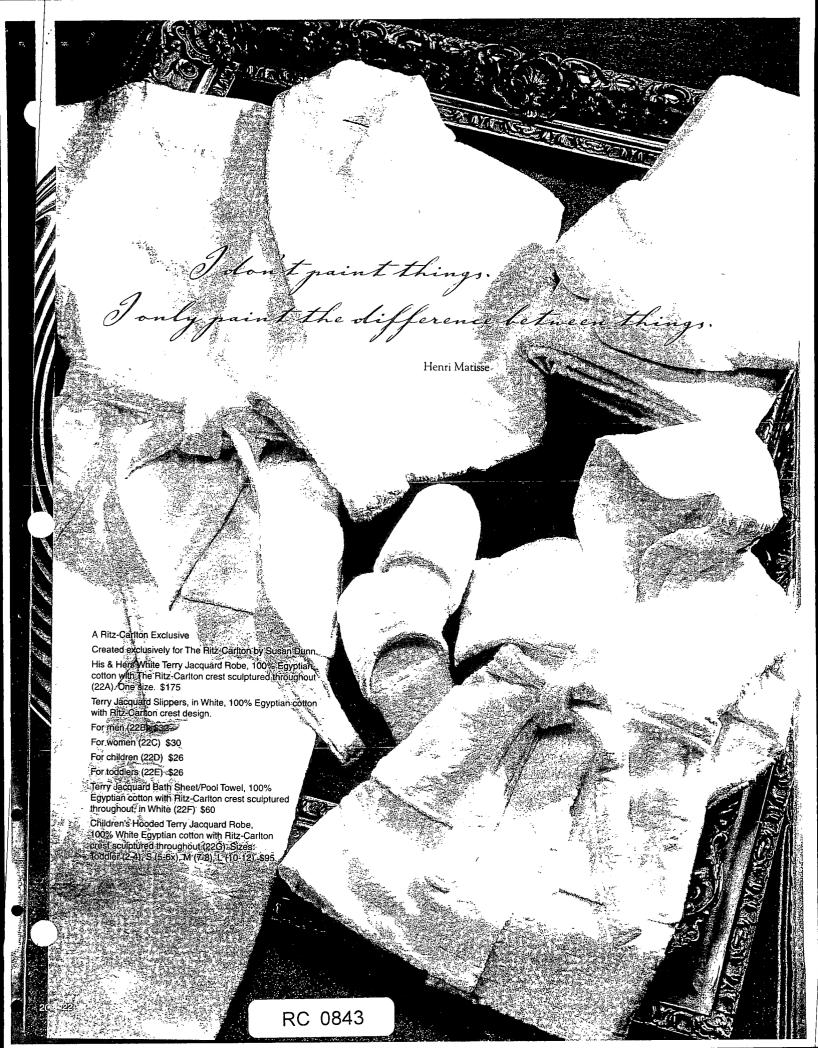








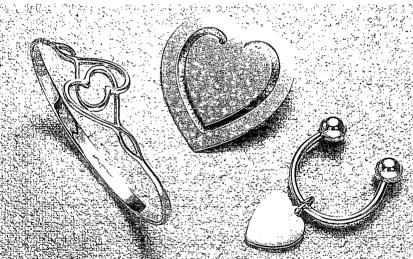
Flower Tiára Neck(áce Rose Fúchsia (21G), Celestial Blue (21H) \$390







Sterling Silver Charm Bracelet with engraveable Teatr Charm (24A). \$100, Dolphin Charm (24B) \$40.
Precapple Charm (24C). \$26. Cable Car Charm (24D). \$48. Lobster Charm (24E). \$30. Bourbon Street Horn
Player Charm (24F). \$26. Visit The Gift Shops of The Ritz Carlfold to see additional charms that retied specific
destinations. All charms are challed from sterling silver.



Keepsake Treasures: All Leapsates are triade from the linest sterling sliver by New England Sterling:
Interdooding Heart Bradeld (246): \$125, Engraveable Heart Shaped Bookmark (246); \$30. Key Ring with,
Heart Shaped Bigraveable Charm (24); \$30.

INSHALLAH

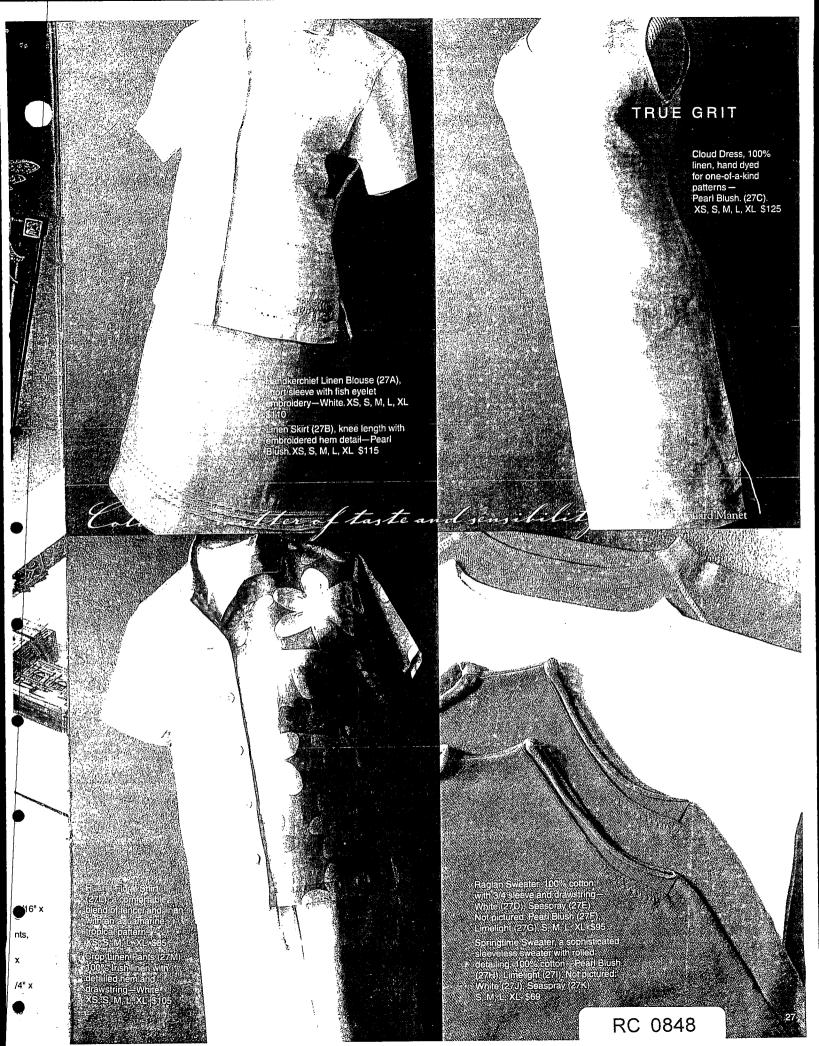
RC 0845

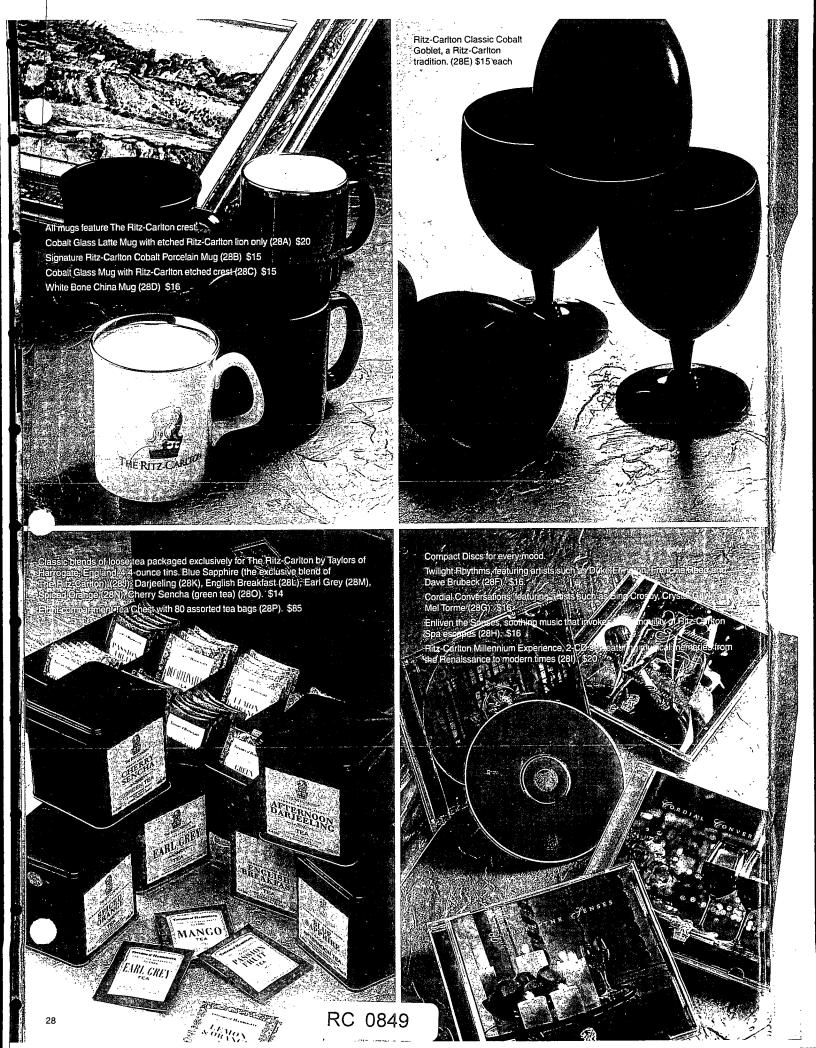
All shawls are designed by Grace Pagano and are handcrafted from the finest beads and the softest chiffon. Each features a triangular design and a full-beaded border.

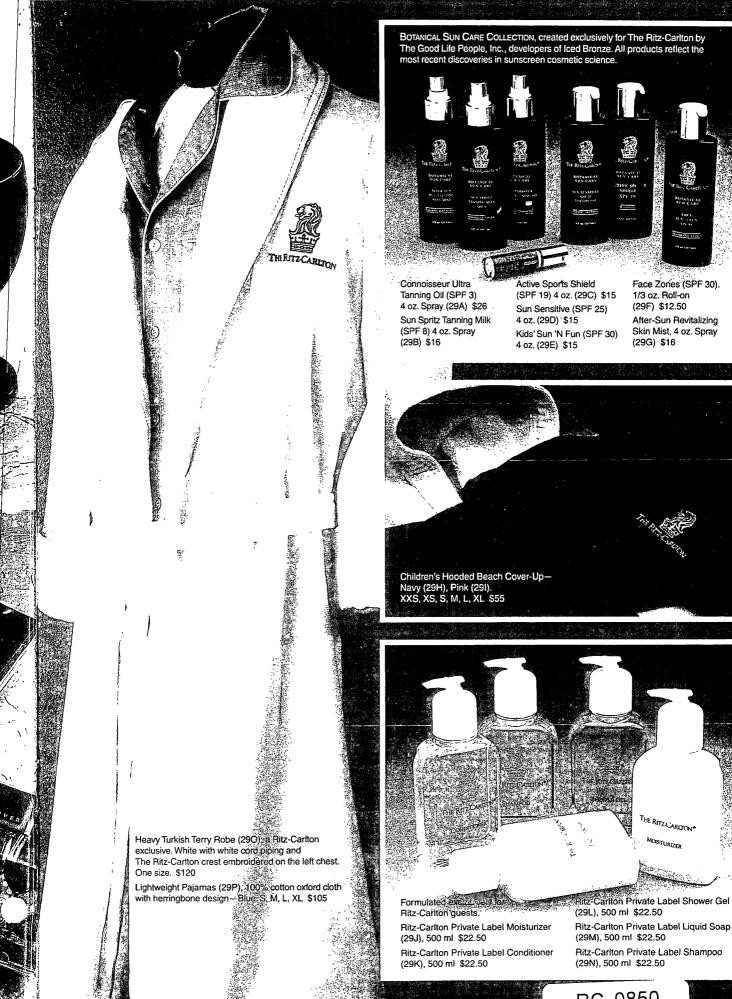
Hand-Beaded Shawl—Black with jet black beading (24J), Black with antique gold beading (24K). Taupe with antique gold beading (24L), Black with pewter beading (24M): \$165.









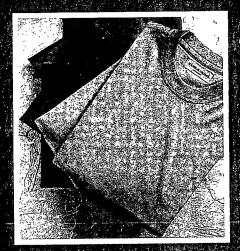








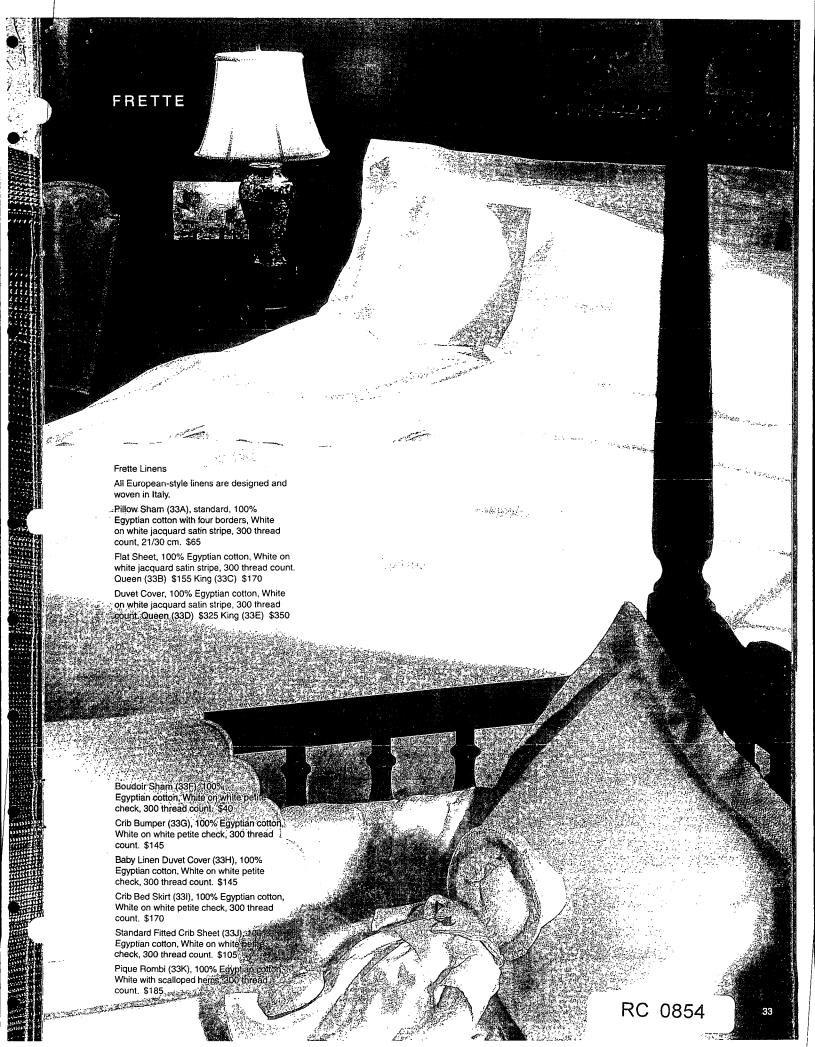
TRICOTS ST. RAPHAEL

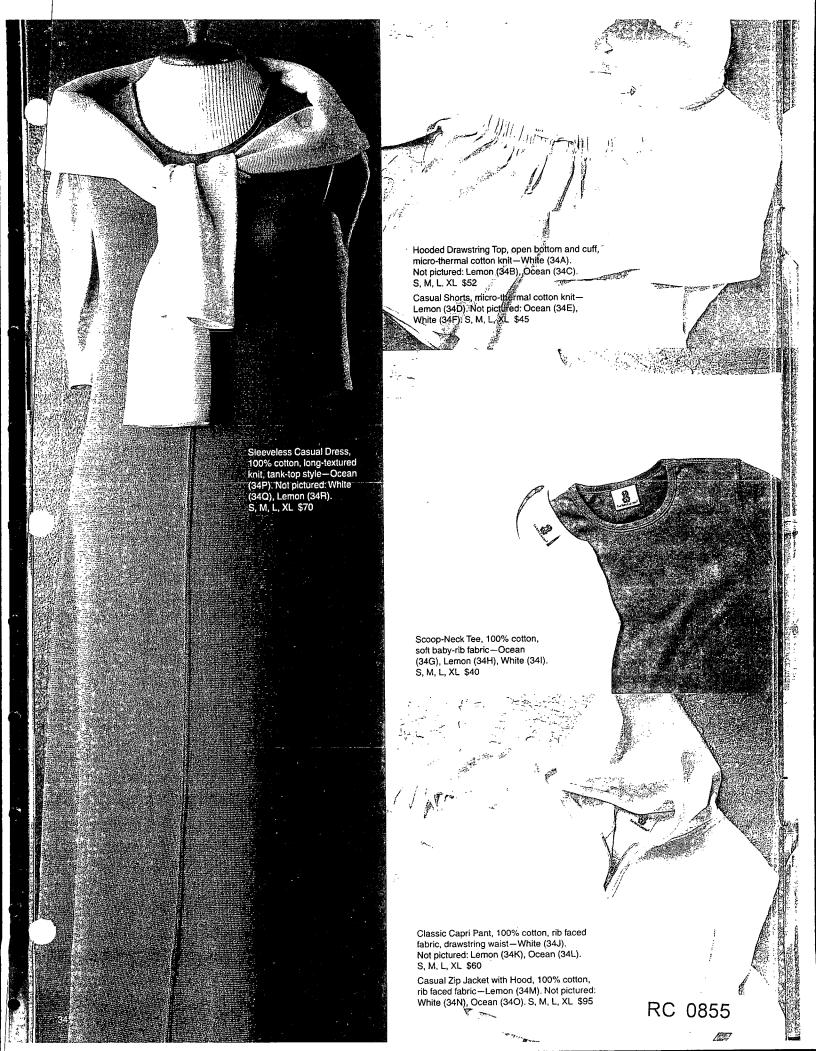


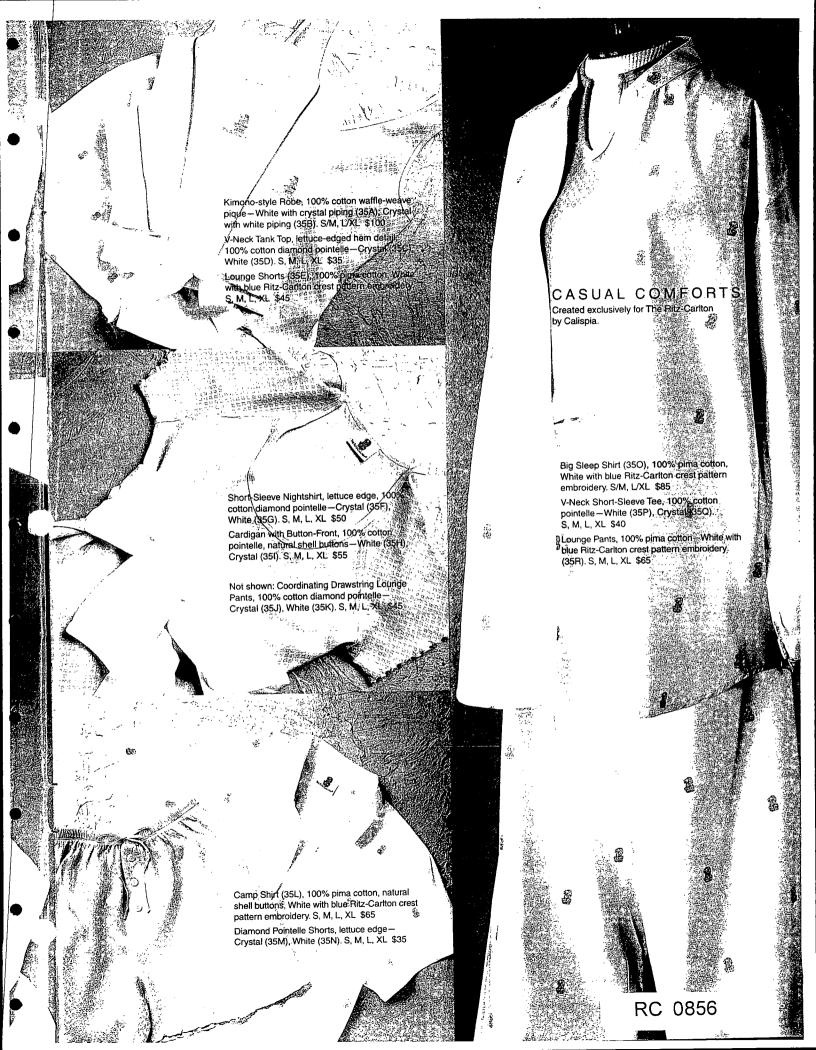
Renowned for decades for the delicate craft of knitting sweaters, Tricots St. Raphael presents the latest in sophisticated fashion.

Multicolored Calypso
Crewneck Sweater (32A),
100% Egyptian cotton.
S. M. L. XL. XXL \$175
Classic V-Neck Sweater,
100% Egyptian cotton—
Chutney (32B), Ocean
(32C), Hemp (32D)
S. M. L. XL. XXL \$66
Sophisticate Tee, 100%
Egyptian cotton—Chambray
(32E), Gulf (32F), Denim
Heather (32G), Nantucket
Red (32H), Cigar (32I),
Marine (32J), Natural (shown
under sweater) (32K),
S. M. L. XL, XXL \$50
Bamboo Pattern Knit Shirt,
100% Egyptian cotton—
Pacific Blue (32L), Copper
(32M), S. M. L. XL, XXL \$90

RC 0853









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MAKING YOUR SELECTION

We invite you to visit The Ritz-Carlton Gift Shop nearest you to see this exciting array of merchandise. For your convenience, you may place an order by calling toll free 1-800-222-6527 between the hours of 8 a.m. to 5 p.m. Eastern Standard Time or by using our 24-hour fax line, 706-596-3294. We accept most major credit cards. Shipping charges will vary by location.

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Exit washes away from the soul the dust of everyday life.

Pablo Picasso



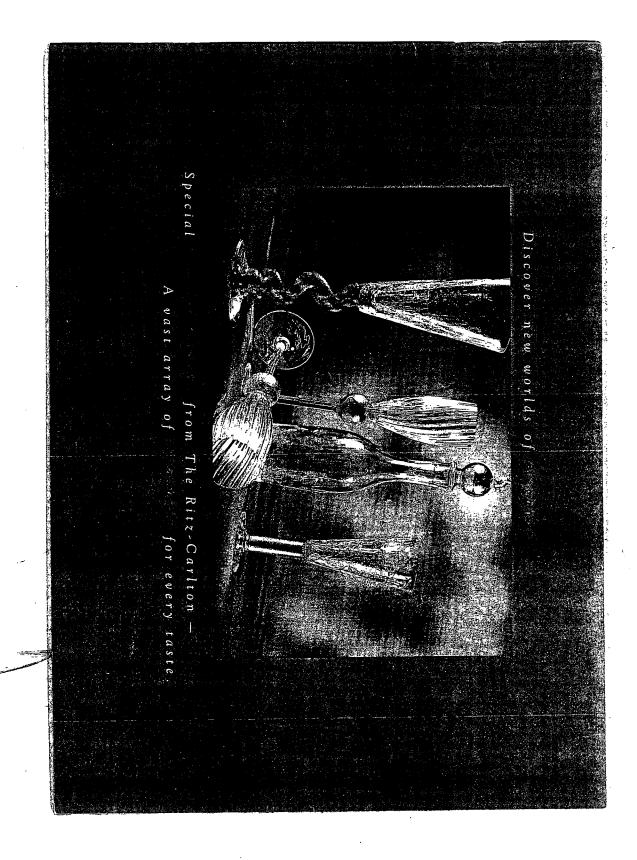
Enjoy The Ritz-Carlton Sleep Experience in your own home with the mattress you've always dreamed of. Individually made to order for our Ritz-Carlton customers by Sealy, Inc. Delivery within 2-4 weeks. Prices include delivery. Twin (38A) \$829. Full (38B) \$999. Queen (38C) \$1,149. King (38D) \$1,499.

CALL TOLL FREE 1-800-222-6527.



Corporate Headquarters

The Ritz-Carlton Hotel Company, L.L.C. 3414 Peachtree Road, N.E., Suite 300 Atlanta, Georgia 30326



RC 0605

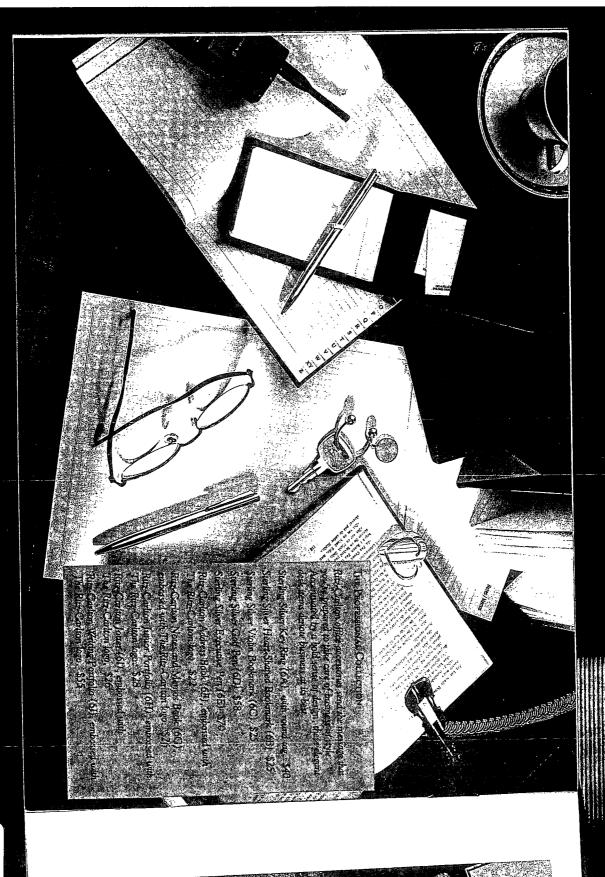
Ø

tractive sifts of a lifetime

for the space and manufactures in your life

Whether you've shopping for old friends, family members, business associates or anyone else who appreciates exquisite refluement, look no further than The Ritz-Cartain. We've shopped the world for you and are pleased to offer a wide array of gifs as memorable as they are distinguive. This year, we are pleased to offer a wide array of gifs as memorable as they are distinguive. This year, we are pleased to announce an entirely new selection of gifs, including distinguished names like Versace, Oggett, Union Street Swiss Army and many more. Browse through this catalog and discover a new selection of image treasures, as well as the best of our traditional offerings, many of which the available only from The Ritz-Cartain in this catalog; you'll find a wide selection of gifts—from casual to sophisticated that reflect the superior standards of one of the world's finest itotels.

We hope you enjoy shopping with The Ritz-Cartion.



THE CIGAR COLLECTION

Our Astral cigars raise the cigar m The Ritz-Carlton from the finest, result of a perfect combination of thumidity. Aged, fermented and chamidity. Aged favor that ranks a

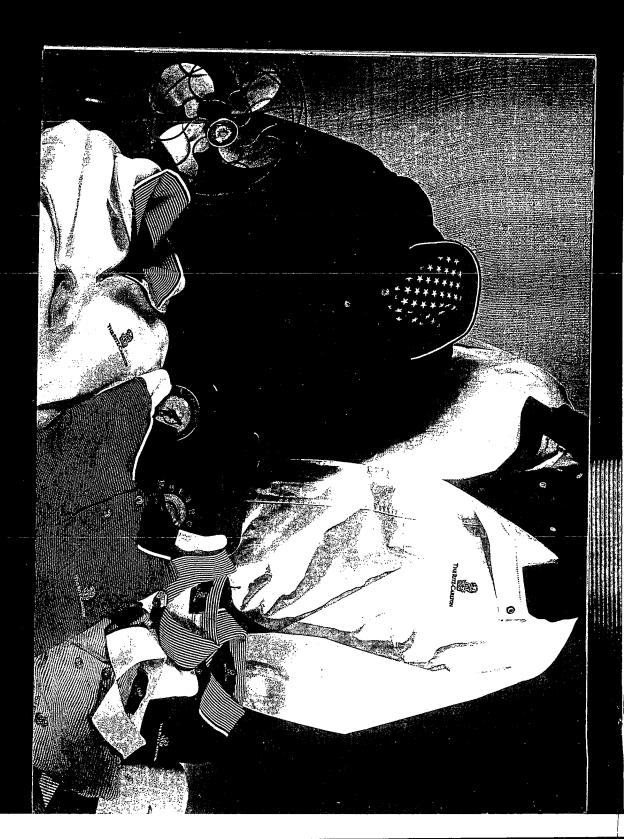




THE CIGAR COLLECTION

Our Astral cigars raise the cigar maker's craft to an art form. Made exclusively for The Ritz-Carlton from the finest, long-leaf Honduran tobacco, these cigars are the result of a perfect combination of Cuban seed, rich soil, sunshine, rainfall and humidity. Aged, fermented and cured for three years, these Ritz-Carlton cigars offer a silky espresso flavor that ranks among life's richest rewards.

Box of 25 Ritz-Carlton cigars Maestro (7 1/2" x 52) (7A) \$250 Perfeccion (7" x 48) (7B) \$250 Lujos (6 1/2" x 44) (7C) \$250 Besos (5" x 52) (7D) \$225



THE NAUTICAL COLLECTION

The ultimate in casual elegance, this classic apparel sets the stage for active weekends, interesting excursions or simple relaxation around the house. Slightly oversized for maximum comfort. Made for The Ritz-Carlton by Sope Creek.

Ourrigger Jacket (8A), combed cotton poplin with water resistant finish, contrasting wind Jlap, stand-up collar, hidden hood and drawcords. Available in Creme. S, M, L, XL, XXL \$125

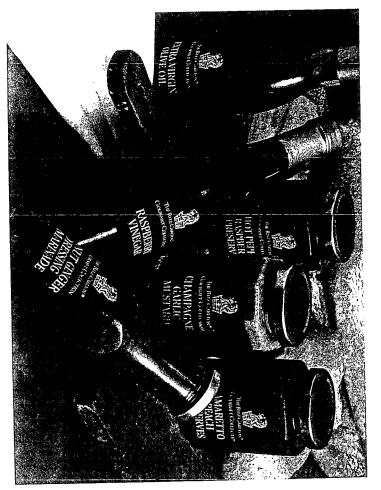
Sanded Twill Long-Sleeve Button-Down (8B), combed cotton, fine-line will and accented with pearl buttons. Available in Navy. S, M, L, XL, XXL \$55

Cubblestone Crew (8C), thermal textured surface and lycra reinforced lenit rib collar, cuffs and waist.
Available in Navy. S, M, L, XL \$60

Cobblestone Half-Zip (8D), thermal textured surface with zipper styling and lycra reinforced knit rib collar, cuffs and waist. Available in Creme. S, M, L, XL. \$65

Double Pique Polo, 100% combed cotton. With fine-line striped collar and cuffs. Available in Red (8E). Navy (8F), Creme (8G). S, M, L, XL \$55

Spec Striped Polo, 100% combed cotton, with accent-striped collar and cuffs. Available in Navy/Creme (8H), Creme/Navy (8I). S, M, L, XL \$56

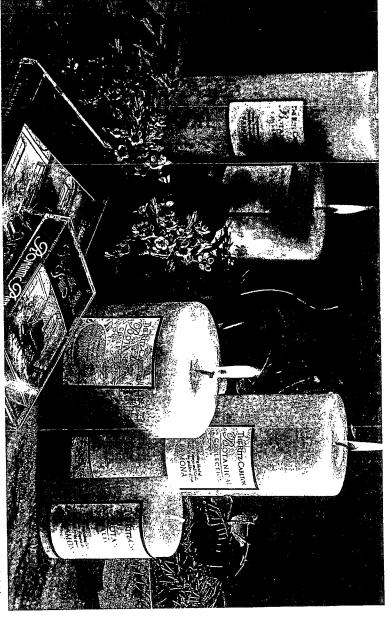


THE GOURMET COLLECTION

Bursting with flavor, our preserves and condiments are made specially for The Ritz-Carlton by the Robert Rothschild Berry Farm. Tantalizing and succulent, these delicacies add spice to any table.

Raspberry Salsa (9A),
8 fl. oz. \$7.50 (not pictured)
8 fl. oz. \$7.50 (not pictured)
9.6 oz. \$7.50
Hot Pepper Raspberry Preserves
(9C), 11 oz. \$8.50
Amaretto Peach Preserves (9D),
11 oz. \$8.50

Peanut Ginger Dressing & Marinade (9E), 8 fl. oz. \$8.50
Raspberry Vinegar (9F),
12.7 fl. oz. \$10.50
Extra Virgin Olive Oil (9G),
12.7 fl. oz. \$17



The Botanical Collection

Enliven the senses with sounds, lights and scents from a favorite honeymoon destination. Ritz-Carlton Romantic Piano features interpretations of the world's most beloved melodies from Dan Troxell, former pianist at The Ritz-Carlton, Laguna Niguel. And our distinctive aromatherapy candles — a refreshing blend of guawa, papaya and vanilla — are sure to spark the appropriate atmosphere. Made for The Ritz-Carlton by Archipelago Botanicals.

Ritz-Carlton Romantic Piano CD (10A) \$16.50 Cassette Tape (10B) \$10
Small Botanical Candle (10C), 2" x 3" \$8
Wide Botanical Candle (10D),
3 1/2" x 3 1/2" \$23
Tall Botanical Candle (10E),
2 3/4" x 6 1/2" \$23

THE INFANT COLLECTION

Enhance the magic of an infant's gradual discovery of the world with these delightful treasures that are sure to hold a special place in the heart.

Baby Brush and Comb (11A), sterling silver with natural bristles and engraved brush back. \$180

Sterling Silver Cup (11B), with ornate handle and wide mouth. 3 1/2" high. \$260

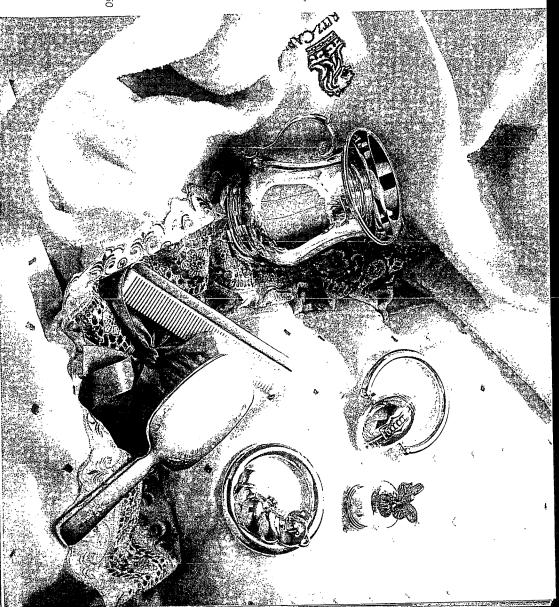
Spinning Football Rattle (11C), sterling silver. \$130

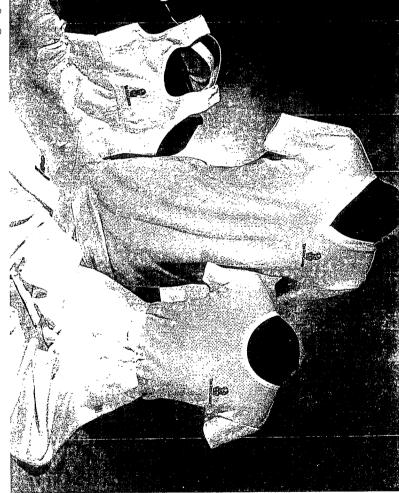
Steeping Teddy Bear Rattle (11D), sterling silver. \$130

Tooth Fuiry Box (11E), sterling silver with gold plated tooth fairy figure. \$90

Perfect for warming up after a swim or simply snuggling, these 100% terry-cotton cover-ups are designed for maximum comfort by The Bernard Company.

Cover-Up. Available in pink (11F), white (11G) or navy (11H). Please specify size: 2-3 years, 4-5 years, 6-7 years, 7-8 years, 10 years, 12 years. \$50





THE SPA COLLECTION

Our casual and breezy spa apparel helps you enjoy Ritz-Carlton Spa comfort right at home. Made exclusively for The Ritz-Carlton by The Bernard Company, these cotton pointell garments are light and comfortable — perfect for lounging and relaxing. White with royal blue logo.

Spa Shorts (12A) S, M, L \$30
Spa T-Shirt (12B) S, M, L \$25
Spa Pants (12C) S, M, L \$40
Spa V-Neck Dress (12D) S/M, L/XL \$37
Spa Tank Dress (12E) S, M, L \$35

THE SPORTSWEAR COLLECTION

For the ultimate in casual style, our Ritz-Carlton sportswear flatters every move you make. Slightly oversized for maximum comfort and casual fit. Made for The Ritz-Carlton by Sope Creek. Sizes S, M, L, XL, XXL

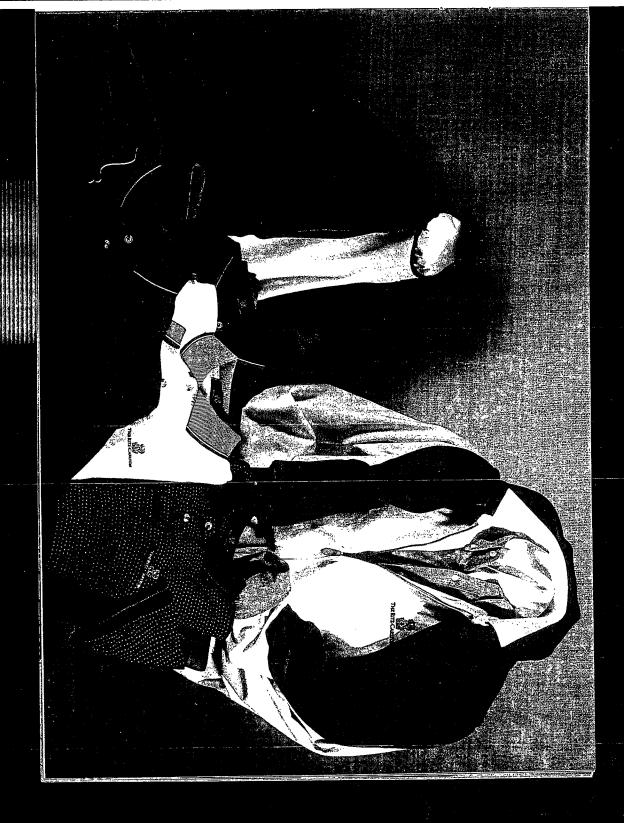
Casual Classic Chambray Long-Sleeve Button-Down (13A), 100% combed cotton accented with pearl buttons. \$58

Box Jacquard Jersey Pola, 100% combed cotton with birdseye collar and cuffs. Navy/Old Glory collar and cuffs (13B), Chambray (13C) \$62.50

Double Pique Polo, 100% combed cotton with signature two-color birdseye collar and cuffs.
Chambray (13D),
Old Glory (13E) \$55

Player Jacket. Made of finely brushed 100% combed cotton twill and featuring antique brass zipper with leather pull and elasticized cuffs and bottom band. White (13F), Navy (13G) \$76

Ribbed Fleece Combed Cotton
Crew-Neck, featuring fashionable
striped accent trim on collar, cuffs
and waist. White (13H),
Old Glory (131) \$60





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embroi
logo. \(\lambda\) S, M,

Resort
Aqua
White
Blush

THE LADIES' RESORT
COLLECTION

For complete relaxation with a touch of class, select our resort wear: Classic polo dresses, v-necks and crews in soft resort colors all embroidered with The Ritz-Carlton logo. Made by Sope Creek. Sizes S, M, L, XL

Resort Polo Dress, 100% cotton. Aqua (14A), Blue (14B), White (14C), Lemon (14D), Blush (14E) \$48

Resort V-Neck Shirt, 100% cotton Aqua (14F), Blue (14G), White (14H), Lemon (14I), Blush (14J) \$32.50

Resort Crew-Neck Shirt, 100% cotton. Aqua (14K), Blue (14L), White (14M), Lemon (14N), Blush (14O) \$32.50



THE BATH & BODY COLLECTION

Indulge yourself or someone special with the very finest bath amenities, found in Ritz-Carlion guest rooms around the world.

Liquid Soap (15A), 500 ml \$20 Moisturizer (15B), 500 ml \$20 Shampoo (15C), 500 ml \$20 Conditioner (15D), 500 ml \$20 Shower Gel (15E), 500 ml \$20



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THE OUTDOOR COLLECTION

Generous sizing, the finest fabrics and special finishing touches express a casual sense of style. Made for The Ritz-Carlton by Gear for Sports and featuring The Ritz-Carlton logo. Sizes S, M, L, XXL

Three-Stripe Polo (16A) in navy/canvas/dijon. Combed cotton jersey with fine weave twill placket, neck taping and custom buttons. \$60

Sunwashed Canwas Polo, offering the same features as our three-stripe polo, this classic shirt is the perfect complement to any pair of slacks.

Canvas (16B) \$52; Navy (16C) \$54; Dijon (16D) \$54

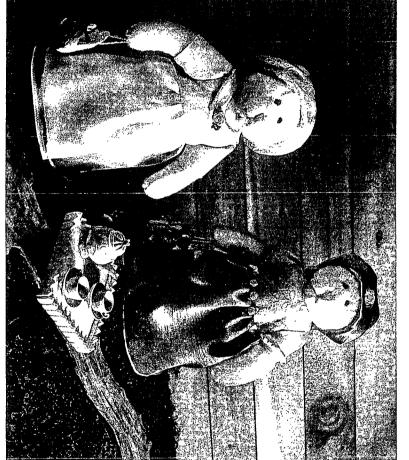
Short-Sleeved Twill Shirt (16E), 100% cotton will with neck taping and custom buttons. Available in Dijon. \$46

Stratus Windshirt (16F), double-layered with sid- pockets and waistband.
Available in Navy. \$60

Striped Fleece (16G), 100% fine fleece, side seam pockets and dropped shoulder seams. Available in Canvas. \$65

The Telluride (16H), fine Bavarian fleece for added warmth and comfort. Available in Navy. \$80

Available in Navy. \$80
Washed Twill Cap, embroidered with
The Ritz-Carlton logo. Navy (161),
Dijon (161). One size fits all. \$16



THE TEATIME BEAR COLLECTION

Perfect companions for a teddy bear tea, these plush bears made exclusively for The Ritz-Carlton by Russ Berrie display a cuddly sense of style and are sure to be favorites with children of all ages.

Veronica Bear (17A), pastel green dress with matching hat and handbag. Arrives in a custom box. \$40

Alexandria Bear (17B), ivory dress with matching hat and handbag. Arrives in a custom box. \$40



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The Tuscan Collection

Evoke the feeling of the Italian countryside in your own home with these practical ceramic works of art created by Vietri. While you linger over a festive meal, you can almost feel the Tuscan breeze bringing the scent of pines across the sunny plains.

Decorative Luncheon Plate, blue border with different floral designs, imported from Italy. \$55 each. Dahlias (apricot) (18A), Tulips (rust) (18B), Poppies (pink) (18C), Iris (blue) (18D) Complete set of four (18E) \$220

Fruit Stand (18F), blue border at base with inside floral design. \$150

Basket (18G), golden border with floral design. \$155

The perfect enhancement to any table, our signature Ritz-Carlton cobalt blue goblet complements the Continental elegance of our Tuscan collection.

Ritz-Carlton Cobalt Blue Goblet (18H) \$15

The Men's Resort
Collection

Perfectly casual, yet elegant enough to allow you to set the pace in any gathering, this resort wear features a touch of sophistication while embodying a "take charge" attitude and emphasizing easy comfort. From Axis.

Business Casual Sport Shirt, long-sleeved, silk and cotton blend. Gold (19A), Dark denim (19B), Stone (19C) S, M, L, XL, XXL \$90

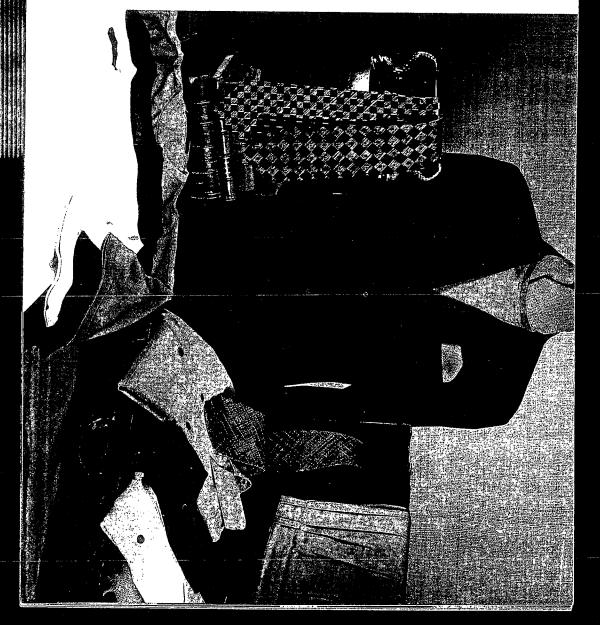
Short-Sleeved Crew, 100% cotton with reinforced neck. Black (19D), Gold (19E) S, M, L, XXL, XXL \$65

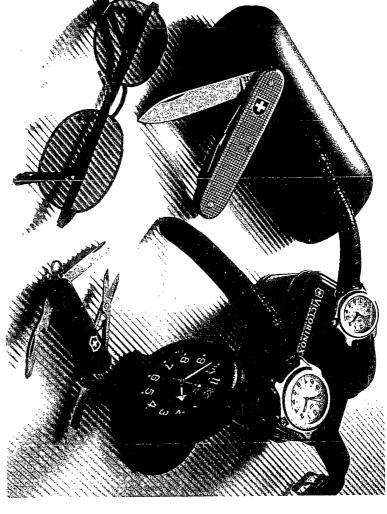
Business Casual Blazer, silk and cotton blend. Khaki (19F), Navy (19G) S, M, L, XL, XXL \$175

Resort Pique Crew (19H), cotton/rayon blend with reinforced neck. Available in Snow. S, M, L, XL, XXL \$60

Resort Slacks, silk and cotton blend, pleated front and button pockets in back. Sizes 30-42 \$125 Khaki (191), Navy (191)

Accent Ties, woven silk imported from Italy. Parquet blue and gold (19K), Blue and gold diamond (19L), Multi-colored basket weave (19M) \$55





THE SWISS ARMY COLLECTION

Fine Swiss craftsmanship, timeless design and durable practicality are considered the hallmarks of the Swiss Army Brands Inc., one of the most respected names in the world.

Alpine Sunglasses (20A) \$100
Victorinox Midnight Messenger Knife (20B), with attached pen. \$40
Victorinox Soldier Knife (20C) \$30

Travel Alarm Clock (20D) \$75

Officer's Dress Watch with black strap.
Men's (20E) \$260
Ladies' (20F) \$260

THE RELAXATION COLLECTION

Slip into our cozy cotton bathrobes and sleepwear to experience Ritz-Carlton comfort at home, at the beach or by the pool. Made exclusively for The Ritz-Carlton by The Bernard Company.

Our signature nightshirt is made of 100% combed cotton. A generous pocket and distinctive piping complete a look that's Ritz-Carlton elegant.
White with blue piping (21A), Blue with white piping (21B) SJM, L/XL \$70

Sophisticated and comfortable, Ritz-Carlton pajamas are made from 100% combed cotton. Also featuring distinctive piping, these pajamas are specially cut for easy movement. Blue with white piping (21C), White with blue piping (21D) S, M, L, XL \$100

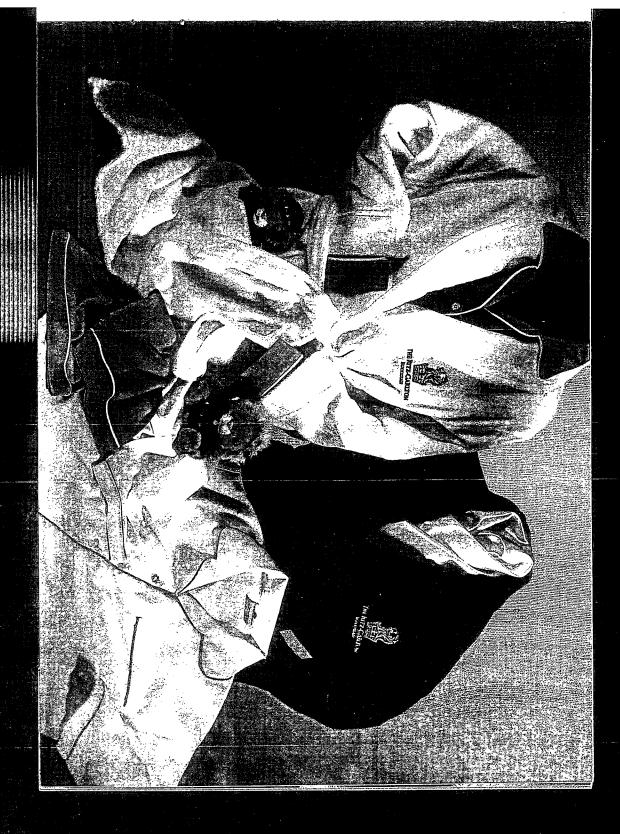
Available in white and navy our terry robes are made of 100% cotton welour with a full shawl collar and generous length for the ultimate in luxurious comfort.

One size fits all. White (21E),

Navy (21F) \$105

Carlton the Lion Beanbag Doll, with hat (21G) \$12.50

Caroline the Lion Beanbag Doll, with sweater (21H) \$12.50





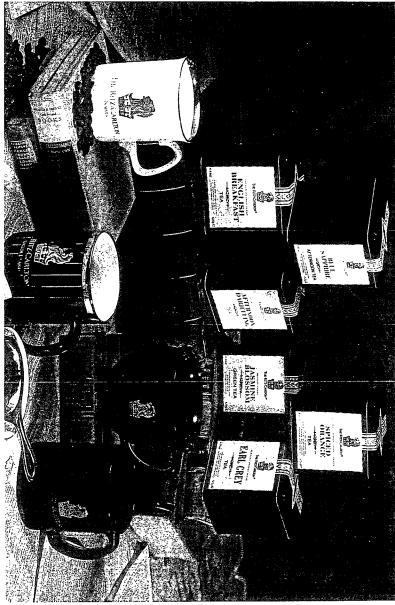
THE ATHLETIC COLLECTION

simply indulging as a spectator, nothing beats our property-specific tees and sweats. Made of 100% For high-performance play or Sizes S, M, L, XL, XXL cotton, they will make you feel Gear for Sports. Made for The Ritz-Carlton by Ritz-Carlton logo and XXL design like a champion. All feature

Big Cotton T-Shirt. White (22A) • \$20. Navy (22B), Grey (22C) \$22

Big Game Long-Skeeve Jersey (22D), grey with navy and white trim. \$40 Navy (22E), Grey (22F) \$28 Athletic Department Shorts

Athletic Department Sweatshirt.
White (22G), Navy (22H),
Grey (22I) \$50 White/Navy two-tone with navy Athletic Department Hat.



THE AFTERNOON TEA COLLECTION

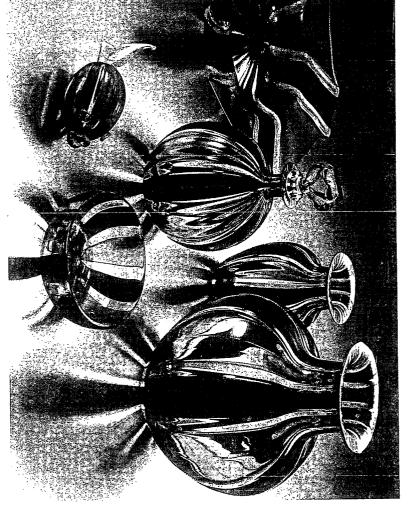
Bring the cherished Ritz-Carlton tradition of Afternoon Tea into your own home with our classic blends of loose tea by London's Taylors of Harrogate. 4.4-ounce tins \$12.50

English Breakfast (23A), Earl Grey (23B),

Afternoon Darjeeling (23C), Spiced Orange (23D), Jasmine Blossom (Green Tea) (23E), Blue Sapphire (exclusive blend of The Ritz-Carlton) (23F)

The best way to sample the best coffees and teas in the world is from a distinctive Ritz-Carlton mug.

Signature Cobalt Blue Mug (23G) \$15
White Bone China Mug (23H) \$16
Cobalt Blue Glass Mug with Ritz-Carlton logo (23I) \$15
Cobalt Blue Glass Latte Mug with Ritz-Carlton lion only (23J) \$20



The Artisan Collection

Capturing the shimmering beauty of the sea, our Oggetti glass collection is crafted for The Ritz-Carlton by artisans on the island of Murano in Italy. Cool glimmering colors, smooth lines and distinctive styling combine for unparalleled beauty.

Presentation Plate (24A) \$225

Ball Vase (24B) \$225

Small Vase (24C) \$85

Bottle with Stopper (24D) \$115

Table Dish (24E) \$45

Fish (24F) \$60

The Harmony Collection

Handcrafted by Reuge of Switzerland, these musical boxes feature 18-note musical movements (except 25F).

Ritz-Carlton Classic Music Bax (25A), cobalt blue with blonde border and inlaid Ritz-Carlton logo, 4 1/2" x 3 3/4" x 2 1/2". Plays "Puttin' on the Ritz." \$90

Humpty Diampty Inlaid Music Box (25B), white with Humpty Diampty design, 5 1/2" x 5 1/2" x 2 3/4". Plays "Humpty Dumpty." \$165

Musical Sphere (25C), solid bubinga wood with quartz clock on inside lid, 3" diameter. Plays "As Time (ioes By." \$169

Geometrics Inlaid Music Box (25D), burl elm and rosewood, with velvet-lined compartment, 7" x 4 3/4" x 2 3/4". Plays "My Way." \$210

Rose Musical Jewelry Box (25E), burl elm with pink velvet lining, separate compartment and inluid rose design, 10 3/4" x 6" x 3 1/2" Plays "My Heart Will Go On" from Titanic. \$265

Beveled Glass Music Box (25F), burl ehn with beveled gluss top and sides, 8" x 5 1/2" x 4". Plays "Music of the Night." \$675 (36-note musical movement)



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MAKING YOUR SELECTION

We invite you to visit The Gift Shop at a Ritz-Carlton hotel nearest you to see this exciting array of merchandise. Or, for your convenience, you may place an order by calling toll free 1-800-222-6527. We accept major credit cards. Shipping charges will vary by location. Gift boxes are available. All prices are subject to change.

GIFT CERTIFICATES

Give the gift you create yourself: perhaps a romantic weekend retreat, complete with horseback riding on the beach; a luxurious spa escape; a massage session; or a five-course candlelight dinner. Let your imagination be your guide, and we'll be pleased to issue a gift certificate for any specific item or service you would like to give.



gift certificate for any specific item or service you would like to give.

Customized gift certificates may be purchased directly through the individual hotel gift shops.

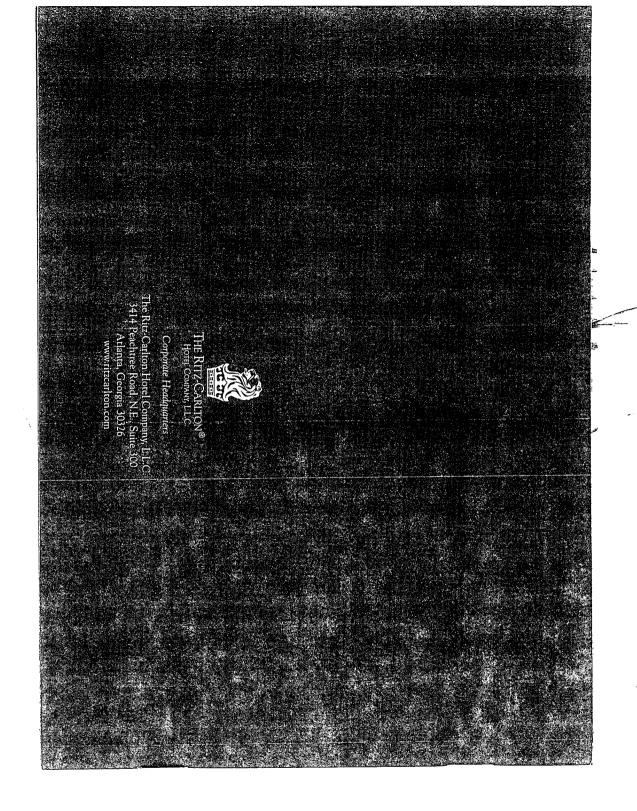
Certificates are also available in denominations of \$25 (26A), \$50 (26B), \$100 (26C) and

\$500 (26D), which may be used at any Ritz-Carlton Hotel or Resort. These may be purchased
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Gifts worth cheriching

the things from which memories are woven.



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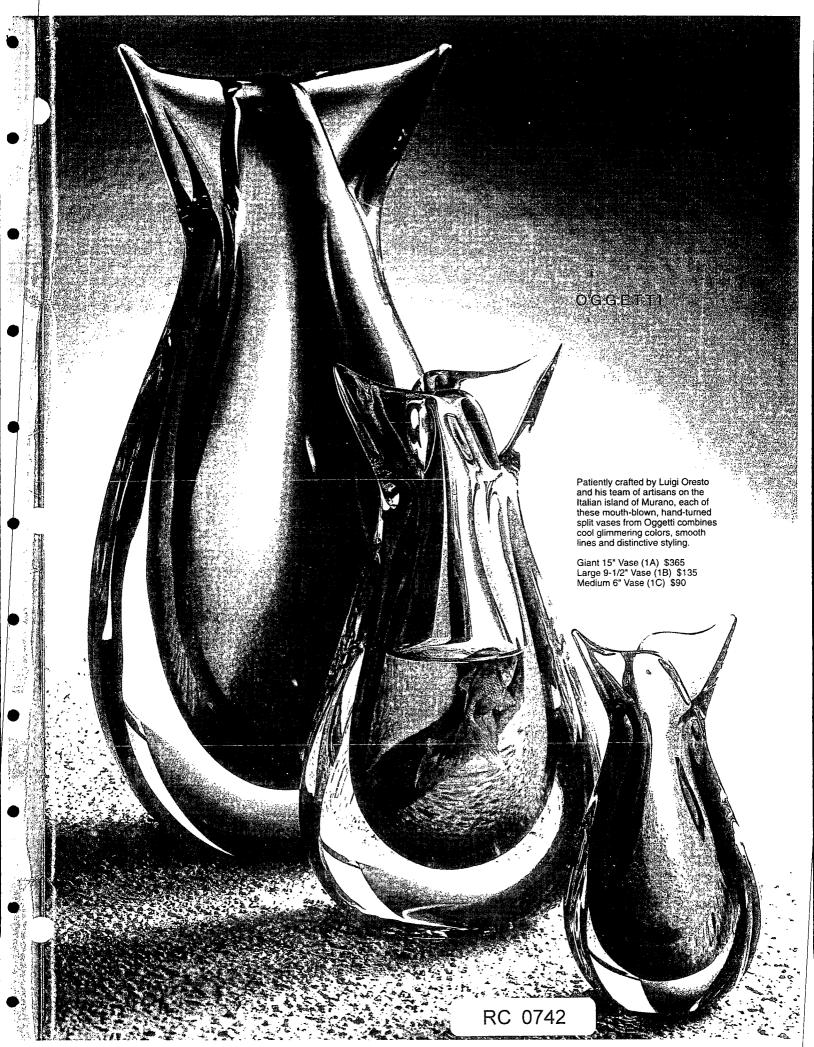
This year, we are pleased to appear of an entirely new selection of gifts; singlishing distinguished names like Helen Kominski, Frace, Novin, Faberge, Mulkolland Brothers, Union Street and many more. Browse through this catalog and discover an innovative selection of Rive Carlton exclusives and traditional offerings. In this catalog, you ill find a wide selection of gifts—from easyal to sophisticated—that reflect the superior standards of one of the orolds finest hotels and speaker you own exquisite tasts. We hope you enjoy shapping with The Rive Carlton.

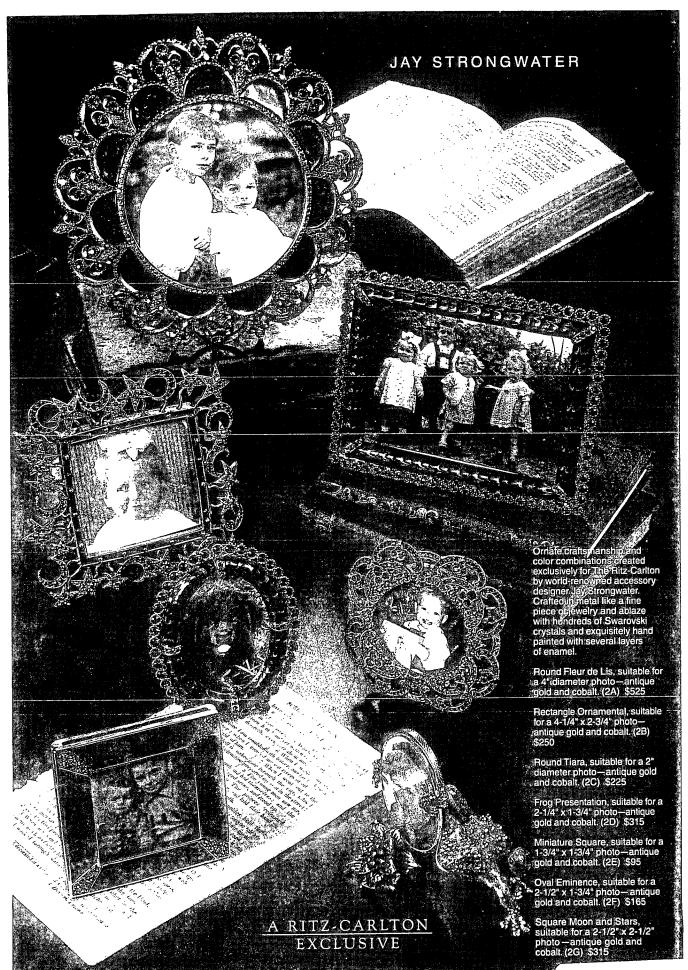
AMMAKIDNIE PKOTUR ŠIEMECĒMIONIKĀ

We invite you to visit The Gift Shopman Rive Gallon, hotelmearest you to see this exclining array of merchandise. Out for your convenience, yournay placean cord by calling tolly free it 800-222-652/2 Weacoop Inaber oredit, cards. Shipping charges will vary by locations.

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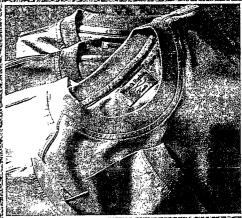
Barleycorn Shirt Jacket, 100% delave linen (3A) M, L, XL, XXL \$175

Striped Casual Crewneck Sweater, metal (3B) M. L., XL, XXL \$150 Twill V-Neck Sweater, twine (3C) M, L, XL, XXL \$160

Short-Sleeve T-Shirt, 100% double mercerized cotton—clay (3D), stalk (3E), chambray (3F), natural (3G), maize (3H) S, M, L, XL, XXL \$50

Black Hawaiian Jacquard Knit Shirt (3I) M, L, XL, XXL 110

Bricks and Blocks Polo Shirt—off white (3J), khaki (3K) M, L, XL, XXL \$115



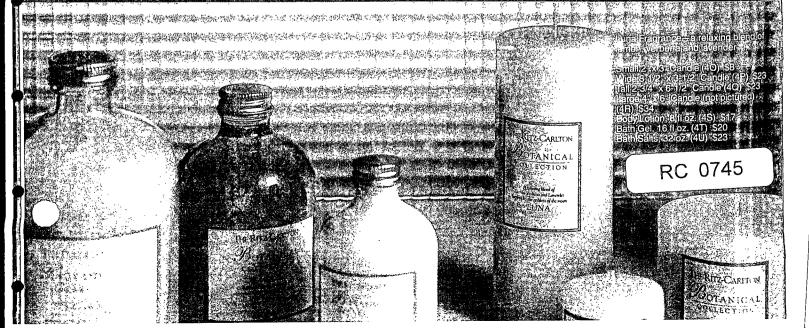


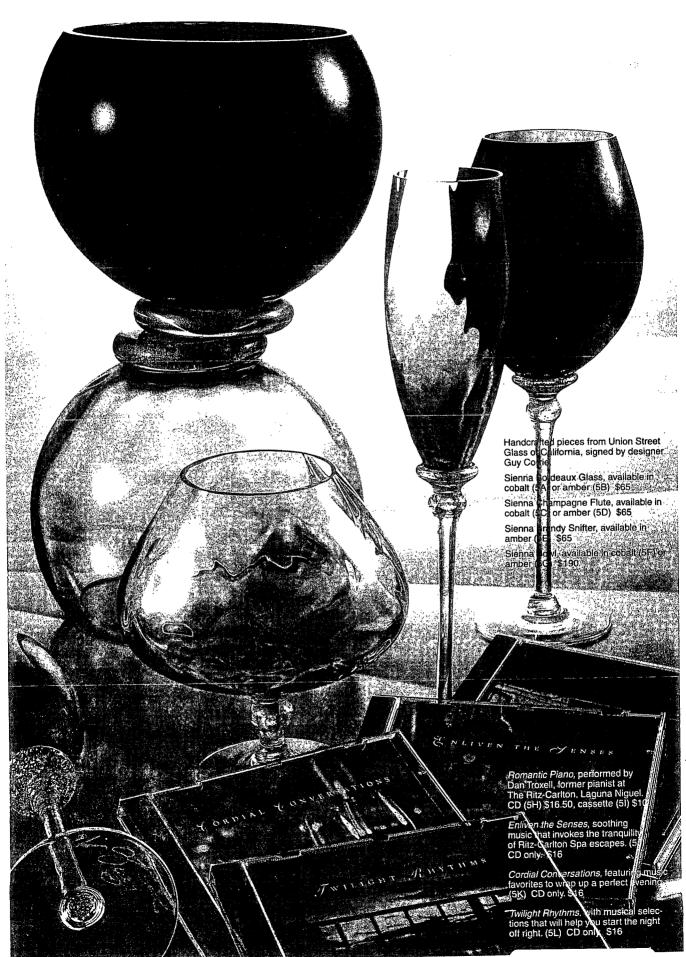
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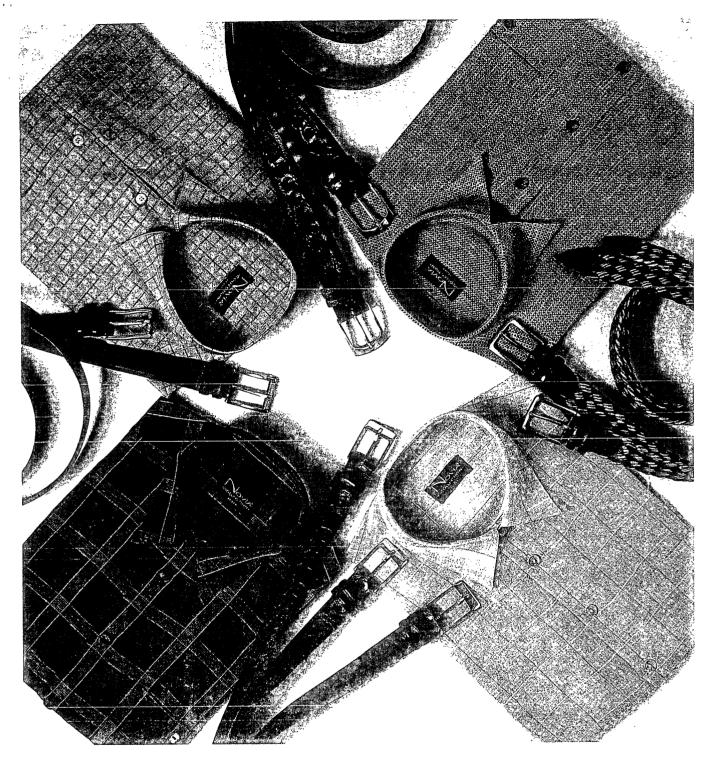


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Saltwater Crocodile Belt with calfskin braid—black (6A), brown (6B), sizes 32, 34, 36, 38, 40, 42, 44. \$225

Primavera Italian Belt, leather and melange cotton tubular braid with crocodile tabs—black (6C), brown (6D), sizes 32, 34, 36, 38, 40, 42, 44. \$75

Saltwater Crocodile Belt, two interchangeable buckles—black (6E), deep brown (6F), light brown (6G), sizes 32, 34, 36, 38, 40, 42, 44. \$295

Graffico Italian Leather Belt—black with satin nickel buckle (6H), brown with satin brass buckle (6I), sizes 32, 34, 36, 38, 40, 42, 44. \$100

Chevron Short Sieeve Shirt, 100% linen with soft euro collar, in cream (6J) M, L, XL, XXL \$135

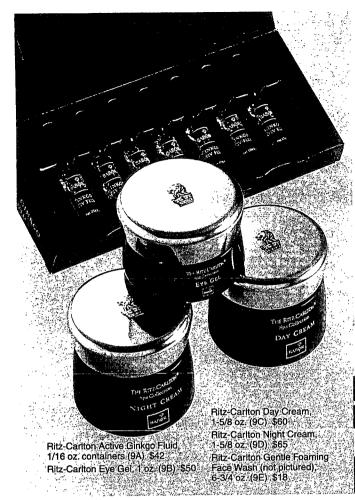
Tan Jaspe Windowpane Shirt, 100% cotton with soft euro collar, in tan (6K) M, L, XL, XXL \$110

Spring Checkered Shirt, lightweight cotton/linen blend, in sage (6L) M, L, XL, XXL \$130

Fineline Windowpane Shirt, 50/50 linen/viscose blend, in black (6M) M, L, XL, XXL \$135







Aromatherapy Treatment Package, 1/16 oz. (9F) \$25

BABOR

Created exclusively for The Ritz-Carlton.

Chic Bronzing Body Powder, 7/16 oz. (9P) \$42 Anti Aging/Body Refining Cream with Golden Glow, 7 oz. (9Q) \$90

